



SERVICE DELIVERY PLAN 2023



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Note from the Chief Executive

The Local Government Reform Act, 2014, established the requirement for each local authority to prepare an Annual Service Delivery Plan identifying the services that it proposes to deliver to the public in the year ahead. The purpose of this Plan is to provide a corporate document that highlights the services that will be provided by Tipperary County Council across all directorates in 2023 and has been prepared based on the provisions of the adopted budget by Tipperary County Council on Friday 25th November 2022.

With a geographical area of 4,282 sq. km and a population of 167,661¹, an increase of 8,108 (+5.1%) since 2016, Tipperary is the sixth largest of the 32 counties by area and the eleventh largest by population.

Tipperary is located at the heart of Ireland's 'Golden Vale', and at the centre of Ireland's Southern Region. The county is one of the most central and accessible counties in Ireland, with existing and planned strategic transport links to Limerick, Waterford, Cork and Dublin, and to international airports and major ports.

Tipperary has access to a network of national universities and colleges, with nine leading third-level colleges and universities within a 2-hour commute, all producing highly skilled graduates. A strong culture and tradition of collaboration from research, development and internship perspectives, is a key factor in the success of Tipperary based companies. The natural amenities of the county include breath-taking Lough Derg in the north-west, the majestic River Suir to the south, the iconic Rock of Cashel, mountain ranges and secret valleys, interspersed with a varied network of towns and villages full of individual character.

Tipperary has a vibrant and diverse domestic economy based on its strong network of towns, its diverse and productive rural areas, its vibrant community and workforce, and its iconic and rich culture and landscape. In particular, Tipperary has three Key Regional Towns; these are drivers of growth and balanced regional development. The county has a wealth of natural assets, and key economic strengths include; renewable energy and the bio-economy, agri-food, the equine economy, tourism and pharmaceuticals. Finally, Tipperary offers an excellent quality of life for us all within a natural environment of diversity and character.

Tipperary County Council is responsible for providing a wide range of services and supports to this diverse range of customers, which includes over 159,500 residents in 69,106 households, approx. 14,000 businesses with over 63,400 employees, along with those who visit our county whether for recreation or work.

Tipperary County Council's Corporate Plan 2020-2024 describes the kind of Tipperary we want to see in the future and what we will do as the County Council together with all stakeholders, to deliver the vision for the County:

¹ Preliminary figures from Census 2022

"Tipperary - A vibrant place where people can live, visit and work in a competitive and resilient economy, a sustainable environment and an inclusive and active community".



It contains four Strategic Themes for which strategies have been developed which will deliver our vision and ensure the improvement of Council services and infrastructure over the period of the Plan 2020 - 2024. The Four Strategic Themes are:

- Our Economy;
- Our Community;
- Our Environment; and,
- Our People

For each Strategy, a number of supporting objectives were identified, for which actions and activities are activities are now set out by each Directorate in this Annual this Annual Service Delivery Plan for 2023 (ASDP), including the including the Schedules of Municipal District Works (SMDWs)



The current service delivery model sees Nenagh and Clonmel as the two main council centres reflecting the strong economic and social focus of both towns at either end of the county. Council functions are divided across the two centres so that some are managed from one, with others from the second centre. Both centres have the capacity to deliver frontline services for all council functions.

Municipal Districts, through offices in Clonmel, Carrick-on-Suir, Nenagh, Thurles and Tipperary, also provide a large range of infrastructural services for their communities, and play an active role in the development of the Municipal District's industry, business, social, arts, heritage and cultural affairs.

Notwithstanding the above, the service delivery plan for 2023 must operate within the context of the long-term impact of the pandemic, the need to continue to provide financial support for leisure centres and arts centres, increased energy and material costs and meetings targets set under local and national Climate Action Policies.

Tipperary County Council plays a lead role at local level in the implementation of Government policy on economic development, housing provision, climate action, wellbeing and supporting those who are most vulnerable in our community. As well as being one of the major employers in the county, Tipperary County Council contributes significantly to the local economy with a combined capital and revenue spend of circa €200m annually. In order to maintain this level of spend and to avoid adverse impact on services, it is critically important that Tipperary County Council is given support from Central Government to enable it to be a major player in the recovery process.

The national and local recovery process will continue to require investment and commitment across all sectors of our society and economy. Tipperary County Council, as a local authority with responsibility for the delivery of a broad range of economic policies and local services, will play our part in this recovery process.

Joe MacGrath
Chief Executive
Tipperary County Council

Service Delivery Plan 2023

Introduction

This Service Delivery Plan is prepared in accordance with Section 134(A) of the Local Government Act 2001 (as inserted by section 50 of the Local Government Reform Act 2014). According to DECLG guidelines issued in November 2014:

“The annual service delivery plan will, inter alia, identify the services to be provided and the standards to which they are to be delivered, monitored and evaluated so as to ensure that objectives for the optimum delivery of services is achieved. It will provide a new methodology whereby local authorities can gauge and be gauged on their own year-on-year performance.”

Tipperary County Council’s Service Delivery Plan for 2023 identifies the services that the Council intends to provide to the public in the year ahead. It takes account of, and is consistent with, the Budget, which was adopted by the members on Friday 25th November 2022. The Budget sets out the expenditure that the Council estimates will be necessary to carry out its functions throughout the year.

In preparing this document, the Council takes account of all plans, statements and strategies that set out policies and objectives for all of its functional programmes, and in particular the following:

- Tipperary County Council Corporate Plan
- Service Level Agreement with Irish Water
- Tipperary North/South County Development Plans
- Local Economic and Community Plan (LECP)
- In addition, a wide range of other local, regional and national plans statements and strategies inform and guide the Council’s work, and the provisions of these plans have been considered in preparing this Service Delivery Plan.

Principal Services

In the Budget, Tipperary County Council allocated funding to the Service Divisions outlined below, to deliver services to the public during 2023:

Service Division	Funding Approved €
Housing and Building	39,850,258
Road Transport and Safety	59,643,759
Water Services	16,085,133
Development Management	20,347,297
Environmental Services	34,821,401

Recreation & Amenity	14,932,200
Agriculture, Education, Health & Welfare	1,844,743
Miscellaneous Services	18,143,087
Total Budget	205,667,878

The Draft Plan sets out

- the objectives and priorities for the delivery of each of the above services
- the strategies for achieving those objectives and priorities
- the performance standards intended to be met in the delivery of services,

Municipal Districts

Under the Local Government Reform Act, 2014 five Municipal Districts were established by law in June 2014 in County Tipperary. Municipal Districts have responsibility for the delivery of a range of services in their local area with a focus on making towns and districts attractive places to live, work and invest.

Each Municipal District prepares a schedule of Municipal District Works for adoption, which sets priorities for works, services or activities to local facilities and amenities within their functional division having regard to centrally allocated budgets. Services carried out by each Municipal District generally include the maintenance, improvement and restoration of regional and local roads and footpaths, low cost safety improvement schemes, Street sweeping, public lighting, public conveniences, school warden services, open spaces, parks and play parks. Municipal Districts are also responsible for the making of Traffic and Parking bye laws and the operation of casual traders.

Municipal Districts provide support on the ground which is critical to the success of many initiatives which drive local communities and economic development. These range from local festivals and events to village renewal schemes; Municipal District's provide assistance in relation to the maintenance and improvement of Council buildings, development of car-parking in town centres, development of recreational facilities and walking and cycling routes.

- The Borough District of Clonmel consisting of the Local Electoral Area of Clonmel - from Comeragh Mountains in the south to Kilsheelan village on the east;
- The Municipal District of Tipperary-Cahir-Cashel consisting of the Local Electoral Area of Cahir and the Local Electoral Area of Cashel — Tipperary - from Knockmealdown Mountains in the south to Hollyford village in the north;
- The Municipal District of Carrick-on-Suir consisting of the Local Electoral Area of Carrick-on-Suir - from Carrick-on-Suir in the south to Gortnahoe in the north;
- The Municipal District of Nenagh consisting of the Local Electoral Area of Nenagh and the Local Electoral Area of Newport - from Newport in the south up to Rathcabbin village in the North;

- The Municipal District of Thurles consisting of the Local Electoral Area of Thurles and the Local Electoral Area of Roscrea — Templemore - from Horse and Jockey in the south to Roscrea in the north.

Support Services

All service departments across the Council are supported internally to deliver on work programmes. The relevant support services are provided by the departments of Corporate Services, Human Resources, Finance and Information Systems. A summary of the objectives and priorities, strategies and performance standards for the support services are also included in this plan.

Some key principles underpin the delivery of quality services to the public. These include customer care, good organisational communications, accessibility, performance management, financial control and data management. Initiatives in these areas are led by the support sections and implemented organisation-wide with the support and cooperation of all sections. All sections also share the common goals of promoting the county.

Performance Assessment

In assessing performance in the delivery of services, the management teams in all sections hold regular meetings, during which recent performance is analysed using relevant data, previous decisions and commitments. Forthcoming performance objectives are set, and effectiveness of overall performance is assessed. This ensures that the organisation implements strong leadership, and assigns accountability and responsibility at all grades.

In addition, the audit committee and internal audit process provides independent oversight and monitoring of the council's governance and control systems.

NOAC

The establishment of the National Oversight and Audit Commission (NOAC) set up under the Local Government Reform Act 2014 provides further scrutiny of the performance of local government bodies against a range of indicators that the Commission has considered appropriate. The objective of the annual exercise is to provide key information on performance in respect of a representative selection of local authority activities that can facilitate a comparison of the outcomes and outputs across local authority activities and from year to year in the case of recurring indicators.

Targets have been established in this Service Delivery Plan related to the indicators against which year on year indicator performance against targets and comparable local authorities can be reviewed. The cost indicators will be analysed annually to identify the factors underlying significant variations in performance by comparable authorities to ensure value for money is being achieved and to facilitate the sharing of approaches to efficiency measures.

The target and indicator outcomes will be presented annually to the Council's Senior Management Team, the Elected Members and the Audit Committee.

Service 1: Housing & Building

Service Introduction

The Councils Housing section is tasked with ensuring that all persons in the County have affordable accommodation suitable to their social and personal needs.

The Council, in seeking to achieve this objective, and in line with the policies set down by the Department of Housing, Local Government and Heritage, continues to provide a wide range of housing services throughout the County.

The principal housing functions are as follows:

- To promote and utilise all of the options provided for in the Housing for All strategy 2022 - 2026.
- To prepare and implement a programme for advance land acquisition in accordance with National Housing Policy.
- To ensure that our housing policy encourages and supports Rural Sustainability.
- To implement the 5-year Traveller Accommodation Plan 2019 – 2023 and plan forward for 2024 onwards.
- To implement National Housing Strategy for People with a Disability and to draw up and implement a county Housing Disability Plan 2021 - 2025
- To improve housing for people with disabilities and the elderly in accordance with funding allocated
- To implement the provisions of the Homeless Strategies and Action Plans 2023 - 2025.
- To continue with the "Housing First" model of housing & to support the accommodation of those with enduring mental health issues through relevant supported programmes.
- To continue to assist our more vulnerable tenants with Tenancy Sustainment Support services and Own Front Door Service
- To promote, assist and develop the Voluntary Housing Sector in the County.
- To prioritise safety and security within our local authority housing estates by promoting resident participation in the management of social housing schemes.
- To ensure compliance with Private Sector Residential Accommodation Legislation/Regulations.
- To continuously upgrade our housing Stock subject to the availability of funding both nationally and locally.
- To facilitate and enable appropriate house purchases for those who qualify.
- Maintenance of approximately 5,400 houses throughout the County which is managed by the Districts.

Financial resources

The budget for Housing services as adopted in December 2022 (for 2023) is as follows:

Service Area	Budget 2023	Comment
Maintenance & Improvement of LA Housing Units	€12,532,927	Managed by the District Council staff
Housing Assessment, Allocation and Transfer	€1,218,657	
Housing Rent and Tenant Purchase Administration	€1,493,435	
Housing Community Development Support	€799,488	

Administration of Homeless Service	€1,300,974
Support to Housing Capital Prog.	€1,969,272
RAS & Leasing Programme	€15,610,429
Housing Loans	€865,707
Housing Grants	€3,072,079
HAP Programme	€987,331
Total Housing & Building	€39,850,258

Key priorities for 2023

Within the above responsibilities, the priorities for the current year include:

- the implementation of the Housing for All in line with targets allocated under the Housing Construction, Planned Maintenance, & Housing Acquisitions.
- commencement of the digitization of the housing files;
- continuing to ensure that our voids do not exceed 3% of the housing stock;
- the continued roll out of the Energy Efficiency Programme Phase 2,
- the introduction of an Affordable Housing Scheme and Ready to build scheme;
- the continued roll out of the Croí Cónaithe Vacant Homes Grant,
- actively managing our housing estates in partnership with the residents, and
- the provision of accommodation for the Travelling Community.

Personnel resources

The Housing section is managed by a Director of Services who also has oversight of the Clonmel Borough District. The section currently has the following staff complement:

Staff Structure

Grade	Number
Senior Executive Officer	1
Administrative Officer	2
Senior Social Worker	1
Senior Staff Officer	4
Staff Officer	4
Community Liaison Officer	5
Assistant Staff Officer	7
Clerical Officer	33
Senior Engineer	1
Architect	1
Senior executive Engineer	1
Executive Engineer	2
Assistant Engineer	2
Senior executive Technician	3
Executive Technician	1

Technician Gr. 1	1
Clerk Of Works	7
Vacant Homes Officer (SET)	1
HAP Placement Officer	2
Homeless Prevention Officer	2
Resettlement Officer	1
Housing Assessment Officer	4
Traveller Liaison Officer	2
Traveller Caretaker	1

Ukraine support programme

Grade	Number
Administrative Officer	1
Staff Officer	2
Clerical Officer	6

Assumptions and Key performance indicators (KPIs)

The level of service delivery is dependent on the availability of funds as per the adopted budget and the retention of the current staff resources throughout the year.

The Housing KPIs submitted to the National Oversight and Audit Committee (NOAC) for 2021 are illustrated below (2022 not released at time of publication). The Housing section will seek to maintain, and where possible improve on, the 2021 performance level although it is unlikely that the effectiveness of changes brought to the waiting time and the void time will be visible until the end of 2023.

Functional Area	Measurement Methodology	Performance Indicators 2021
Housing	Total Number of housing units owned by TCC at year end	5,256
	<ul style="list-style-type: none"> Combined total number of dwellings provided (i.e. through direct provision + RAS + HAP+ leasing etc) 	Total Units provided: <ul style="list-style-type: none"> LA Construction Programme - 98 Total Units provided by AHB's - 6 (of 98) Total Units provided under Part V - 2 LA acquisitions - 24 AHB acquisitions - 6 RAS & Leasing - 59 HAP - 309
	<ul style="list-style-type: none"> Housing Maintenance Direct Cost 	€567.98
	<ul style="list-style-type: none"> % of private rented tenancies 	No. Of Registered tenancies -not

	inspected	available at time of publication
		Total Number of Inspections – 714
	<ul style="list-style-type: none"> • % of inspected dwellings found not be compliant with the Standard Regulation 	98.8%
	<ul style="list-style-type: none"> • No. of these non-compliant dwellings that became compliant 	58
	<ul style="list-style-type: none"> • % local authority housing vacant 	% Voids – 2.42%
	<ul style="list-style-type: none"> • Number of Voids 	Total Voids at 31/12/2020 – 127
	<ul style="list-style-type: none"> • Average re-letting time & cost 	Average Time Taken to Re-let 2021(weeks) – 43.66
		Average re-letting repair: €7406.66
	<ul style="list-style-type: none"> • % of long term homeless adults as % of number of homeless adults in emergency accommodation 	26.32%
	<ul style="list-style-type: none"> • No. Of dwellings sold in the year 	15

Housing Organisational Structure



Service 2: Roads and Transportation

Service Introduction

The Roads and Transportation Directorate has responsibility for the maintenance and management of the road network in County Tipperary within overall resource allocations.

Responsibility for the management of Motorways and National routes rests with Transport Infrastructure Ireland. Funding for Regional and Local Roads is combined of grant allocations received from the Department of Transport and the Council's own resources.

The Rural Active Travel Investment Programme introduced by the National Transport Authority will continue in 2023, to develop high quality walking and cycling facilities, to encourage more people to switch to active travel and contribute to tackling climate change.

Given the increased financial and policy commitment to Active Travel and Greenways contained in the Programme for Government, TII has been given specific enhanced roles regarding Greenways and in leading the development of a strategic National Cycle Network. TII will administer annual funding to advance the Greenway programme, review/approve proposed Greenway projects pursuant to the Public Spending Code and apply and extend its existing project management, appraisal and delivery processes and procedures to provide for efficient Greenway delivery.

Priority Objectives and Performance Targets for 2023:

Programme Area	Objectives for 2023
Actions from Delivering on our Vision	<ul style="list-style-type: none">• Major inter-urban routes: Two N24 projects notified on National Development Plan 2018-2027: Cahir to Limerick Junction: Tipperary County Council is lead authority: Commence Phase 3: Design and Environmental Evaluation Processes. This will define land take required for the preferred option. Waterford to Cahir: Kilkenny County Council is lead authority: Phase 2: Options selection is due to be completed in 2023. This will announce a Proposed Transport Solution and open a Public Consultation process on same.

<p>Progress Pavement and other schemes</p> <p>Progress Forward Planning and Design</p>	<ul style="list-style-type: none"> • Progress R498 Latteragh Road Realignment: Consultants appointed to complete design work and procure a works contractor for the scheme. • Ballina/Killaloe Bypass Shannon Bridge Crossing and R494 Improvement Scheme: Attend Steering Committee meetings with Clare County Council (lead authority) to monitor works progress throughout 2023. • Thurles Inner Relief Road: Seek national funding to deliver the Inner Relief Road project and finalise land acquisition. • N62 Thurles Outer Bypass: The route was selected in 2011 and a reserved corridor is in place. This Council will continue to request its inclusion in the next National Development Plan. <p>Commence National Road Schemes:</p> <ul style="list-style-type: none"> • N74 Golden to Knockroe • N74 Fr. Mathew Street, Tipperary • N24 Knockagh • N75 Liberty Square to Anner Hotel <p>Continue / Complete National Road Schemes:</p> <ul style="list-style-type: none"> • N74 Ballyhusty Realignment • N76 Grangemockler • N24 Carrick on Suir • N24 VRS - Vehicle Restraint System <p>Progress Planning and Design on National Road Pavement/Improvement/Realignment Schemes including:</p> <ul style="list-style-type: none"> • N62 Slievenamon Road Thurles Phase 2 • N65 Carrigahorig to Balleiragh Bridge • N65 Carrigahorig Village • N24 Moangarriff to Twomilebridge • N24 Knockagh to Derrygrath • Other selected schemes for improvement of the national road network in the county.
<p>Performance Indicators</p>	<ul style="list-style-type: none"> • To improve the standing of Tipperary County Council with regard to other Local Authorities road ratings, based on the levels of funding available from the Department of Transport and own funding.
<p>3 Year Roads Programme 2022-2024</p>	<ul style="list-style-type: none"> • Continue delivery of the 3-year Restoration Improvement programme 2022-2024

	<ul style="list-style-type: none"> • Maintain and improve the road network in an efficient manner by maximising the available resources.
Active Travel Investment Programme	<ul style="list-style-type: none"> • An allocation of €4,633,000 has been secured in respect of the Active Travel Investment Programme for 2023. In conjunction with the National Transport Authority and other stakeholders, implement the Active Travel programme for 2023. • Complete the Local Transport Plans for the Towns of Nenagh, Thurles and Clonmel.
Electric Vehicle Charge Points	<ul style="list-style-type: none"> • Engage, liaise and support Easygo in the installation of EVCPs at 13 locations countywide.
Greenways	<ul style="list-style-type: none"> • An allocation of €1,400,000 has been secured in respect of Greenway developments in 2023. In conjunction with Transport Infrastructure Ireland and other stakeholders, progress the development of feasibility studies and public consultation for the schemes that have secured funding allocations.
Machinery Yards	<ul style="list-style-type: none"> • Proceed with site investigation (April), preparation of tender documents and to tender stage for Machinery Yard and Civic amenity site at Limerick Road, Nenagh • Annual procurement of bitumen, grit and road making materials for Municipal and Borough Districts • Co-ordinate the annual road works programme and develop standard practice toward certification to I.S. EN 12271:2006 Surface Dressing Requirements • Maintenance and operation of vehicle fleet to RSA requirements • Trial the use of alternative fuel vehicles to enable carbon reduction in the fleet and introduce EV where appropriate • Coordination and operation of the winter maintenance programme for the county and further progress toward the use of pre-wet salt in the programme • Section 86 agreements for winter maintenance have been entered into with Waterford, Offaly and Kilkenny County Councils to treat roads during the winter months in each other's areas to increase efficiency of the treatment routes.
Public lighting	<ul style="list-style-type: none"> • The Council is responsible for the provision and maintenance of public (street) lighting throughout the county. Public lighting maintenance will continue under contract with Enerveo Ireland Ltd. Energia supplies the electrical power to the lighting network. The

	<p>total number of public lights in the Tipperary network is circa 17,850.</p> <ul style="list-style-type: none"> Public lighting represents 38% of the council's entire energy usage, and 65% of the council's electricity usage. The Council has introduced LED lights in recent years in order to reduce the maintenance bill, as LED's have to be maintained less frequently. Furthermore, LED's are more energy efficient with up to 50% energy savings being made. Tipperary County Council has 6,260 or circa 37% of its lighting stock as LED lights. Tipperary County Council in conjunction with the RMO, TII, and 23 other Local Authorities has signed up to participate in a large-scale Street lighting upgrade to LED. The primary aim of the project is to enable Local Authorities to reach their statutory energy efficiency target to be 50% more energy efficient by 2030. Approximately 280,000 lights are to be retrofitted in this project - 11,200 of these will be in Tipperary. The Council has approved the funding of this project and the project has been approved for grant funding from the Government's Climate Action Fund. Surveys are due to commence in May 2023 by the appointed works contractor, Killaree Lighting Services.
<p>Taking in Charge process:</p>	<ul style="list-style-type: none"> A total of 7 estates were taken in charge in 2022 and it is proposed to take a similar number of estates in charge in 2023 subject to funding and any necessary requirements being met. The Council will progress the Declaration of Public Roads under section 11 of Roads Act, 1993 where necessary.
<p>Community Involvement Scheme</p>	<ul style="list-style-type: none"> An allocation of €804,600 has been received in respect of Community Involvement Schemes for 2023. The Scheme is a joint venture approach between the Council and local communities, for the purpose of carrying out maintenance and improvement works on suitable public roads, primarily local tertiary. Applications will be prioritised by Districts and offers issued within the above allocation. Subject to notification from the Department of Transport, the Community Involvement Scheme will open for applications during 2023 for the two-year period 2024-2025.
<p>Local Improvement Scheme</p>	<ul style="list-style-type: none"> An allocation of €744,914 has been received in respect of LIS schemes for 2023. Applications for the scheme have been received and are

	being assessed by District Offices. The Local Improvement Scheme is a joint venture approach between the Council and local applicants to carry out improvement works on private and non-publicly maintained roads.
CLÁR	<ul style="list-style-type: none"> The Council will submit applications for CLÁR projects under the appropriate Measure, in 2023, in conjunction with Community & Enterprise Department.
Flood Relief	<ul style="list-style-type: none"> In conjunction with the Office of Public Works Tipperary County Council will progress delivery of five initial Flood Relief Minor Projects identified in the CFRAMS studies. Byrne Looby Consulting Engineers have been appointed to bring the Knocklofty, Holycross and Killaloe/Ballina schemes through to construction. These three schemes are currently at preliminary design/scheme development stage, with a view to bringing the schemes through the planning process early in 2023. Preliminary scoping of the Nenagh scheme is currently underway. Discussions are ongoing with the OPW in relation to identifying an appropriate mechanism for progressing the Golden scheme. Minor Flood Relief Schemes will be delivered through District Offices in 2023. Marlfield Lake and Catchment Area – Nicholas O’Dwyer Consultant Engineers have been appointed to bring the project through to construction. The initial phases of the scheme development and preliminary design are underway. Various surveys are currently ongoing to inform the design with a view to bringing the project through the planning process in 2023. An emergency plan for the location is being prepared.
Severe Weather	<ul style="list-style-type: none"> The Council will respond to weather events as they arise during the year, co-ordinated by the Severe Weather Assessment Team.
Communications	<ul style="list-style-type: none"> Roads Department will implement the objectives contained in the Communications Strategy for the Roads Directorate in 2023.
Health and Safety	<ul style="list-style-type: none"> Develop and improve our Safety Management System to prepare for internal and external audits in 2023, in order to retain certification standard OHSAS 45001 Continue to develop and deliver a Depots Upgrade Programme Monitor and review risk assessments on Roads activities, depots, machinery yards, salt barns,

	<p>offices, housing and cemetery activities, as required.</p>
Road Safety	<ul style="list-style-type: none"> • For 2023 the main focus under road safety for Tipperary County Council will be to finalise and publish the Tipperary Road Safety Strategy 2022-2030 with initial emphasis on the Phase 1 Action Plan to 2024. This will require co-operation with An Garda Síochána, the Road Safety Authority (RSA), Department of Transport, Transport Infrastructure Ireland (TII), Tipperary Fire & Rescue Service, the Health Service Executive and National Ambulance Service. • The draft strategy will be presented to SPC and agreed with the external agencies in Q1 2023. • The Road Safety Working Together Group, comprised of Tipperary County Council and the above agencies, will meet three times in 2023 to review implementation of the Strategy and Action Plan. • A county-wide Collision Prevention Team has been established for Tipperary. This team which is led by An Garda Síochána will meet quarterly with the Council's District Engineers during 2023 to discuss operational issues and, among other things, the Collision Prevention Programme (CPP). • Tipperary County Council will continue with the following initiatives: <ul style="list-style-type: none"> ➤ Implementing low cost safety schemes ➤ Promoting national campaigns discouraging speeding, driving while intoxicated, driver fatigue, etc. ➤ Engaging in local campaigns promoting good road use behaviour ➤ Working with the Gardaí and RSA to promote National SLOWDOWN initiatives ➤ Engaging with young people in Primary and Post Primary schools across the county ➤ Assisting with the provision of cycling training in primary schools in the county ➤ Engaging with older and vulnerable road users across the county.
Administration	<ul style="list-style-type: none"> • Financial Management to maximise grant drawdown will continue in 2023 • Issue Roads Abutting Certificates, Abnormal Load Permits, Hedgecutting notices, rural Hackney Licences • Issue Bus Stop authorisations • Process Road Closure applications • Process Road Opening Licence applications

	<ul style="list-style-type: none"> • Ensure Traffic Management alerts are posted to Council's website • Property Management for Roads Directorate • Respond to FOI/AIE/Data requests within timelines.
eParking	<ul style="list-style-type: none"> • eParking has been rolled out to nine towns throughout Tipperary as an additional, more convenient and efficient way of paying for parking via smartphone 'app', website or telephone call. Traditional Pay and Display machines are still in operation in all towns and are supported with a modern back office system that monitors functions and finance for the machines. The Council will continue to promote e-Parking during 2023 with the aim of increasing user numbers year on year. • A tender for the Parking Fines Management System will be issued in 2023.
Roads Procurement	<ul style="list-style-type: none"> • Oversee Roads operation of procurement systems - e-Tenders, SupplyGov and Tender Procurement Log • Continue to increase compliance with Procurement Procedures • Continue to provide assistance and back up to all sections in relation to the procurement of Plant Hire and Civil Works.

Strategic Policy Committee

The Infrastructure SPC was established following the Local Elections 2019, and includes Roads, Transportation and Water Services. Four meetings of the SPC will be held in 2023 to discuss policy proposals and briefings in areas such as:

- Road Safety Strategy 2022 – 2024
- N24 Cahir to Limerick Junction
- N24 Waterford to Cahir
- Roads Capital allocations
- National, Regional and Local road grant allocations
- Active Travel allocations
- Greenway projects
- Local Improvement Scheme

Community Employment Projects

The Council, in partnership with the Department of Employment Affairs and Social Protection continues to promote and encourage the development of Community Employment projects. The Roads Directorate currently sponsors two Community Employment Schemes with approval for thirty participants. The schemes operate over various locations including the Town and Environs of

Cahir, Cashel, Clonmel, Tipperary Town and the communities of Boherlahan, Clonoulty/Clogher, Holycross, Kilsheelan and Rosegreen.

The Community Employment projects involve a range of activities including:

- Horticultural, landscaping and environmental improvement projects
- Maintenance works in parks, towns, and cemeteries
- General Operative/Driver/Traffic Management Duties/Road Crossing Wardens

Emphasis is placed on providing valuable employment experience and training for participants. All participants benefit from mandatory Health and Safety training which is a transferable skill, required in similar work places. After achieving mandatory training, participants then follow on with job related or skill specific courses. The Tipperary community benefits by having cleaner towns, improvement of amenities and the landscaping of areas. Participants gain in skills, confidence and self-esteem that enable them to work as part of a team within their own community. Many of the participants on the projects have secured employment either during or directly after their involvement.

Financial Resources

The main categories of grant allocations for 2023 are as follows:

National Routes – Transport Infrastructure Ireland

Improvement Allocations	€7,641,000
Maintenance Allocations	€836,084
TOTAL	€8,477,084

Regional and Local Allocations – Department of Transport

Discretionary Grant	€4,800,500
Restoration Improvement Grant	€17,446,000
Restoration Maintenance Grant	€2,546,500
Supplementary Restoration Maintenance	€2,001,500
Safety Improvement Works	€605,000
Bridge Rehabilitation	€904,752
Specific Improvement Grants	€681,000
Strategic Regional and Local Roads	€825,000
Speed Limits	€33,160
Cycle Signs	€11,000
Climate Change Adaptation & Resilience Works	€907,887
Drainage Works	€1,192,000
Training Grant	€129,500
Community Involvement Scheme	€804,600
Former National Roads	€600,000
PSCI Survey Support	€44,000
TOTAL	€33,532,399
Own Resources Allocation for 2023	€8,506,633

Active Travel & Greenways Investment Programme 2023

Active Travel Projects	€4,633,000
Greenway Projects	€1,400,000
TOTAL	€6,033,000

Procurement

The Roads Procurement Co-ordinator role was created to oversee and increase compliance with Adopted Procurement Procedures and Regulations. The coordinators work with Roads and District Staff to carry out Procurement in accordance with EU and National regulations in a consistent and transparent manner, throughout the whole county. They oversee compliance and provide back up and assistance to all sections of the local authority in relation to procurement of Civil Works. The Procurement coordinators have considerably increased compliance with Procurement regulations and procedures over the last number of years and continue to streamline the process on an ongoing basis.

Performance Indicators

Service delivery is dependent on the availability of both financial and human resources. There are two indicators for roads for which data is provided centrally by the Roads Management Office (RMO):

- R1 Ratings in Pavement Surface Condition Index (PSCI), and
- R2 Regional Road Grant Works.

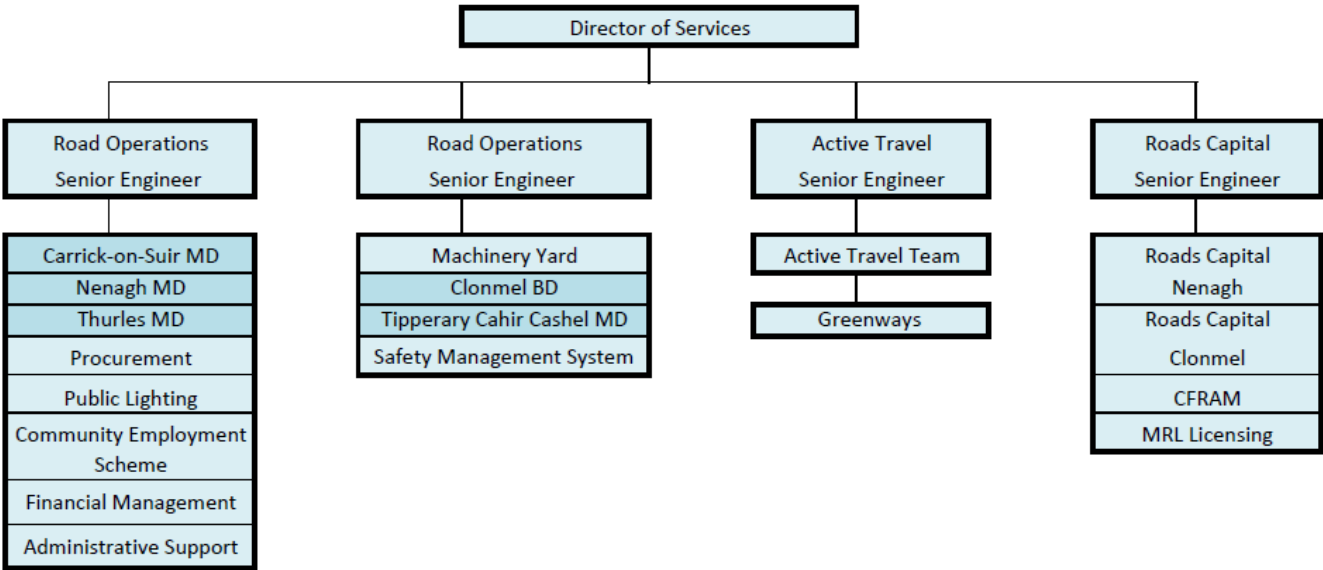
Targets to be achieved for 2023: To improve the standing of Tipperary County Council with regard to other Local Authorities road ratings, based on the levels of funding available from the Department of Transport and own funding. Performance indicator data for 2022 is not yet available from the RMO.

Organisational Structure

The Roads Section is managed by a Director of Services who also has responsibility for Nenagh Municipal District and Health and Safety. The current staff structure is as follows:

- ▶ Head Offices – Management, Engineering and Administrative staff including Roads Capital/Design Office/Active Travel
- ▶ Five Municipal/Borough District Offices – Engineering, Technical and Administrative staff in each office
- ▶ Machinery Yard – Engineering, Administrative staff, Technical Services Supervisor, Fleet Manager, Drivers, Fitters, Storeman
- ▶ Outdoor Staff – over 300 staff including General Services Supervisors, Gangers/Craftsman/General Operative

Organisational Chart



Service 3: Water Services

Service Introduction

The water services functions of local authorities transferred to Irish Water with effect from 01 January 2014 pursuant to the Water Services (No. 2) Act 2013. Tipperary County Council continues to operate and maintain water services in accordance with a Service Level Agreement (SLA) with Irish Water which commenced on 01 January 2014 and will run until 31 December 2025.

While responsibility for water services has passed to Irish Water since 01 January 2014, local authorities remain very involved in the sector, acting as agents of Irish Water in relation to the operation and maintenance of services. Irish Water sets the level of service, in light of its contract with the economic regulator (the Commission for Regulation of Utilities (CRU)), and drives efficiencies and accelerated investment. In conjunction with the Service Level Agreement, an Annual Service Plan is prepared in advance of each calendar year through a joint planning process between the Council and Irish Water.

However, on 23 February 2021 Deputy Darragh O'Brien, Minister for Housing, Local Government and Heritage, published a Policy Paper on Water Sector Transformation entitled *Water Sector Transformation Policy Paper – Towards a National, Publicly-Owned, Regulated Water Services Utility*. The Policy Paper:

- sets out the Government's vision for the future of water services;
- addresses the provision of water services as set out in the Programme for Government, entitled *Our Shared Future*, published on 15 June 2020;
- considers the water sector transformation process; and
- concludes by requiring the key stakeholders to engage to agree a framework to move towards an integrated public water services utility.

It further states:

"The Government therefore requires the key stakeholders to engage to agree a framework for a stable operating structure for the future delivery of Water Services, within six months, to conclude by July 2021. Implementation of the identified Framework on a phased basis will commence immediately thereafter, on a phased basis to be concluded in 2022."

Minister O'Brien published the *Framework for future delivery of water services* on 24 June 2022, following an engagement process facilitated by the Workplace Relations Commission. The *Framework* provides for, inter alia:

- the transition to the fully integrated water services authority, which will commence on the date of the publication of the *Framework* and conclude by 31 December 2026;
- Irish Water to begin the direct management of all water services staff: this will commence from 01 January 2023 and will be done in cooperation with

each individual local authority to transfer responsibilities in an agreed manner and it is anticipated that this process will have concluded by 30 June 2023;

- the preparation of a new Irish Water-Local Authority Agreement, to replace the Service Level Agreement, to ensure that Irish Water has full accountability for the delivery of water services and for the management of water services staff.

In addition, in accordance with the Water Services Act 2022, Irish Water has been rebranded as Uisce Éireann with effect from 01 January 2023.

The current Service Level Agreement with Irish Water provides for:

- reimbursement in respect of expenditure incurred by Tipperary County Council in the performance of its functions pursuant to the Service Level Agreement;
- standards to be met by Tipperary County Council in the performance of its functions;
- resolution of disagreements in relation to the performance of the functions; and
- performance by Tipperary County Council of functions within the functional area of another local authority.

In conjunction with the Service Level Agreement, an Annual Service Plan must be prepared through a joint planning process between Irish Water and Tipperary County Council. The focus of the Annual Service Plan 2023 is:

- budget and headcount;
- objectives and targets for infrastructural performance;
- operations and maintenance and improvement initiatives;
- Investment Plan 2020-2024 and Capital Delivery Programme;
- service and activity performance; and
- other matters as they arise.

The key objectives of Water Services are as follows:

- manage the operation of the public water and wastewater services in the county, on behalf of Irish Water, in accordance with the Annual Service Plan 2023;
- assist Irish Water in the delivery of its Investment Plan 2020-2024;
- ensure compliance with all regulatory requirements in respect of potable water and discharges from municipal wastewater treatment plants; and
- maintain and improve health and safety standards within the work programme of Water Services.

Personnel resources

Water Services is managed by a Director of Services who also has responsibility for Planning, for Environment and Climate Action and for Human Resources. The section currently has the following staff complement:

- 21 professional staff (civil engineers and environmental scientists);

- 16 technical staff (civil engineering technicians and environmental technicians);
- 12 administrative staff; and
- 93 frontline delivery staff (general services supervisors, water and wastewater caretakers, craft workers and general operative staff).

Financial resources

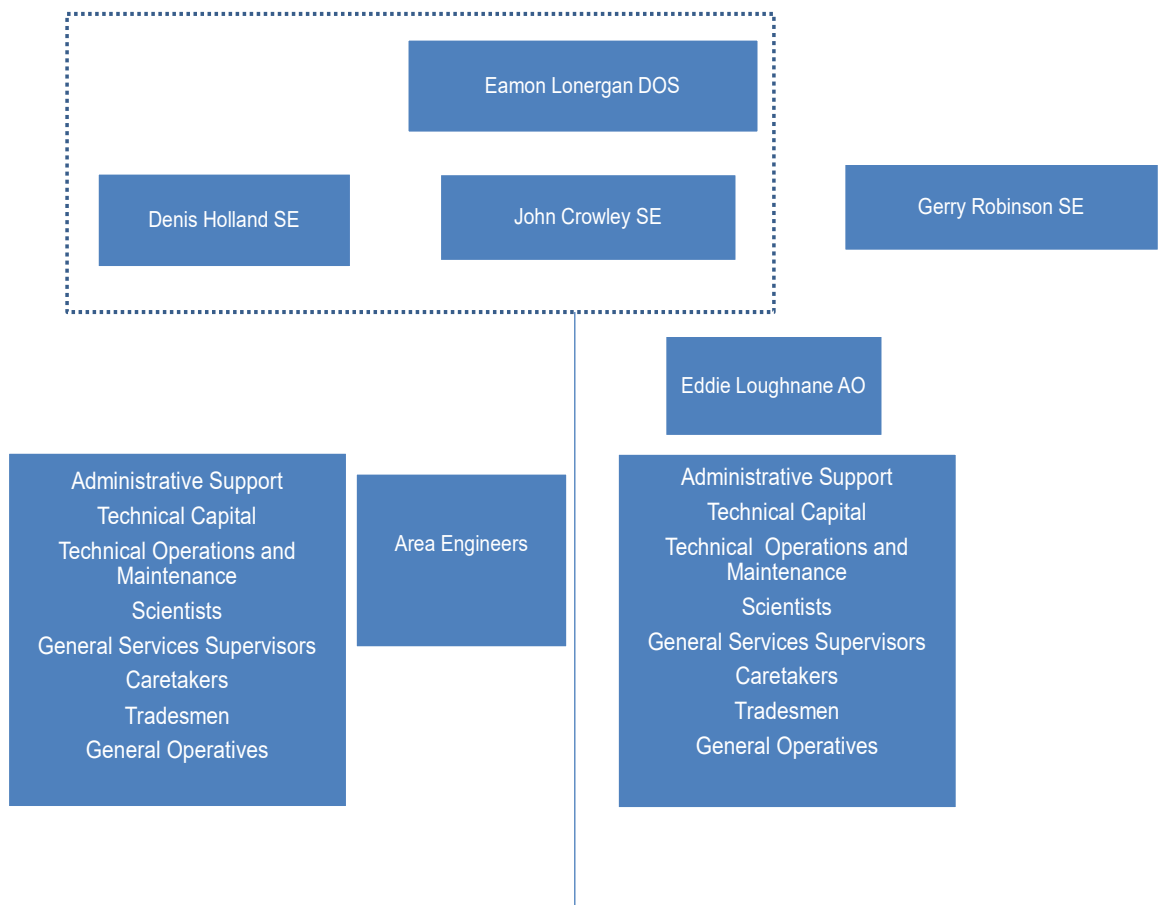
The 2023 budget for Water Services as adopted by the Council at its annual budget meeting on 25 November 2022 is as follows: Service Area	Budget 2023	Comment
Water Supply	€9,385,194	This figure will be recouped from Uisce Éireann. This figure will be recouped from Uisce Éireann. This figure will be recouped from Uisce Éireann. This figure will be recouped from Uisce Éireann. This figure will be recouped from Uisce Éireann.
Wastewater Treatment	€3,194,153	
Support to water capital programme	€1,445,609	
Agency and recoupable services	€265,918	
Local Authority Water and Sanitary Services	€57,750	

Assumptions and key performance indicators (KPIs):

The above level of service delivery is dependent on the availability of funds as per the adopted budget, support from Uisce Éireann and the retention of the complement of staff resources throughout the year.

As Uisce Éireann is now responsible for the delivery of public water services, the National Oversight and Audit Commission (NOAC) has not set any key performance indicators (KPIs) for Water Services in the performance of its functions as the agent of Uisce Éireann.

Water Services – Staff Organisational Chart



Service 4: Development Management (Planning Section)

Service Introduction

Tipperary County Council's role as a Planning Authority is concerned with the physical planning and sustainable development of the County. This is achieved through the principal elements of the unit, which are Development Management; Enforcement and the Planning Policy and Projects Unit.

The Planning & Development Section deals with a variety of services:

- Applications for planning permission including pre-planning meetings and receipt of submissions in respect of planning applications;
- Requests for a declaration under Section 5 on development/exempted development;
- Planning searches;
- Dealing with queries concerning possible unauthorised developments and progressing enforcement cases as appropriate;
- Applications in respect of 'taking in charge' of estates;
- Collection of development contributions;
- Drafting and consulting on policies and strategies relating to the future development of the County.
- Preparation of funding applications under Project Ireland 2040.
- The management of the County Town Centre First Programme

Key priorities for 2023

Development Plans

County Development Plan 2022-2028

The first Tipperary County Development Plan 2022 – 2028 was adopted for Tipperary in July 2022 and sets out a new vision to shape the sustainable development of the county for the lifetime of the plan and beyond. The County Development Plan aligns with the Southern Regional Spatial and Economic Strategy and is underpinned by Strategic Environmental Assessment, Appropriate Assessment and Flood Risk Assessment. A programme of monitoring of the achievement of the objectives of the County Development Plan will be carried out during its lifetime, and a mid-term progress report (Section 15 (2) Planning and Development Act 2000, as amended), will be presented to the Council in mid-2024 and will include SEA monitoring.

Local Area Plans

The settlement strategy, as set out in the Tipperary County Development Plan 2022-2028, has identified 12 Urban towns in Tipperary. Town Development Plans are currently in place for seven of these towns, with two towns subject to Local Area Plans. The current Town Development Plans and Local Area Plans will remain applicable until they are replaced with Local Area Plans, in accordance with the framework and timeline as set out below:

<u>Framework of Town Plans and Local Area Plans</u>			
<u>Hierarchy</u>	<u>Name</u>	<u>Planning Framework²</u>	<u>Local Area Plan Commencement</u>
<u>Key Town</u>	<u>Clonmel</u>	<u>Clonmel and Environs Development Plan 2013 (as extended)</u>	<u>2023</u>
<u>Key Towns</u>	<u>Nenagh</u>	<u>Nenagh Town and Environs Development Plan 2013 (as extended)</u>	<u>2023</u>
	<u>Thurles</u>	<u>Thurles and Environs Development Plan 2009 (as extended)</u>	<u>2023</u>
<u>District Towns</u>	<u>Roscrea</u>	<u>Roscrea Local Area Plan 2012 (as extended)</u>	<u>2023</u>
	<u>Carrick on Suir</u>	<u>Carrick on Suir Town Development Plan 2013 (as extended)</u>	<u>2024</u>
	<u>Tipperary Town</u>	<u>Tipperary Town and Environs Development Plan 2013 (as extended)</u>	<u>2024</u>
	<u>Cashel</u>	<u>Cashel and Environs Development Plan 2009 (as extended)</u>	<u>2024</u>
	<u>Templemore</u>	<u>Templemore and Environs Development Plan 2012 (as extended)</u>	<u>2024</u>
	<u>Cahir</u>	<u>Cahir Local Area Plan 2021</u>	<u>2028</u>

It is expected that a new Local Area Plan will be made for Roscrea town in September 2023 and that new Local Area Plans will be made for the Key Towns of Clonmel, Nenagh and Tipperary in Q1 2024.

Preparation of Record of Protected Structures

Tipperary County Council's Record of Protected Structure (RPS) includes structures across the county in its towns and villages and countryside. A county-wide review of the RPS was completed as part of the preparation of the County Development Plan 2022-2028. This included all the protected structures listed in the open countryside, rural villages and the urban towns of Roscrea, Cahir, Newport, Ballina and Fethard.

Further surveys and reports will be prepared to incorporate the RPSs contained within the Town Development Plans into the RPS as set out in the County

² Applicable at the date of adoption of the Tipperary County Development Plan 2022 - 2028

Development Plan, and to carry out any additions and deletions as may be necessary. This work will commence in 2023 with the review of the RPS of the Key Towns of Clonmel, Nenagh and Thurles initially and thereafter the District towns of Carrick on Suir, Tipperary, Templemore and Cashel will commence their RPS review in 2024.

National Planning Framework – Project Ireland 2040: Our Plan

Urban and Rural Regeneration and Development Funds: Project Implementation

The National Development Plan (NDP) 2018-2027 established four new funds to help drive the specific core priorities detailed in the National Planning Framework (NPF). These four funds included an Urban Regeneration and Development Fund administered by the Department of Housing, Local Government and Heritage and the Rural Regeneration and Development Fund administered by the Department of Rural and Community Development. The following projects are currently being delivered under these Funds.

Urban Regeneration and Development Fund

Clonmel 2030 Transformational Regeneration seeks to develop a multi-dimensional, public/private/community partnership proposal for Clonmel, which will re-imagine how civic, cultural, educational, enterprise and tourism uses can work together to regenerate and create a new role for the town. The project includes four intrinsically linked and integrated pillars, namely: Kickham Barracks Regeneration, Clonmel Regional Sports Hub, Clonmel – Flights of Discovery and Clonmel Public Realm Enhancement. Funding was received for proposed Category A works in 2019 relating to Kickham Barracks Regeneration Phase 1 and Clonmel Regional Sports Hub. Both elements of the project are substantially completed.

Total project costs approved are € 15,163,247 and URDF grant awarded is €10,594,961.

Liberty Square Enhancement Scheme, Thurles seeks to deliver a vibrant Liberty Square at the heart of Thurles: a place to live, shop, work, socialise, play or “hang-out”. The revitalised Liberty Square will become an engine for growth in and around Liberty Square and will enhance the attractiveness of Thurles as a place to live and a place for investment / employment. **Phase 1 – Eastern end of Liberty Square and Development of New Car Park off Liberty Square** - The new Car Park off Liberty Square opened on 1st October, 2020 and is being used to its potential. Works on the Eastern end of Liberty Square are substantially completed. **Phase 2 – Western end of Liberty Square and Approach Road Junctions** – An additional allocation of €1m was approved by the Department of Housing, Local Government and Heritage in March, 2021 to undertake enhancement works to the Western End of Liberty Square and

approach road junctions. Consultants have been engaged to prepare Part 8 drawings and documentation and meetings are currently ongoing in regard to concept options. Surveys are also being undertaken to advance the planning process. The Project Management Plan for the delivery and implementation of this project is ongoing.

Total project costs approved are €10,700,000 and URDF grant awarded amounts to €5,390,291.

A Pathway to a Low-Carbon Society: A Centre of Excellence for Sustainable Energy driving the transformational urban regeneration of Nenagh:

-The proposal is to develop a Centre of Excellence for Sustainable Energy, to be the anchor and catalyst for the redevelopment of Martyr's Road Regeneration Quarter, a 10 ha. strategic site of brownfield lands and underutilised properties located in the heart of Nenagh Town Centre. The Centre of Excellence, taking reference from best international practice, will uniquely host a range of public agencies working collaboratively to deliver innovative solutions from training and development to new cutting-edge research on technologies and incubating low-carbon social enterprises. The Centre has been designed to be Ireland's first carbon neutral and energy positive building. The works to be supported also include Public Realm and Amenity Enhancement to Friar Street Civic Plaza, Martyr's Road Town Park and Martyr's Road streetscape improvements including cycleways. The project was approved for funding in March, 2021. Provisional Approval was received from the Department of Housing, Local Government and Heritage on 25th. August, 2021. Costings are currently being revised for the project. The Preliminary Business Case was updated and submitted to the Department of Housing, Local Government and Heritage. Additional funding mechanisms are being explored. The Project Management Plan for the delivery and implementation of this project is ongoing.

Total project costs approved are €12,700,000 and URDF grant awarded amounts to €9,525,000.

Rural Regeneration and Development Fund

Tipperary Town Regeneration - This is a significant regeneration project for Tipperary Town which will greatly enhance long term sustainable tourism for the area. It will include an upgrade of the Market Yard as a pedestrian priority area, linking the Excel Heritage Centre to Market Yard and the Town Centre and an 800-metre walkway along the River Arra, including two loop walks.

Market Yard -Works were completed in October, 2021 and officially opened by Minister Heather Humphreys in November, 2021. **River Arra Walkway** - The bridge has been installed under the Outdoor Recreation Infrastructure Scheme. the project is nearing completion.

Total project costs approved are €1,442,018 and RRDF grant amounts to €1,081,513.00.

Fethard Town Park

The project proposal is for the development of a community sport and recreational campus, incorporating a community pavilion, playing pitches, walkways, parkland and open spaces. The project was developed through a partnership approach with Coolmore Ireland, Cashel and Emly Diocese and Healthy Ireland. **Phase 1 - Groundworks and pitches** were completed in January, 2022 and are now open to the public. The development has been officially announced as the Regional Centre of Excellence for Tipperary Football by the Tipperary GAA County Board. The grounds include the first full size all weather floodlit pitch in Tipperary. **Phase 2 – Pavilion and Public Realm Works** – The Final Business Case received approval from the Department of Rural and Community Development and a contractor was appointed to deliver Phase 2. The Project Management Plan for the delivery and implementation of this project is ongoing.

Total project costs for Phase 2 Pavilion and Public Realm Works are €3,137,927 and RRDF grant amounts to €3,003,445. Groundworks and pitches were funded by the Magnier Foundation (Coolmore Ireland) who have also agreed to fund the stand and community annex of the pavilion. Revised project

Templemore Town Hall: Enterprise and Cultural Centre with associated Civic Plaza.

The project proposal is a flagship urban regeneration project to conserve and establish Templemore Town Hall as an economic, cultural and community hub of the town, the District and the Mid-West Region. The project was prepared by the Council in partnership with the Garda Training College, Templemore College of Further Education, Templemore Community Development Association, the Local Enterprise Office and Tipperary Energy Agency. Opening up works completed. Preliminary Designs completed. Detailed designs are currently under review and meetings are taking place with the design team and Conservation Architect to agree on additions required. The Final Business Case has been compiled and submitted to the Department of Rural and Community Development for approval. Works are expected to commence in 2023 with a timeframe for completion of 18 months.

Total project costs approved are €2,810,000 and RRDF grant amounts to €2,107,500.

Nenagh Historic & Cultural Quarter - A Tourism-led Regeneration Plan

A Plan to regenerate specific existing buildings and civic spaces of distinction and value within Nenagh (including The Gaol, The Castle and Banba Square) to stimulate tourism growth and revitalise the local economy/visitor economy within a context of tourism-led regeneration, comprising arts, history, heritage and culture. The focus will be on the development of 3 Flagship Pillars and 3 Supporting

Pillars, collectively offering an immersive tourism experience. A Design team is in place. Significant public consultation has been undertaken on the concept development which will inform the detailed design. Concept development and preliminary designs will be finalised in Q2 of 2022. Complete detailed designs by end of Q3 of 2022. The Part 8 Planning process will commence in Q4 of 2022. **Total project costs approved are €896,712 and the RRDF grant amounts to €672,534.**

Carrick on Suir Regeneration Plan 'A Journey from the Suir Blueway to the Ormond Castle Quarter'

Plan for the town through investment in orientation and public realm enhancement actions, to build on its relationship and synergies with the Suir Blueway (west) and the historic Ormond Castle Quarter (east) and thereby regenerate the town centre as an immersive visitor destination and rural town in its own right. Funding was approved in 2020 under the Rural Regeneration Development Fund. The Project Management Plan for the delivery and implementation of this project is ongoing.

Total project costs approved are €17,989,387 and RRDF grant amounts to €14,391,509.

A Pathway to the Regeneration of Cahir Town Centre: Re-establishing the Historic Square as the Living-Working Quarter

A suite of measures that will re-vitalise Cahir's historic Square as a living-working quarter. The project will provide a dynamic town centre Square with a focus on pedestrian priority and civic space. The re-development will be focused around Market House, a flagship Business Development Centre based in one of the most historic buildings on the Square. Funding was approved in 2020 under the Rural Regeneration Development Fund. The Project Management Plan for the delivery and implementation of this project is ongoing.

Total project costs approved are €986,354 and RRDF grant amounts to €663,362.

Activating Cahir's Town Centre Regeneration Strategy

This project follows on from the successful Category 2 RRDF application for the planning and design of a new Business Development Centre in the heart of Cahir, public realm enhancements in the centre of the town and the development of a car park on a central backland site. Improvements will consist of (i) the restoration and redevelopment of the vacant Cahir Market House and former Council Offices into a Business Development Centre which will be run by Cahir Development Association and provide offices, a large training and conference room, co-working spaces and hot desks to satisfy the unmet demand in the town (ii) the refurbishment of the historic Granary building to provide a state-of -the-art library

for the community; (iii) Cahir Square Public Realm Enhancements to include the recalibration of the traffic circulating around the Square to a more rationalised flow that prioritises pedestrian and cyclist movements and the redistribution of public realm in favour of recreational space; (iv) the provision of a new car park consisting of 86 car parking spaces, coach parking, EV charging, and bicycle parking on disused backlands off Church Street which will involve the demolition of two derelict vacant buildings that were acquired by the Council under the Category 2 approved project. Funding was announced by Minister Heather Humphreys under Phase 2 on 10th. November, 2022. **Total project costs amount to €14,894,686. RRDF grant approved is €11,915,749.**

Thurles Market Quarter: Regeneration through Recreation, Education and support for Local Producers is a collaboration between Tipperary County Council, Thurles Lion's Club and Mary Immaculate College Thurles. The project will provide a designated market space in the town centre for local food and craft producers, artists and performers and offer a location in the centre of a cluster of civic spaces to be enjoyed by locals and visitors while also acting as a base for the MIC Students' Union. Design team has been appointed.

Total project costs approved are €3,825,700 and the RRDF grant amounts to €3,443,130.

Kilsheelan – Revitalisation of Rural Villages: A Model for Cluster Housing and Low Carbon Planning

The project has been developed as a demonstrator scheme to show the practical implementation of Tipperary County Council's '**Design and Best Practice Guidelines for Cluster Housing**'. The guidelines include a series of case studies illustrating how sustainable design solutions can be developed across a range of village types and site options. This project will be a model for serviced site developments across the country and an initiative to revitalise villages in Tipperary and across the country. Design team appointed and project published to e-tenders.

Total project costs are €670,833 and RRDF grant amounts to €603,750.

Rialto Digital & Enterprise Hub, Nenagh

Funding has been approved to prepare detailed designs and planning for the adaptive re-use of the former iconic 1940's Rialto cinema into a modern digital and enterprise hub facility using best practice and appropriate modern architectural intervention to provide excellent office, collaboration and meeting spaces. The associated brownfield site will be master-planned to explore the

potential for further digital and enterprise office space, the creation of a new streetscape along Emmet Place, the potential provision of town centre residential units and the delivery of a new public amenity heart in the town centre. The Hub will be an exemplar sustainable, green, town centre regeneration project that will revitalize the town centre of Nenagh through the provision of much needed incubator enterprise space, public realm enhancement, improved permeability/linkages with existing streets and backland/infill development through planning for the delivery of town centre homes. The overarching aim and purpose of the proposal is to promote economic development and increase employment opportunities while preserving and saving a protected historic structure which was purchased by the Council in December, 2020. The Project Management Plan for the delivery and implementation of this project is ongoing.

Total project costs are €1,511,059 and RRDF grant amounts to €1,208,847.

Urban and Rural Regeneration and Development Fund: Funding Calls

A Category 1 (shovel ready projects) Call for applications for funding under the Rural Regeneration and Development Fund is anticipated to be made in Q4 2023. A maximum of three applications can be submitted under this Call and proposals are currently being assessed and developed.

URDF Call 3 was announced earlier this year and will not involve a competitive bid process. This third round of funding will act as a dedicated revolving fund within each local authority so as to address the financial barrier and risk faced by local authorities in seeking to tackle long term vacant and derelict buildings and sites across URDF towns and cities. Each local authority will receive a financial allocation relative to their size, the number of URDF towns located within their functional area and the level of vacancy and dereliction within those URDF areas. Final allocations and the eligibility criteria, parameters, and monitoring and reporting requirements for the revolving fund will be determined following the completion of a number of regional workshops with the relevant local authority staff.

It is anticipated that there will be a further Call for applications for funding under the Urban Regeneration and Development Fund in Q4 2023 which will revert to the competitive bids process.

Just Transition

It is an objective of the EU Just Transition Fund to support territories facing serious socio-economic challenges deriving from the transition towards a climate-neutral economy, focus on the most impacted Territory as identified in the Territorial Just Transition Plan (TJTP) and to support actions listed as eligible in the EU JTF regulation.

In Tipperary the municipal Districts of Thurles and Carrick on Suir fall within the JT Territory. The Planning section will work with and support the relevant MDs in the roll out of funded projects. Furthermore, the planning section will work towards the identification of future projects which may be funded under future funding schemes should opportunities arise.

Conservation Grant Schemes 2023

The **Built Heritage Investment Scheme 2023** seeks to encourage conservation of structures protected under the Planning and Development Act 2000 (as amended) and in certain cases, structures within Architectural Conservation Areas. The scheme also seeks to support the employment of skilled and experienced conservation professionals, craft workers and trades people. Funding is available for successful projects (the minimum amount is €2,500 up to a maximum amount is €15,000 per application) subject to each owner fully matching the funding awarded.

The allocation for Tipperary County Council under the Built Heritage Investment Scheme for 2023 is to **€126,400**. This year Tipperary County Council also received an extra allocation of €21,377 under the supplementary ring-fenced funding for historic thatched structures.

The scheme opened for new applications on the 1st December 2022 and closed on the 23rd January, 2023. Tipperary County Council have received 30 Applications. These applications will be assessed by our Conservation Architect. The projects nominated for funding must be with the Department by the 10th February, 2023.

The **Historic Structure Fund 2023** seeks to support conservation works to heritage structures in both private and public ownership.

The core aims of this fund are to:

- **enable** larger scale conservation works to be carried out on heritage structures which are deemed to be significant and in need of urgent support;
- **encourage** the regeneration and reuse of heritage properties and to help to secure the preservation of protected structures and/or culturally significant assets;
- **support** the investment of private capital in labour-intensive projects to conserve historic structures in public and private ownership for community use;
- **support** employment in the conservation and construction industries;
- **build resilience** in our heritage properties to enable them to withstand the effects of climate change.

Funding for the Historic Structures Fund (HSF) is being made available as part of *Project Ireland 2040*. Total funding available nationally under the Historic Structures Fund in 2023 will be **€4.5m**.

The scheme opened for new applications on the 1st December 2022 and closed on the 23rd January 2023. Tipperary County Council have received 18 Applications. These applications will be assessed by our Conservation Architect. The projects nominated for funding must be with the Department by the 10th February 2023.

Town Centre First (TCF) / Town Regeneration Officer (TRO)

Tipperary County Council was awarded funding earlier this year of €100,000 to deliver a Town Centre First Plan for Roscrea Town. The funding has been awarded under the Department of Rural and Community Affairs' "Our Rural Future", Ireland's Rural Development Policy 2021-2025. The plan will help to develop Roscrea's own unique vision and plan for its future development and once complete, will provide a basis for the town to seek support from multiple funding streams, including the Rural Regeneration Development Fund, (RRDF) and the Town & Village Renewal Schemes. A Town Regeneration Officer was appointed in November by Tipperary County Council and will initially work with Roscrea as the first pilot town in the County to have a TCF plan developed. The first steps will be to establish a Town Team for Roscrea for which expressions of interest were received as part of a public consultation process during the summer. A contract will be awarded shortly to appoint consultants to support the delivery of the Town Centre First Plan with the TRO and a timeframe for completion has been set for the summer of 2023.

Urban Regeneration and Development Act: Vacant Site Register / Finance Act 2021 Residential Zoned Land Tax

The Urban Regeneration and Housing Act 2015 introduced a requirement to establish a **Vacant Site register**. The purpose of the register is to identify vacant sites within the functional area of the Council with a view to bringing such sites into beneficial use.

The Council will be reviewing sites across the county on an on-going basis and where it is satisfied that sites conform with the requirements of the legislation, property owners will be notified and informed of the process for placing sites on the register. There are two sites currently on the register since 2019.

The Finance Act 2021 introduced a **Residential Zoned Land Tax** which will replace the Vacant Sites Levy. The tax is calculated at 3% of the market value

of land that is zoned as being suitable for residential development and is serviced.

The Residential Zoned Land Tax provisions of the Finance Act 2021 set out criteria to facilitate the identification of lands which fall within the scope of the tax. The Planning Authority are responsible for preparing and publishing maps based on this criteria. These maps are to be based on the local authority development plan and where relevant, local area plan zoning maps i.e. where land is zoned and suitable for residential development. The legislation also sets out certain lands which are to be excluded from the scope of the tax. All land that was zoned for residential development, or residential development and a mix of other uses, in a development plan or local area plan, before 1 January 2022 and which remains subject to the relevant zoning on that date, is liable for consideration within the initial scope of the Residential Zoned Land Tax. This is intended to encourage activation of existing planning permissions on lands which are identified as being in scope and to incentivise suitable lands without planning permission to commence the process of engagement with planning authorities.

Draft maps were published on November 1st and were subject to a consultation period until January 1st. The submissions made are being assessed in accordance with the Section 28 Guidelines and Circular NRUP 07/2022. Further review and assessment will be undertaken with Supplemental Maps to be published in May and final maps to be published in December 2023. The draft maps and submissions are available for inspection at the Council offices and on the Councils website. [Residential Zoned Land Tax- RZLT | www.tipperarycoco.ie](http://www.tipperarycoco.ie)

Energy and Rural Business Conference

Tipperary County Council in partnership with Teagasc, Tipperary Energy Agency and Gurteen College will hold an Energy and Rural Business Conference on 20th July 2023.

Information Technology

The further development of IT systems, including upgrading geographical information system to take on the new Departmental PACE system, upgrading the system that handles the processing of planning applications to iplan 5 and our document management system will continue in 2023. The Planning pages of the Local Authority website will be up-dated and kept under review to ensure that all aspects of the work of the planning department are readily accessible to members of the public and community engagement with the Planning Policy document is encouraged. The website is under continued development to provide information in a user-friendly format e.g. details of application forms, weekly lists, part 8 applications, variations to plans etc. Online facilities are available to submit a pre-planning application, make a submission on a part 8 application (Local Authority Own Development) and make a submission on statutory and non-statutory plans.

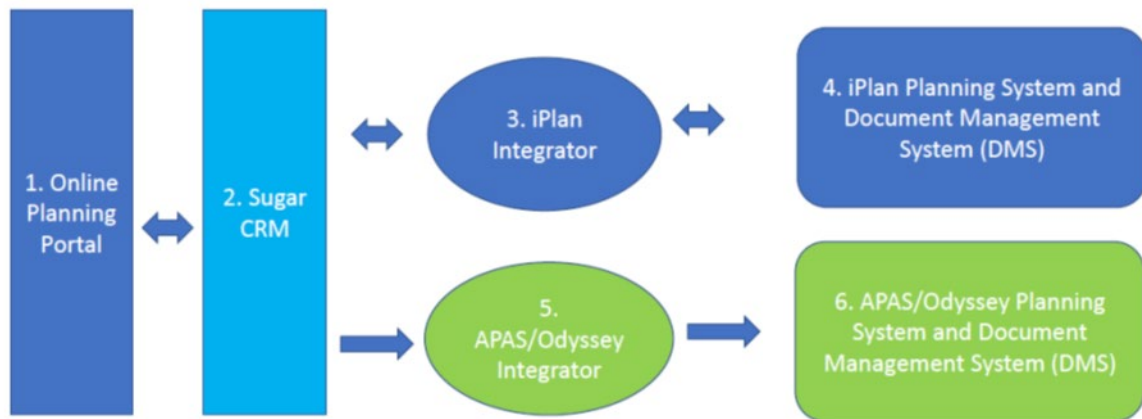
The Planning section is also intending to procure a new IT platform to manage enforcement information. It is anticipated that this system will be procured and operation by Q4 2023.

e-Planning (Planning Portal)

It is government policy under Rebuilding Ireland/Broadband plan to progress ePlanning (on line system for submitting planning applications and objections and issuing decisions from the planning authority). An e-Planning project board was established, and Tipperary County Council is a member. Its purpose is to progress the delivery of e-Planning functionality in order to increase and provide enhanced customer service. Tipperary County Council as one of the pilot sites went live with phase one of the planning portal in quarter 4 of 2021.

The roll out of e-Planning countrywide will continue in 2023. Twelve planning authorities went live in 2022 with the remaining to go live in 2023. Part 8 applications (Local Authority own development) commenced on the planning portal in 2022 and will continue in 2023. Tipperary was the pilot sites for this functionality. The feedback from users of the planning portal in relation to making planning applications online continues to be positive. The percentage of online applications at the end of 2022 was 52% and we aim to increase this throughout 2023.

To make a planning application online, a submission on a planning application or view and make a submission on a part 8 application go to <https://planning.localgov.ie>



OPR Pilot Programme – Review of Tipperary Co. Council’s Systems & Procedures

The Office of the Planning Regulator (OPR) was established in 2019 for a number of purposes including independently overseeing the delivery by planning authorities of planning services to the public. The OPR has recently commenced a programme of reviews of planning authorities on a national scale, that will take place over a six-year cycle.

Tipperary County Council recognised the benefits of such a review of its current planning functions and the opportunity to future proof it’s service delivery, so the Council’s Planning Department sought to be included in the pilot phase of the review programme.

The OPR published their review report in September 2021. The report acknowledged that the Council’s planning service is operating effectively with robust systems and procedures in place to deliver statutory planning functions. The independent review found that the planning department has many considerable strengths and it can reinforce and enhance that strong competency base by implementing the various recommendations proposed in the report. To ensure that the benefits and opportunities of the review report are realised, Tipperary County Council is committed to developing a robust Implementation Plan through the establishment of a cross-directorate working group together with positive engagement with the OPR and other national bodies to fully implement the findings and recommendations of this first review report by the OPR.

Monitoring

The Planning Section will continue to carry out monitoring of Development Plans and key land use development indicators. Monitoring in 2021 will include the following:

- DECLG Household Land Availability Surveys
- SEA Monitoring of county-wide development plans.

- Retail health checks for main settlement centres.

Financial resources

The principal budgets (excluding salaries etc) for Planning services as outlined in the Annual Budget 2023 are as follows:

Service Area	Budget 2023	Comment
Forward Planning (Statutory Plans and Policy)	€322,000	Plans detailed above
Enforcement Costs	€200,000	
Development Management	€222,920	Processing applications, further development of IT systems
Conservation Services	€230,000	
Health & Safety	€20,000	

Personnel resources

Planning Section is managed by a Director of Services who also has responsibility for Town Centre First, Just Transition, Emergency Services and Emergency Planning, Libraries/Cultural Services/Biodiversity. The section currently has the following staff complement:

Grade	Number of Persons	Comment
Senior Planner	1	1 Acting
Town Regeneration Officer	1	1 Acting
Senior Executive Planner	3	2 Acting
Administrative Officer	2	1 AO recruited for ePlanning Pilot Project
Senior Staff Officer	2	
Staff Officer	3	1 Acting
Assistant Staff Officer	6	1 Acting
Clerical Officer	12	
Executive Planner	9	2 Vacant
Assistant Planner	1	1 Vacant
Graduate Planner	2	Temporary (2 year Contracts) 2 Vacant
Senior Executive Technician	2	1 Acting 1 Vacant
Senior Executive Engineer	1	1 Acting
Executive Technician	2	2 Vacant
Technician Gr 1	1	
Total	48	

The section is organised according to the staff structure shown in Figure 5 below.

Primary service delivery objectives

Service Area	2023 Objectives/Targets
County Development Plan 2022-2028	Monitoring of the plan ongoing
Roscrea Local Area Plan Clonmel Local Area Plan Nenagh Local Area Plan Thurles Local Area Plan	Make new LAP 2023 - 2029 Formally commence LAP review with view to adoption of new LAP in Q1 2024 Formally commence LAP review with view to adoption of new LAP in Q1 2024 Formally commence LAP review with view to adoption of new LAP in Q1 2024
Economic and spatial analysis of urban centres	Progress through 2023
Continue the preparation of the countywide Record of Protected Structures	Review towns of Clonmel, Nenagh and Thurles in 2023
Complete urban design projects in towns around the county	Progress through 2023
Progress the delivery of ePlanning	Progress through 2023
Progress to taking in charge housing estates, in line with our list of priorities for 2023	Progress the applications on hand
Prepare draft policies and reports for consideration by SPC, Municipal Districts and Co. Council	As required
Hold Planning Workshops for Elected Members	As required
Progress the preparation of URDF, RRDF and Platform for Growth applications through 2023	As required
Seek funding opportunities through Just transition	As opportunities arise
Carry out the provisions of the Finance Act 2021 - RZLT	As required
Develop TCF plans through the TRO	As required
Retain accreditation to ISO 45001 (Occupational Health & Safety Management System)	As required

Assumptions and Service Indicators

The above level of service delivery is dependent on the availability of funds as per the adopted budget and the retention of and increase to the current staff resources along with the filling of vacant posts throughout the year. Significant risks include:

- Failure to implement development management policies
- Non-compliance with statutory deadlines for making decisions
- Non-compliance with statutory requirements and deadlines to review and make plans
- Reduction of performance in planning enforcement
- Capacity of I.T. systems to accommodate additional demand
- Financial exposure due to inadequate Bond security on legacy applications and debt collection in relation to development contributions
- Insufficient bonds to carry out the necessary works to bring services up to a minimum standard, inadequate of progress on of Taking in Charge of housing estates which causes issues with public safety and environmental pollution
- Resources required to pilot and implement ePlanning

The Planning Service Indicators set by the National Oversight and Audit Committee (NOAC) for 2023 are as follows. Planning Section will seek to maintain – and where possible improve on – the 2022 performance level.

Functional Area	Measurement Methodology	Target Performance Indicators 2023
Planning/Building Control	• % of planning enforcement cases closed (against the number of cases that were investigated)	19%
	• % of applications where the decision was confirmed (with or without variation) by An Bord Pleanala	74%
	• Buildings inspected as a percentage of new buildings notified to the local authority	12%
	• Cost of the Planning Service per capita	€24.03

Section 85 commitments (if any)

The Planning Section has no Section 85 commitments.

Service 5: Environment & Climate Action

Service Introduction

The Environment & Climate Action Section is responsible for Environment Protection, Burial Grounds infrastructure/Maintenance, Landfills, Waste Management & Enforcement, Community Services, Environment Awareness and Energy & Climate Action. These services and associated projects are delivered through the agreed work programmes

Programme	Objectives
Environment Protection	<p>To protect air quality and human health from harmful emissions.</p> <p>To maintain water quality through the catchment management programmes and implementing enforcement measures.</p> <p>To implement the Water Framework Directive monitoring programme.</p>
Waste Management & Enforcement	<p>Identify and implement measures to reduce levels of litter and illegal dumping.</p> <p>Collaborate with the Southern Waste Enforcement Lead Authority in the development of the national waste management plan and the implementation of waste enforcement initiatives.</p> <p>Provide a range of well-run facilities for waste recycling, recovery and disposal at the Civic Amenity Sites, Bring Banks and Textile Receptacles.</p>
Infrastructure & Maintenance	<p>Manage and operate Ballaghveny Landfill to the highest environmental standards.</p> <p>Progress the restoration of the closed historic landfill sites.</p> <p>Provide adequate burial ground facilities.</p> <p>Reduce the number of derelict sites through engagement with the property owners.</p> <p>Install Solar PV panels at Donohill Landfill site.</p>
Community Services	<p>Improve the complaints response rate and identify measures to target the most prevalent litter categories.</p>

	Implement delegated functions in accordance with legislation for the control of dogs/horses and food safety regulations.
Environment Awareness	Engage with community groups and schools on awareness raising and education initiatives to enhance our environment. Provide supports to community groups engaging in waste recycling initiatives and environmental enhancement projects.
Climate Change	Co-ordinate and implement the climate actions identified in the various strategies and collaborate with CARO on the Climate Action Plan. Continue to improve energy efficiency performance targets and reduce of greenhouse gas emissions under the Energy Action Plan.
Rural Water Programme	To maintain drinking water quality and protect public health by implementing a drinking water monitoring programme in private supplies.

Key priorities for 2023

- Continue to progress the removal of waste from SV Rathcabbin and the filling of waste cells at Ballaghveny landfill site.
- Progress preparation of the county's first Climate Action Plan.
- Assist the preparation of the National Waste Management Plan for a Circular Economy.
- Review the Litter Management Plan.
- Develop an Environmental Water Quality plan.
- Continue the rehabilitation and restoration of the historic landfill sites.
- Support Circular Economy Initiatives.
- Standardise policies and procedures.

Financial Resources

The 2023 budget for Environment & Climate Action services as adopted in December 2021.

Service Area	Budget 2023	Comment
Landfill Operation and Aftercare	€3,873,284	Included in this allocation are the aftercare costs of the historic landfill sites.

Recovery & Recycling Facilities Operations	€2,107,095	This expenditure covers costs of the recycling centres and the bring banks.
Provision of Waste Collection Services	€13,185	This allocation covers the cost of the waste collection service for the community bins.
Litter Management	€1,452,987	Expenditure for litter management includes costs for the removal and disposal of illegal dumping material and litter control.
Waste Regulations, Monitoring and Enforcement	€634,792	This expenditure covers the cost of the Enforcement unit, responsible for the enforcement of the Waste Management Regulations.
Waste Management Planning	€361,251	This cost relates to the council's contribution to the implementation of the Southern Regional Waste Plan.
Maintenance of Burial Grounds	€1,759,839	This allocation includes contributions to burial ground committees, maintenance works and caretaker costs for the larger burial grounds.
Safety of Structures and Places/Derelict Sites	€725,637	This cost relates to the administration costs of overseeing dangerous structures and derelict sites.
Water Quality, Air and Noise Pollution	€609,925	This allocation funds the monitoring the water quality programmes, the enforcement costs for air/noise, and water pollution.
Climate Change & Flooding	€820,000	This expenditure covers projects identified in the Climate Adaptation Strategy and to implementation of the programme of funding allocated under the Community Climate Action Fund.
Rural Water Services	€1,398,405	This cost relates to private well grants and group water scheme subsidies

Personnel resources

The Environment & Climate Action Section is managed by the Director of Services for Human Resources, Water Services, Environment & Climate Action.

The Section currently has the following staff complement:

Grade	Number	Comment
Senior Executive Officer	1	
Administrative Officer	1	

Administrative	14	Includes staff working on Climate Action Plan and Community Climate Action Fund
Technical	20	
Vets	1	
Enforcement Staff	5	
Dog Wardens	1	
Outdoor Staff	18	

Primary Service Delivery Objectives

Service Area	2023 Objectives/Targets
Climate Action	<ul style="list-style-type: none"> • Commence preparation of the Climate Action Plan • Co-ordinate and promote Climate Action initiatives • Improve energy efficiency performance targets and reduce greenhouse gas emissions
Environment Protection	<ul style="list-style-type: none"> • Develop an Environmental Water Quality Plan as per LAWPRO national template • RMCEI Water Protection Inspections planned = 1,818 • RMCEI Air/Noise Inspections planned = 201
Waste Enforcement & Management page 2 and 4)	<ul style="list-style-type: none"> • Assist the preparation of the National Waste Management Plan for a Circular Economy. • RMCEI Waste Inspections = 1,331 • RMCEI Litter Inspections = 878 • RMCEI Producer Responsibility Inspections = 120 • Reduce levels of illegal dumping and littering, with a focus on roadside littering.
Infrastructure & Maintenance	<ul style="list-style-type: none"> • Progress upgrades to Nenagh and Roscrea Civic Amenity Sites • Progress the burial ground capital programme.
Community Services & Public Awareness	<ul style="list-style-type: none"> • Implement environmental awareness programme and support communities in achieving the climate change objectives. • Review the Litter Management Plan. • Implement the Burial Ground Bye Laws.

Key Performance Indicators (KPIs)

The environmental KPIs set by the National Oversight and Audit Committee (NOAC) for 2023 are as follows. The Environment & Climate Action section will seek to maintain – and where possible improve on the 2022 performance level.

Functional Area	Measurement Methodology	Target Performance Indicators 2023
E1 – Number & Percentage of households with access to a 3-bin service	Number of houses with a 3-bin service	Increase the percentage of households with access to a 3-bin service based on the 2022 figures
E2 – Percentage of environment pollution complaints closed	The total number of pollution cases in respect of which a complaint was made during 2023; the number of pollution cases closed from 1/1/2023 to 31/12/2023; and the total number of cases on hand at 31/12/2023	Achieve a 94% completion rate (2022 rate was 92.5%).
E3 – Percentage of local authority area within the 5 levels of litter pollution	The percentage of the area within County Tipperary that when surveyed in 2023 was 1) unpolluted or litter free, 2) slightly polluted, 3) moderately polluted, 4) significantly polluted, or 5) grossly polluted	Improve the 2023 county wide average percentage for each of the 5 levels of litter pollution
E4 - Percentage of schools that currently hold and have renewed their green flag status	Schools that attained a Green Flag for the first time in 2023; schools that renewed their Green Flag in 2023; schools which held a Green Flag from 2022 and therefore do not require renewal until 2024	Maintain the percentage of schools with a green flag, based on 2022 figures
E5 - Percentage Energy Efficiency Performance	The cumulative percentage of energy savings achieved by 31/12/2023 relative to baseline year (2009)	Exceed the energy efficiency performance target of 45.5%
E6 - Percentage of the total public lighting system that LED lights represent	Public lighting system billable wattage and number of LED lights data	Increase percentage of LED lights installations

E7 - Climate Change	Does TCC have designated full-time (FTE) climate action resources? Does TCC a climate action team?	Yes Yes
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Eamon Linnegan, AEO																							
Michael Monahan, AEO																							
Climate Action & Energy Performance		Leaflife Infrastructure		Community, Education & Awareness Services & Administrative Support				Waste, Air & Water Environmental Monitoring		Waste Circular Economy Infrastructure, Waste Enforcement & Social Outputs													
Claire Lee, AEO		Maura O'Donnell, CC200		Sheela Murray, AEO				Colin Murray, AEO		Nigel Murray, AEO													
CAD (Leaflife)		Louise Ryan, ES		Teresa Flynn, CO		Aine Brett, AEO		Josephine Sheehan, CO		Sheela Murray, AEO		D.J. Buckley, AS		David Collins, ES		David Murray, AEO		Frances Hough, ES		Nigel Murray, AEO		David Murray, AEO	
		Dany Swaminary, IT		Deirdre McLaughlin, CO		Christine O'Sullivan, AEO		Josephine Sheehan, CO		Sheela Murray, AEO		D.J. Buckley, AS		David Collins, ES		David Murray, AEO		Frances Hough, ES		Nigel Murray, AEO		David Murray, AEO	
		Fiona Tech (Leaflife)		Melvyn O'Leary, CO		Catherine Bradbrook, AEO		Lisa Murray, CO		Josephine Sheehan, CO		Sheela Murray, AEO		D.J. Buckley, AS		David Collins, ES		David Murray, AEO		Frances Hough, ES		Nigel Murray, AEO	

Service 6: Fire & Emergency Services

Service Introduction

Tipperary County Council is the Fire Authority & Building Control Authority for the total County of Tipperary operating generally under the Fire Services Acts, 1981 & 2003 and The Building Control Act 1990.

This involves the maintenance of a properly resourced and trained fire brigade service to provide for the protection and rescue of persons and property from injury by fire and responding to other calls for assistance of the fire brigade. It also involves work in the fire safety area including fire prevention, fire protection, fire engineering, building control and community fire safety.

Key priorities for 2023

Within the above responsibilities, the priorities for the current year include retention of the ISO 9001:2015 Quality Management Standard and the ISO 45001: 2018 Health and Safety Standard for the entire service, upgrade the Training Building in Clonmel to be the first gas fired 'clean' burnhouse in the country, complete construction of a new Fire Station in Cashel, procure two new Class B Fire Appliances, develop and test a pilot course on 'Decision Making for Young Adults' to be delivered to TY students across the county (and hopefully country) to generate further income for the Hydra Suite in Clonmel and explore use of the Flex Software System for the development and delivery of some elements of online training. Fire Safety activity will focus on the continued delivery of fire safety initiatives via various online platforms and a continuing programme of premises inspections.

Financial resources

The budget for Fire services as adopted in November 2022 is as follows:

Service Area	Budget 2023	Comment
Operation of Fire Service	€8,821,403	This budget includes the costs for providing the Fire Brigade service, training costs, equipment purchase and maintenance and major emergency management.
Fire Prevention	€591,582	This budget includes for all the activities undertaken in the fire safety and fire prevention area.
Building Control	€208,880	This budget includes for all the activities undertaken in the building control area.

Personnel resources

The Fire Authority in Tipperary County Council forms part of the Emergency Services, Libraries and Cultural Services Directorate under the direction of the Director of Services. The Director of Services and the Chief Fire Officer are the designated officers for the executive functions under the Fire Services Acts 1981 & 2003 and the Building Control Act 1990.

The Fire Services are organised under the Chief Fire Officer who is a professional technically qualified officer. The Chief Fire Officer has primary responsibility for the delivery of Fire Services. The section currently has the following staff complement:

Grade	Number	Comment
Senior Assistant Chief Fire Officer	4	
Assistant Chief Fire Officer	4	
Assistant Fire Officer	2	
Staff Officer	1	
Clerical Officer	5	
Station Officer	12	
Sub-Station Officer	24	
Fire-fighter	93	
Brigade Mechanic	2	
General Operative	1	

The section is organised according to the staff structure shown in Figure 6 below.

Primary service delivery objectives

Service Area	2023 Objectives/Targets
Fire Service Operations	<ul style="list-style-type: none">• Respond to all emergency calls for assistance• Deliver 2023 annual training programme• Update Fleet to include 2 new Class B Fire Appliances and 1 swift water support vehicle• Complete construction of new fire station in Cashel.• Construct new gym and female changing area in Newport Fire Station• Upgrade windows infrastructure to Nenagh Fire Station
Fire Prevention	<ul style="list-style-type: none">• Undertake a total of 150 Inspections• Deliver Primary Schools Programme to every 3rd Class in Tipperary.• Continue development of the web page, facebook and twitter accounts.

	<ul style="list-style-type: none"> • Deliver Community Fire Safety Presentation to Elected Members • Complete on-line fire safety seminar with agents and builders involved in construction in the county. • Increase delivery of the new Fire Marshal Programme countywide. • Increase posts through the Irish language by 20% on social media
Building Control	<ul style="list-style-type: none"> • Deliver further training in Building Regulations to all those in Tipperary County Council involved in Building Control Inspections. • Meet Department targets in relation to number of Building Control Inspections (minimum of 12.5% of new buildings covered by a commencement notice) • In addition to meeting Department target aim to inspect at least 25% of all new build <u>domestic</u> dwellings.

Assumptions and Key performance indicators (KPIs)

The above level of service delivery is dependent on the availability of funds as per the adopted budget and the retention of the current staff resources throughout the year. Other assumptions include the continued availability of some planning staff to assist in the building control inspection process.

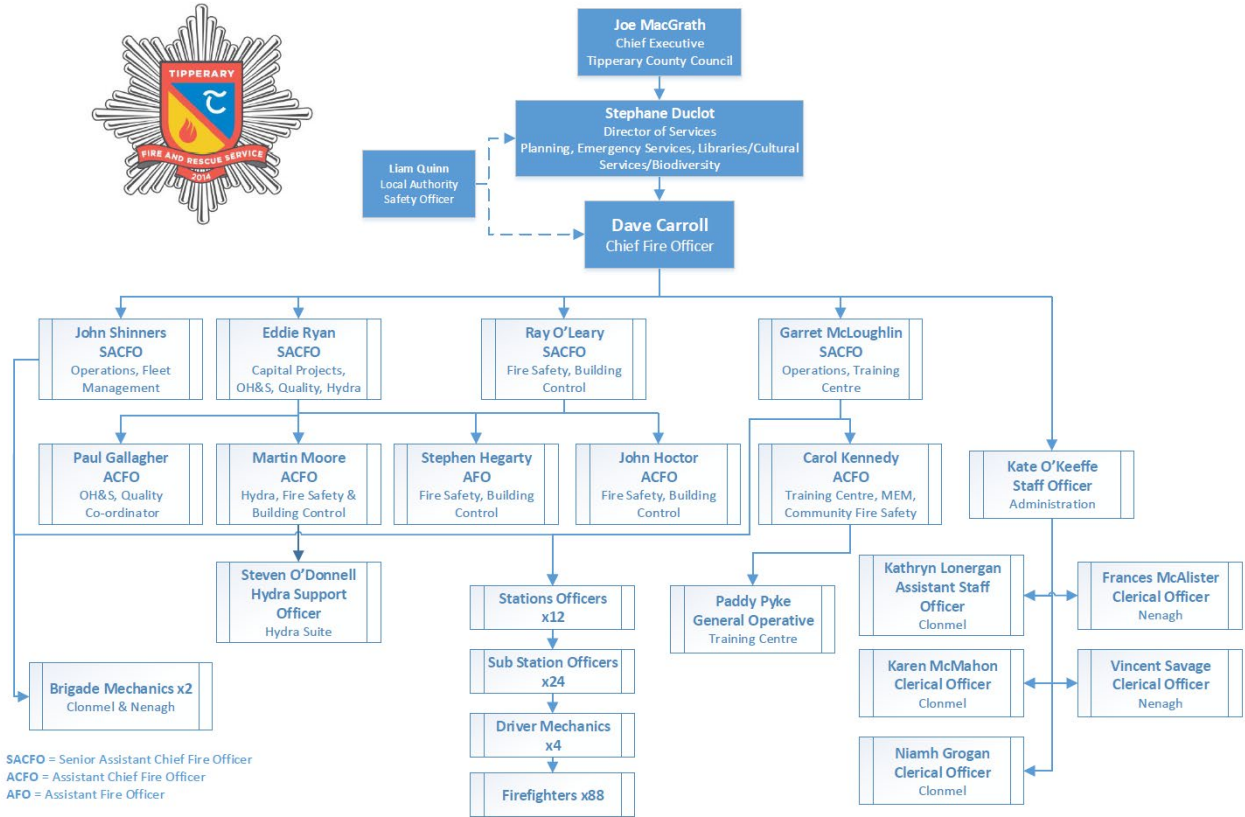
The Fire Service KPIs for 2023 are as follows. The Fire Services section will seek to maintain – and where possible improve on – the 2022 performance level.

Functional Area	Measurement Methodology	Target Performance Indicators 2023
Fire Services	<p>F1 Cost per Capita of the Fire Service</p> <p>This is calculated using the Annual Financial Statement (AFS) Programme E data divided by the population of Tipperary per the 2016 Census.</p> <p>F2 Service Mobilisation</p> <p>A. Average time taken, in minutes, to mobilise fire brigades in Full-Time Stations in respect of fire.</p>	Not available yet

	<p>B. Average time taken, in minutes, to mobilise fire brigades in Part-Time Stations (retained Fire Service) in respect of fire.</p> <p>C. Average time taken, in minutes, to mobilise fire brigades in Full-Time Stations in respect of all other emergency incidents.</p> <p>D. Average time taken, in minutes, to mobilise fire brigades in Part-Time Stations (retained Fire Service) in respect of all other emergency incidents.</p> <p>F3 Percentage of Attendance at Scenes</p> <p>A. % of cases in respect of fire where first attendance is at the scene within 10 minutes.</p> <p>B. % of cases in respect of fire in which first attendance is at the scene after 10 minutes but within 20 minutes.</p> <p>C. % of cases in respect of fire in which first attendance is at the scene after 20 minutes.</p> <p>D. % of cases in respect of all other emergency incidents in which first attendance is at the scene within 10 minutes.</p> <p>E. % of cases in respect of all other emergency incidents in which first attendance is at the scene after 10 minutes but within 20 minutes.</p> <p>F. % of cases in respect of all other emergency incidents in which first attendance is at the scene after 20 minutes.</p>	<p>N/A</p> <p>5m 31s</p> <p>N/A</p> <p>5m 42s</p> <p>39%</p> <p>46%</p> <p>15%</p> <p>26%</p> <p>47%</p> <p>27%</p>
Building Control	P1 % of New Builds Inspected	15%

Section 85 commitments

The Fire Services Section has a number of Section 85 agreements in place with neighbouring local authorities for the provision of a fire brigade response across county boundaries.



Service Introduction- Civil Defence

Civil Defence is a volunteer based, second line emergency service providing assistance to the PRA's (principal responses agencies) at time of emergency. Civil Defence may also provide support where possible to community, sporting and cultural events with the provision of First Aid and Ambulance cover.

Civil Defence policy document Towards 2030 sets five core Civil Defence Services including Emergency Response, Search & Rescue, Medical Response, Community Response and Radiation Monitoring. The provision of Civil Defence service is based on a team of highly training and skills volunteers from within the community. Certified training is conducted in the following areas.: First Aid, Ambulance and AED training, Radio Communications, Search & Rescue, Welfare, Radiation Monitoring, Water based Search & Rescue, and in addition K9 and Drone operations. Civil Defence has an array of modern and advanced equipment to enhance these services. These include specialised mapping equipment, TETRA radio systems, drones, underwater cameras and sonar equipment for search and rescue, a modern vehicle fleet, patient monitoring equipment and a fully serviced kitchen for the provision of welfare.

Tipperary Civil Defence is one of 3 counties Nationally that provided a K9 support unit with an air scenting search & recovery dog. Our missing person search capacity consists of Search Responder, Search Manager and trained volunteers used to assist An Garda Síochána in searches for missing persons. Training is provided to National and International accredited standards.

The Civil Defence College (which is part of the Civil Defence Branch in the Department of Defence) is a recognised training centre of the Pre-Hospital Emergency Care Council (PHECC) and QQI. Civil Defence is also an accredited body for the Irish Food Safety Authority and internationally to Rescue 3 for Water based activities.

The Civil Defence Branch of the Department of Defence develops Civil Defence policy at National level. At local level, Civil Defence units are based in each Local Authority area under the control of the relevant Local Authority Chief Executive and Director of Services. The day to day operational management of Civil Defence is by the full time Civil Defence Officer, assisted by Assistant Civil Defence Officer, and the most recent appointment a temporary A/ACDO and safety coordinator.

The White Paper on Defence places emergency support to the Principal Response Agencies as the priority task for Civil Defence. This embraces the large number of support roles under the Framework for Major Emergency Management (MEM), including responding to flooding incidents, adverse weather events and searches for missing persons. Civil Defence supports the Principal Response Agencies (i.e. An Garda Síochána, the Health Service Executive, and Local Authorities), Government

Departments and state agencies during national, regional and local emergency and non-emergency events. Civil Defence in Tipperary plays a significant role in response to adverse weather events.

In relation to supporting the statutory agencies, in the last number of years in particular Civil Defence volunteers have been utilised in a variety of community support roles at both local and national level. This has been demonstrated in the outstanding responses of the volunteers during the COVID-19 pandemic. Volunteers were heavily engaged in the day to day front line activities of assisting the HSE in the transports of both COVID positive patients and patient for routine medical appointments. Volunteers were also heavily involved in the set up and operation of mobile test centres, and assistance at permanent testing hubs.

Assistance was also given to the HSE in the roll out of the national COVID vaccination programme throughout the County. Volunteers provided meet & greet service at the vaccination centres which ensure the prompt administration of the vaccine programme.

Tipperary Civil Defence have been extensively involved in the responses to the Ukrainian Crisis. Civil Defence along with the housing section were tasked with the initial set up of the Counties 2 rest centres and continue to provide on the ground support with initial intake medical assessment, transport for re housing and hospital/doctor appointment.

It is important to recognise that Civil Defence volunteers are drawn from their local community and have a long and proud history of assisting at community events, there are limits to the support that can be provided, within available resources and scope in line with our health & safety management system. While the White Paper on Defence places emergency support as the priority task of Civil Defence, Civil Defence will continue to support community events, where resources permit and when relevant trained volunteers are available.

Key priorities for 2023

- To continue to provide support to the responses to the Ukrainian crisis at the Counties 2 rest centres and with the provision of transport.
- To enhance & promote a well-trained, professional and competent volunteer group within the County.
- To recruit suitable volunteers to maintain an adequate response capacity
- To organise and deliver training programmes to Volunteers & community groups where possible
- To Upgrade and maintain a modern and reliable vehicle fleet.
- To obtain ISO 450001 standard and to comply with Health & Safety Legalisation & develop a good culture of safe practice within the organisation.
- To support the An Garda Síochána with searches & recovery of missing persons.

- To make relevant applications to the Dept. of Defence for annual operational grants, upgrade of fleet and equipment.
- To work closely with the Civil Defence College for guidance & support on policy and training issues.
- To complete the refurbishment the old Fire Station in Thurles as a training and vehicle centre. (ground floor)
- To participate in the Council's Major Emergency Management Committee and participate in organised exercises
- To sit on crisis management team meeting at time of adverse weather

Personnel resources.

Tipperary Civil Defence, as part of Fire & Emergency Services Directorate operates under the direction of the Director of Services Mr Stephane Duclot. Tipperary Civil Defence has 1 Civil Defence Officer, 1 Assistant Civil Defence Officer and one Acting Assistant Civil Defence Officer (temporary post) There are currently registered 113 volunteer members operating within the County

Grade	Number	Comment
Civil Defence Officer	1	
Assistant Civil Defence Officer	1	
A/Assistant Civil Defence Officer	1	Temporary contract
Volunteers Instructors	18	

Volunteer 95

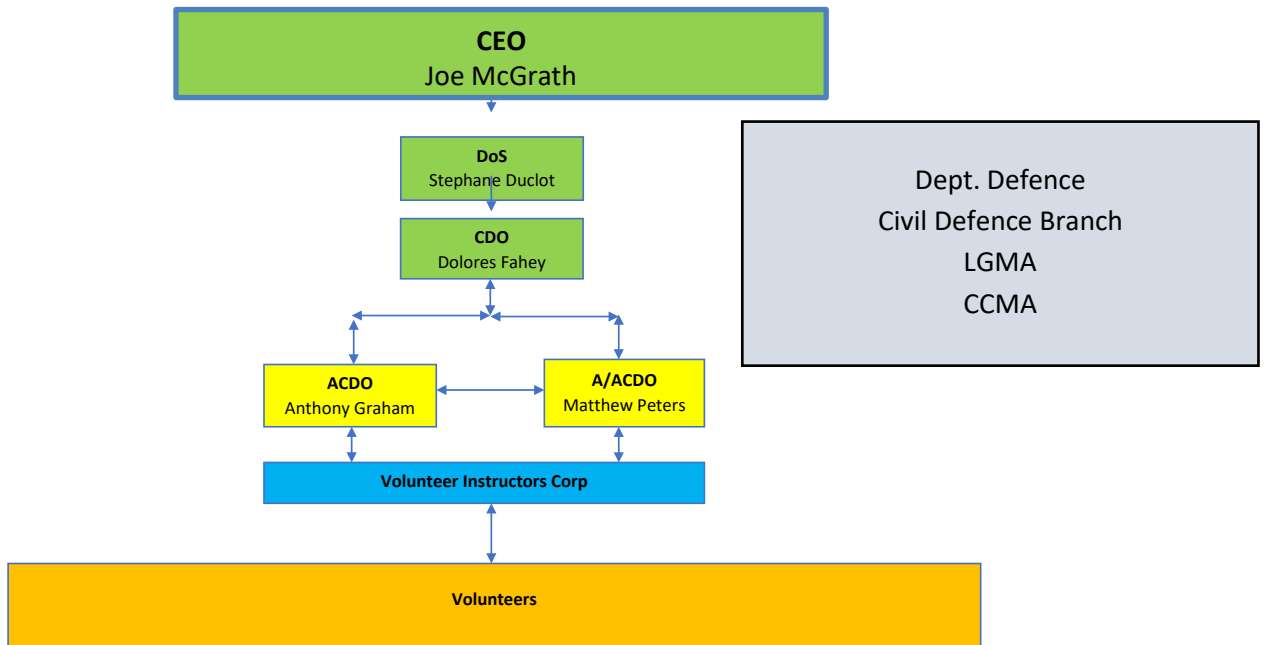
Assumptions and Key Performance Indicators

The level of service delivery of Tipperary Civil Defence is dependent on the continued budgetary support of Tipperary County Council and of the Department of Defence (Civil Defence Branch). Service delivery is also dependant on the availability and willingness of volunteers to continue to give so freely their time and skills to Civil Defence. We are most grateful for the continued commitment of our Volunteer members who have always responded in a professional manner.

There are no national performance indicators for the Civil Defence service.

Tipperary Civil Defence Organisational Chart

CEO: Chief Executive Officer
DoS: Director of Services
CDO: Civil Defence Officer
ACDO: Assistant Civil Defence Officer
LGMA: Local Government Management Agency
CCMA: City & County Managers Association



Service 7: Community & Economic Development

Service Introduction

The key objectives of the Community & Economic Development Department are: -

- Facilitate Economic (including Tourism) and Enterprise Development in Tipperary through appropriate economic policies, actions and enterprise supports;
- Support the Tipperary Local Community Development Committee;
- Support the Public Participation Network in County Tipperary;
- Support Social Inclusion and Community Development actions in the county in relation to agreed identified areas;
- Support age-friendly action and healthy Ireland Plan
- Develop Sport and increase lifelong physical activity in Tipperary
- Rural Development – to support the development of Community and Civic Infrastructure as well as Social Capital within Rural areas including the creation of employment and employment access.

Key priorities for 2023

Finalise new Local Economic and Community Plan for Tipperary 2023-2028 in line with Department Guidelines including all required consultations
Produce Local Development Strategy in conjunction with Implementing partners having regard for all required consultations and guidelines
Procurement of new Social Inclusion Programme for Co Tipperary

LCDC / Community

- Continue to roll out, manage and conclude the interim Rural Development Programme (LEADER) 2021-2022, and commence review and preparation of the new Programme in accordance with guidelines
- Continue to roll out, manage and oversee the SICAP Programme. Procure SICAP + Programme for 2024-2028
- Actively seek and optimise funding for initiatives that will increase Economic Activity and Communities to deliver upon the LECP and Corporate Plan.
- Implement the Comhairle Na nÓg work plan for 2023
- Participation in the Pride of Place competition 2023
- Implement, review and prepare new Tipperary Age Friendly Strategy in line with LECP process
- Implement, review and prepare new Healthy Tipperary Strategy in Line with LECP process
- Implement the Children and Young People Plan 2022-2025
- Complete setup of all county Disability network and promotion of same
- Roll out the implementation of and review of the Playground Policy in a phased manner
- Implement Sláintecare Healthy Communities, develop Quality of Life place-based initiatives to improve overall health and wellbeing for Clonmel as designated Healthy Community
- Establish Quality of Life Alliance through a pilot in Clonmel BD area, integrating quality of life with local authority.

- Implement Quality of Life indicators through SPC's policy development and an audit process, whereby policy development can be aligned accordingly to ensure quality of life responses are integral to the local authority
- Continue to manage funding streams approved under Healthy Ireland; Sláintecare Healthy Communities; Men's Shed; CLÁR; Outdoor Recreation Infrastructure Scheme; Community Enhancement Programme; and Town & Village Renewal, Ukraine Health & Wellbeing Fund
- Adopt and Implement Migrants Integration Policy 2023-2025
- Adopt and implement the Roscrea Age Friendly Town Plan
- Agree projects proposed for Community Recognition Fund and deliver over 2023-2024 to complete by November 2024

Sports

- Deliver Tipperary Sports Partnership Strategic Plan through five strategic objectives:
 - Participation for both the general population and those experiencing social exclusion.
 - Sustainable Infrastructure
 - Training and Education
 - Information and Communications
 - Structures and Administration
- Implement the annual sports activity programme in the County
 - Further develop the Community Sports Hub and Urban Adventure projects in Clonmel
 - Further develop new Community Sport Hub in Tipperary Town
 - Implement a Volunteer Support Programmes to support the development of sports clubs in Tipperary
 - Implement a comprehensive programme of activity for women
 - Continue to facilitate and support to implementation of programmes to support active participation in physical activity in Tipperary
 - Continue to develop and implement the social inclusion and disability sports programme
 - Continue to provide funding supports to sports clubs to develop their structures and return to sport
 - Continue to support and promote activities on the Suir Blueway Tipperary
 - Continue to roll out the FAI soccer development activity in the county

Enterprise, Economic & Tourism Section:

- Deliver on the activities and metrics set out the Local Enterprise Development Plan 2017-2020.
- To put specific focus and secure additional resources to address the County's 2 Unemployment Black Spots i.e.; Tipperary Town and Carrick on Suir.
- Examine the progression pathway to Enterprise Ireland for new and existing clients and put in place measures to accelerate the process. 3 Firms have progressed the Enterprise Ireland ladder of supports in the current year.
- Provide quality business focused training, management development and soft supports to meet the needs of new and emerging enterprises including the provision of information, seminars and mentoring to address the potential impact of Brexit.

- Deliver on the activities and metrics set out the Local Enterprise Development Plan 2017-2020.
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- Examine the progression pathway to Enterprise Ireland for new and existing clients and put in place measures to accelerate the process. 3 Firms have progressed the Enterprise Ireland ladder of supports in the current year.
- Provide quality business focused training, management development and soft supports to meet the needs of new and emerging enterprises including the provision of information, seminars and mentoring to address the potential impact of Brexit.
- Build enterprise capability and connections across the Regions and promote existing networks to take advantage of EEN (Enterprise Europe Network) to access supports to assist microenterprise in the South East & Mid-West regions to enter new markets.
- Support the Implementation of the Regional Enterprise Plans for Jobs in the South & East and Mid-West contributing to achieving job creation and specialization targets.
- Build enterprise capability and connections across the Regions and promote existing networks to take advantage of EEN (Enterprise Europe Network) to access supports to assist microenterprise in the South East & Mid-West regions to enter new markets.
- Support the Implementation of the Regional Enterprise Plans for Jobs in the South & East and Mid-West contributing to achieving job creation and specialization targets.
- Continued delivery of the Strategic Tourism Marketing, Experience and Destination Development Plan for Tipperary including the recommendations of the interim review.
- Development of a Tourism Product Development Plan for Tipperary.
- Actively seek and apply for funding for tourism development from all relevant agencies and schemes, including Fáilte Ireland and LEADER in 2020.
- Implementation of the Developed and Emerging Destination Towns Capital Investment Programme 2019 in Cashel and Nenagh (subject to funding announcement)
- Further work to secure Platforms for Growth funding for Cashel and Nenagh projects (subject to invitation to next stage in the funding application process).
- Seek ways to progress the Clonmel Flights of Discovery Tourism Development Plan
- To further develop, market and promote The Butler Trail.
- To further develop, market and promote Suir Blueway Tipperary and Lough Derg Blueway.
- To work with Fáilte Ireland on the delivery of Irelands Ancient East and Irelands Hidden Heartlands experience brands to ensure that Tipperary reaps all possible benefits from their development and roll out.

- Support Tipperary Tourism Company in the promotion and marketing of Destination Tipperary.
- To regularly engage with and build capacity in the tourism sector.
- Lead and support the Lough Derg Marketing Group in developing and promoting the Lough Derg region and support the implementation of the new tourism strategy for Lough Derg.
- Lead and support the board of Munster Vales and the tourism sector in the Munster Vales region to further develop the value proposition through the development of a strategic plan and to promote and market the destination.

Financial resources

The budget for Community & Economic Development Section for 2023 as adopted in December 2022 is as follows:

Service Area	Budget 2023	Comment
Community and Enterprise Function/Social Inclusion (D06)	€3,982,241	This budget relates to activity connected with the L.C.D.C./L.E.C.P., S.I.C.A.P. implementation, Age Friendly, Healthy Ireland, Sláintecare Healthy Communities, PPN support, Comhairle na nÓg, R.A.P.I.D./CAP Plans etc and also covers salary and apportioned costs relating to this service area.
Economic Development & Promotion (D09)	€7,553,903	Economic Development and Promotion support costs includes contributions and salary and apportioned costs relating to the Economic Development & Promotion Service area.
Tourism Development & Promotion (D05)	€808,963	This budget is to support Tourism Promotion, tourism facilities operations. Tourism Development and Promotion Support Costs – (includes salary and apportioned costs relating to this service/area)

The personnel resources of the Section and the manner of the staff structure are shown in the following table and figure.

Personnel Resources

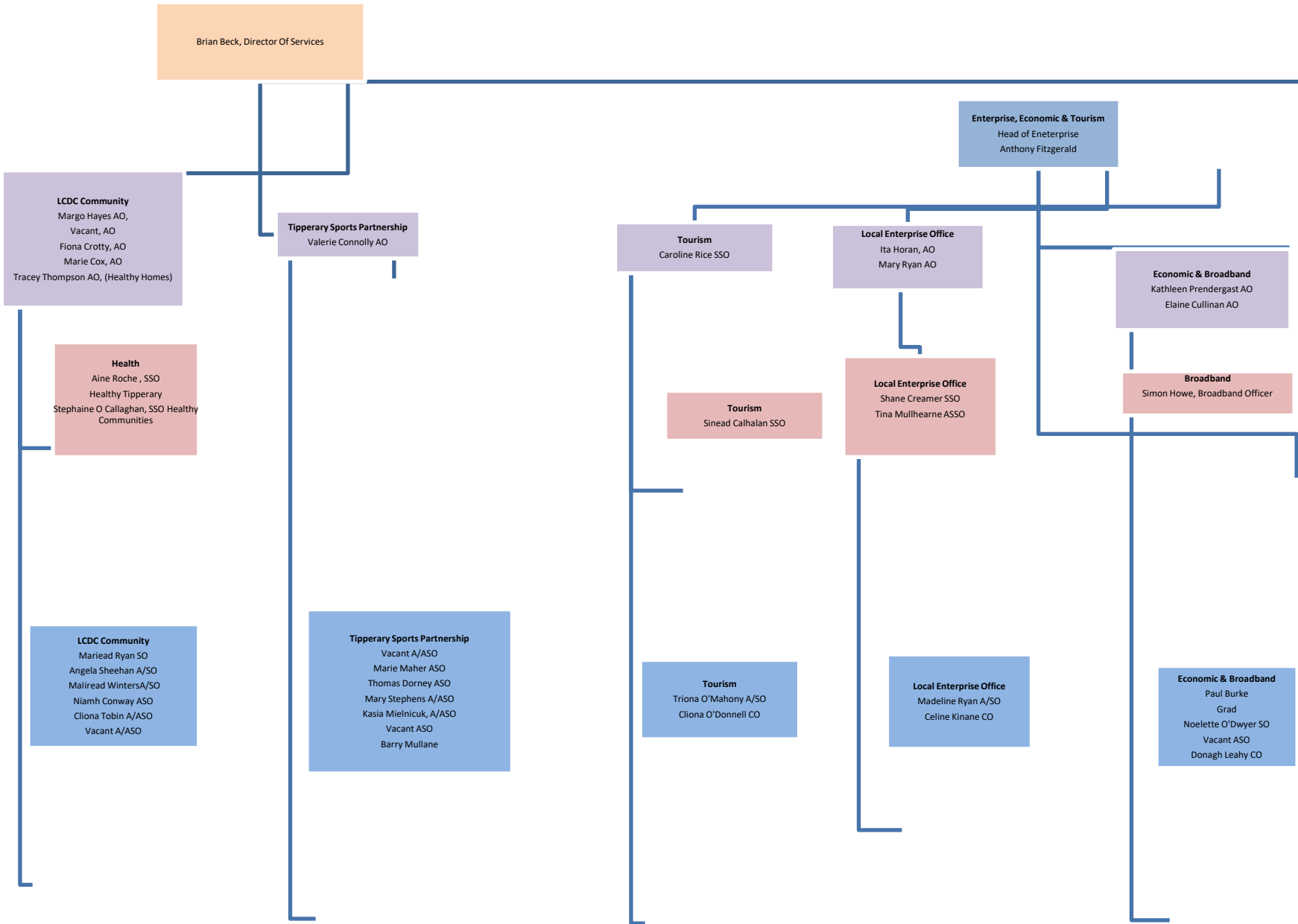
The Community & Economic Development Section is managed by a Director of Services who also has additional responsibility for oversight of the Tipperary Cahir Cashel Municipal District. The Section currently (March 2022) has the following staffing complement:

Grade	Number	Comment
Head of Enterprise	1	
Administrative Officer	11	2 Economic 2 LEO 1 Sports Partnership 1 Tourism Development 4 LCDC / Community, 1 vacant
Executive Engineer equivalent	1	1 Broadband Officer
Senior Staff Officer	3	1 LEO 2 LCDC / Community
Staff Officer	7	1 LEO 2 Tourism Marketing 3 LCDC / Community 1 Sports
Assistant Staff Officer	7	1 Economic 2 Sports Partnership 3 LCDC / Community
Clerical Officer	3	2 LEO 1 Tourism
Other	7	1 Sports part-time admin 1 Sports Development Officer - Vacant 1 Community Sports Development Officer 1 Community Sports Hub Development Officer part time 1 CE Person - Vacant 2 FAI Development Officer
Total	40	

Assumptions and Key performance indicators (KPIs)

The priorities identified above are dependent on the availability of funds as per the adopted budget and the retention of the current staff resources throughout the year. Other assumptions include positive and proactive engagement by the key stakeholders (including communities) and a commitment by Government to follow through with their reforms in the context of the local development sector. Significant risks include the potential a breakdown in relationships due to the level of structural change on-going in the local development sector and the level of robustness and resilience of the local and global economic recovery.

The C&E KPIs set by the National Oversight and Audit Committee (NOAC) are as follows.



Functional Area	Performance Goals	Supporting Programme	Measurement Methodology	Target Performance Indicators 2023
Economic Development	<ul style="list-style-type: none"> • To promote entrepreneurship, foster business start-ups and develop existing micro & small businesses • To drive job creation and to provide accessible high quality supports for new business ideas • To Promote Tourism Development and market Tipperary as a tourism destination. 	<ul style="list-style-type: none"> • Use a range of measures and supports working in collaboration with other public and/or private organisations that support enterprise development through the use of the Local Economic and Community (LECP) 	<ul style="list-style-type: none"> • Economic Impact - Number of jobs created • (a) Financial Activity – Trading Online Voucher Applications • (b) Training – Number of Mentoring Recipients • Implement Tipperary Tourism Strategic Plan, Lough Derg Roadmap and Munster Vales Action Plan • Designated Tourism Officer 	<p style="text-align: center;">130</p> <p style="text-align: center;">30</p> <p style="text-align: center;">400</p> <p style="text-align: center;">Yes</p> <p style="text-align: center;">Yes</p>

Functional Area	Performance Goals	Supporting Programme	Measurement Methodology	Target Performance Indicators 2023
Community (Including Social Inclusion) and Rural Development	<p>To reduce poverty, promote social inclusion and equality through local, regional and national engagement and collaboration</p> <p>To support Communities through funding, engagement and participation</p> <p>To support the development of Rural Areas through supporting social and physical infrastructure and through employment creation.</p>	<ul style="list-style-type: none"> • Action Plan for Jobs / Pathways to Work / Gateway Initiative • Putting People First • Report on Citizen Engagement (PPN) • Local Economic and Community Plan • Local Development Strategy (LEADER) • Social Inclusion Community Activation Programme • Children and Young Persons Services • Healthy Ireland • Slainte Care Healthy Communities • Strategy for Migrant Integration • Music Generation • Ukrainian Community Call 	<ul style="list-style-type: none"> • Participation in Comhairle na nOg Scheme • Groups associated with the Public Participation Network (PPN) 	<p>100</p> <p>1013</p>

Service 8: Libraries and Cultural Services

Service Introduction

Library Service

Tipperary County Council Library Service offers a welcoming democratic space which is a cornerstone of family, cultural, and civic life. The Library Service has an essential role in the community as a trusted resource preserving the values of the past and enriching the quality of life for all.

The library service aims to foster a culture of reading, literacy and lifelong learning in Tipperary by providing a range of services to schools, families and community groups, and promote the library as a place of culture and knowledge.

The service is responsible for the collection development, preservation and accessibility of all records of historic interest for County Tipperary. The library service develops and promotes access for all citizens to online and digital information resources, including broadband internet PCs, Wi-Fi, online resources and free access to e-government/local authority information and services.

The service operates a network of twelve libraries throughout the county at Thurles; Nenagh; Roscrea; Templemore; Borrisokane; Cloughjordan; Clonmel; Carrick-on-Suir; Tipperary; Cashel; Cahir and Killenaule.

Arts Service

Tipperary Arts Office aims to support an environment where the arts can flourish to the benefit of artists, creative practitioners, local communities and visitors to the county. The work of the Arts Office requires a strategic, collaborative, and creative approach to imagining, supporting, and championing a central place for the arts in Tipperary. We work towards the continuing development of the arts in the county in partnership with a range of stakeholders including our funding partners The Arts Council. This work is guided by four strategic priorities:

- A Space for Artists
- Creative Infrastructure
- Placing Art
- Art Connecting Communities

Heritage Office

The role of the Heritage Office is to work with local communities and the local authority to:

- Promote awareness and appreciation of the Heritage of Tipperary
- Promote active conservation of the Heritage of Tipperary
- Support the gathering and dissemination of information on the Heritage of Tipperary

In addition to this the Heritage Office also delivers the Creative Ireland Programme for Tipperary in conjunction with Creative Ireland. It also delivers

the Commemorations Programme for Tipperary in conjunction with Department of Tourism, Arts, Culture, Gaeltacht, Sport and Media.

Museum Service

Tipperary Museum of Hidden History is a state-of-the-art visitor experience in the centre of Clonmel, Co. Tipperary in the heart of Ireland's Ancient East. This new Museum brings Tipperary's rich hidden history vividly to life through characters, stories and one of the largest museum collections in Ireland.

Tipperary Museum allows visitors to experience the cultural richness and pride of the County. It works to ensure the museum is widely known and enjoyed by the community.

Tipperary County Museum is a designated Museum by the National Museum of Ireland, which allows it to retain archaeological items of local significance and to borrow items of national and international importance. The Museum is also fully accredited under the Heritage Council's Museum Standards Programme for Ireland (MSPI) which means it has attained specified standards across a range of issues from care of collections to education to visitor services.

Key priorities for 2023

Library Service

- To progress planning for a new Library for Clonmel by completing a full design for a new Library, submitting a full Part 8 planning application and applying for capital funding under the Library Capital Programme.
- To commence conversion of the Craft Granary in Cahir into a high-quality public Library
- To commence works on the new Library in Templemore Town Hall.
- To complete fitout and open My Open Library in Cashel Library.
- To continue to develop digital content based on the vast collections of famine records, photographs, prints and artefacts. The library service will continue to invest staffing and resources in this project
- To co-ordinate and roll out an events programme making full use of library spaces and working in collaboration with other organisations
- To run high quality outreach community programmes such as Healthy Ireland at your Library and the Right to Read Programme in all Branch Libraries.
- To act as lead in promoting a culture of reading and literacy development in Tipperary
- Continue process to maintain ISO 45001 certification

Arts Service

- To launch and commence implementation of Tipperary - A place for the Arts; Tipperary Arts Strategy 2023-2027
- Continue to work in partnership with the Tipperary ETB on the delivery of Music Generation Tipperary as a key leading member of the Local Music Education Partnership.
- To contribute to policy development at local, regional and national level
- Implementation of The Way Forward Tipperary Festivals & Events Strategy 2022-2024
- Progress Per Cent for Art projects and practice in the county.

- Continue process to maintain ISO 45001 certification

Heritage Service

- A new Heritage Plan will be completed in 2023.
- Maximise the potential of the Heritage service to further develop its role in raising awareness and conservation of our built, natural and cultural heritage through the implementation of the Heritage Plan, National Biodiversity Action Plan and Creative Ireland Strategy.
- To deliver Community Monuments Fund in partnership with National Monuments Service. Key priority will be to facilitate funding for archaeological sites through Community Monuments Fund
- To co-ordinate National Heritage Week in partnership with Heritage Council, Community groups and NGO's
- Continue to support and develop online services as an integral part of the modern heritage service in the knowledge economy
- To deliver the Creative Ireland Programme for 2023 under the framework of the new Strategy. Key priority will be the Project Award and Community Grant schemes for communities
- To deliver a Commemorations Programme in 2023 which is the final year of this scheme, priority will be to roll out a project with a legacy.
- Progression of the Royal Sites bid. Key priorities are the Mapping of OUV attributes and the recruitment of a Project Coordinator to work across the 6 sites and progress the bid. Through the Working Group and Steering group actions that will support the nomination process will be progressed in partnership with the World Heritage Unit, National Monuments Service, OPW, landowners, communities and other stakeholders.
- Raising awareness programme and collaboration with stakeholders to promote best practice
- Continue process to maintain ISO 45001 certification

Museum Service

- Promote & market Tipperary Museum of Hidden History as a state-of-the-art visitor experience in Co. Tipperary and focus on audience development with an emphasis on cultural inclusion.
- Develop innovative and accessible exhibitions & educational elements based on the Museum's collection and significant anniversaries.
- Maximise the use of technology to create new e-services such as an on-line shop, online tickets sales and marketing across social media.
- To action on our five-year strategy for the Museum
- To contribute to the Museum Standards Programme of Ireland (MSPI) policy development at regional level and nationally with the Local Authority Museums Network.
- Assist and progress emerging tourism programmes and strengthen linkages to the Munster Vales programme, Tipperary Tourism, Butler Trail, Suir Blueway, Thoroughbred Country Horse Development Plan, Clonmel: Flights of Discovery and connections to Tipperary towns.
- Continue process to achieve ISO 45001 certification
- To maximise our new staff post 'Reception & Social Media Officer' across social media and virtual channels to reach visitors at home and abroad and to create new partnerships with key external stakeholders to expand our impact across tourism and community development.
- Continue process to maintain ISO 45001 certification

Financial resources

The budget for Cultural Services for 2023 is as follows:

Service Area	Budget 2023	Comment
Operation of Library Service	€ 5,033,296	This budget represents the costs of providing a county-wide library service of over 12 public libraries.
Operation of the Arts Service	€ 1,358,174	This budget covers costs associated with the administration of the Arts Programme. The budget also provides for significant support to the ongoing development of Arts and Culture in Tipperary. Budget support entails financial, residencies, artistic services enhancement and provision of infrastructure, community art and related work.
Operation of the Heritage Service	€635,670	This budget is to support Heritage Programme in the County.
Operation of the Museum Service	€448,836	This budget represents the costs of providing a Museum Service for the County

Personnel resources

The Cultural Service comes under the remit of the Emergency Services and Management/ Building Control, Library/Cultural Services and Shared Services Directorate under the direction of the Director of Services. The Cultural Services personnel resources are outlined as follows:

Grade	Number
County Librarian	1
Senior Executive Librarian	2
Arts Officer	1
Heritage Officer	1
Museum Curator	1
Executive Librarian	4
Assistant Librarian / Staff Officer	9
Senior Library Assistant / Assistant Staff Officer	10
Museum Education Officer	1
Museum Collection & Documentation Officer	1
Library Assistant/Clerical Officer	14
Part-Time Branch Librarian	8
Library Attendant	4
Driver Assistant	2

Primary service delivery objectives

Service Area	2023 Objectives/Targets
Library Service	<ul style="list-style-type: none"> - - To progress planning for a new Library for Clonmel by completing a full design for a new Library, submitting a full Part 8 planning application and applying for capital funding under the Library Capital Programme. - To commence conversion of the Craft Granary in Cahir into a high-quality public Library - To commence works on the new Library in Templemore Town Hall. - To complete fitout and open My Open Library in Cashel Library. - To continue to develop digital content based on the vast collections of famine records, photographs, prints and artefacts. The library service will continue to invest staffing and resources in this project - To co-ordinate and roll out an events programme making full use of library spaces and working in collaboration with other organisations - To run high quality outreach community programmes such as Healthy Ireland at your Library and the Right to Read Programme in all Branch Libraries. - To act as lead in promoting a culture of reading and literacy development in Tipperary - Continue process to achieve ISO 45001 certification
Arts Service	<ul style="list-style-type: none"> - To launch and commence implementation of Tipperary - A place for the Arts; Tipperary Arts Strategy 2023-2027 - Continue to work in partnership with the Tipperary ETB on the delivery of Music Generation Tipperary as a key leading member of the Local Music Education Partnership. - To contribute to policy development at local, regional and national level - Implementation of The Way Forward Tipperary Festivals & Events Strategy 2022-2024 - Progress Per Cent for Art projects and practice in the county. - Continue process to maintain ISO 45001 certification

Heritage Service	<ul style="list-style-type: none"> - A new Heritage Plan will be completed in 2023. - Maximise the potential of the Heritage service to further develop its role in raising awareness and conservation of our built, natural and cultural heritage through the implementation of the Heritage Plan, National Biodiversity Action Plan and Creative Ireland Strategy. - To deliver Community Monuments Fund in partnership with National Monuments Service. Key priority will be to facilitate funding for archaeological sites through Community Monuments Fund - To co-ordinate National Heritage Week in partnership with Heritage Council, Community groups and NGO's - Continue to support and develop online services as an integral part of the modern heritage service in the knowledge economy - To deliver the Creative Ireland Programme for 2023 under the framework of the new Strategy. Key priority will be the Project Award and Community Grant schemes for communities - To deliver a Commemorations Programme in 2023 which is the final year of this scheme, priority will be to roll out a project with a legacy. - Progression of the Royal Sites bid. Key priorities are the Mapping of OUV attributes and the recruitment of a Project Coordinator to work across the 6 sites and progress the bid. Through the Working Group and Steering group actions that will support the nomination process will be progressed in partnership with the World Heritage Unit, National Monuments Service, OPW, landowners, communities and other stakeholders. - Raising awareness programme and collaboration with stakeholders to promote best practice - Continue process to achieve ISO 45001 certification
Museum Service	<ul style="list-style-type: none"> - Promote & market Tipperary Museum of Hidden History as a state-of-the-art visitor experience in Co. Tipperary and focus on audience development with an emphasis on cultural inclusion. - Develop innovative and accessible exhibitions & educational elements based on the Museum's collection and significant anniversaries. - Maximise the use of technology to create new e-services such as an on-line shop, online tickets sales and marketing across social media. - To action on our five-year strategy for the Museum - To contribute to the Museum Standards Programme of Ireland (MSPI) policy development

	<p>at regional level and nationally with the Local Authority Museums Network.</p> <ul style="list-style-type: none"> - Assist and progress emerging tourism programmes and strengthen linkages to the Munster Vales programme, Tipperary Tourism, Butler Trail, Suir Blueway, Thoroughbred Country Horse Development Plan, Clonmel: Flights of Discovery and connections to Tipperary towns. - Continue process to achieve ISO 45001 certification - To maximise our new staff post 'Reception & Social Media Officer' across social media and virtual channels to reach visitors at home and abroad and to create new partnerships with key external stakeholders to expand our impact across tourism and community development. - Continue process to maintain ISO 45001 certification
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Assumptions and Key performance indicators (KPIs)

The above level of service delivery is dependent on the availability of funds as per the adopted budget and the retention of the current staff resources throughout the year.

Functional Area	Measurement Methodology	Target Performance Indicators 2023
Library Service	L1 A. Number of visits to libraries per head of population for the LA area per the 2016 Census.	2
	L1 B. Number of items issued to library borrowers in the year.	450,000
	L2 A. The Annual Financial Statement (AFS) Programme F data divided by the population of the LA area per the 2016 Census.	€29

Stephane Duclot
Director of Services

Damien Dullaghan
County Librarian

Jess Codd
Senior Exec. Librarian

Ann Marie Brophy
Senior Exec. Librarian

Breffni Hannon
Nenagh Library

Anne Marie Mullins
Clonmel Library

Gerry Flannery
The Source, Thurles

Pat Bracken
Library HQ

Aine Beausang
Roscrea Library

Margaret Ryan
Nenagh Library

Paul Devane
Clonmel Library

Jackie Kennedy
The Source, Thurles

Jane Bulfin
Digitisation, LocalStudies

Gemma Larkin
Library HQ

Mairead Lyons
Library HQ

Mary Guinan Darmody
Local Studies

Suzanne Brosnan
Cashel Library

Catherine Fogarty
Tipperary Library

Grainne Keane
Roscrea Library

John Kelly
Nenagh Library

Stephanie Woods
Clonmel Library

Anne Kinsella
The Source

Rachel Hoban
Templemore Library

Carol Delany
Carrick-on-Suir Library

Mary
McCormack

Debbie Scally
Library HQ

Yulia Pak
Cashel Library

Leigh Dowling
Tipperary Library

Valerie Madden
Roscrea Library

Eileen Bourke
Nenagh Library

Neil Lambe
Clonmel Library

Michelle Brady
The Source

Anne Loughnane
Templemore Lib.

Sandra English
Carrick-on-Suir Lib

Greg MacDonald
Library HQ

Noirin Duggan
Cloughjordan Lib

Maura Barrett
Cashel Library

Una Molloy
Tipperary Library

Breda O'Meara
Nenagh Library

Paul Ryan
Clonmel Library

Aisling Martin
The Source

Margaret Looby
Templemore Lib.

Jacinta Murray
Carrick-on-Suir Lib

Mary Comerford
Library HQ

Noirin Duggan
Borrisokane Lib

Claire Grant
Cashel Library

Paul Ryan
Tipperary Library

Deborah Kelly
Nenagh Library

Pat Glavin
Clonmel Library

Ann Tuohy
Cahir Library

Mary McCarthy
Tipperary Library

Vacant
Nenagh Library

Tom Flynn
Clonmel Library

James Kiely
The Source

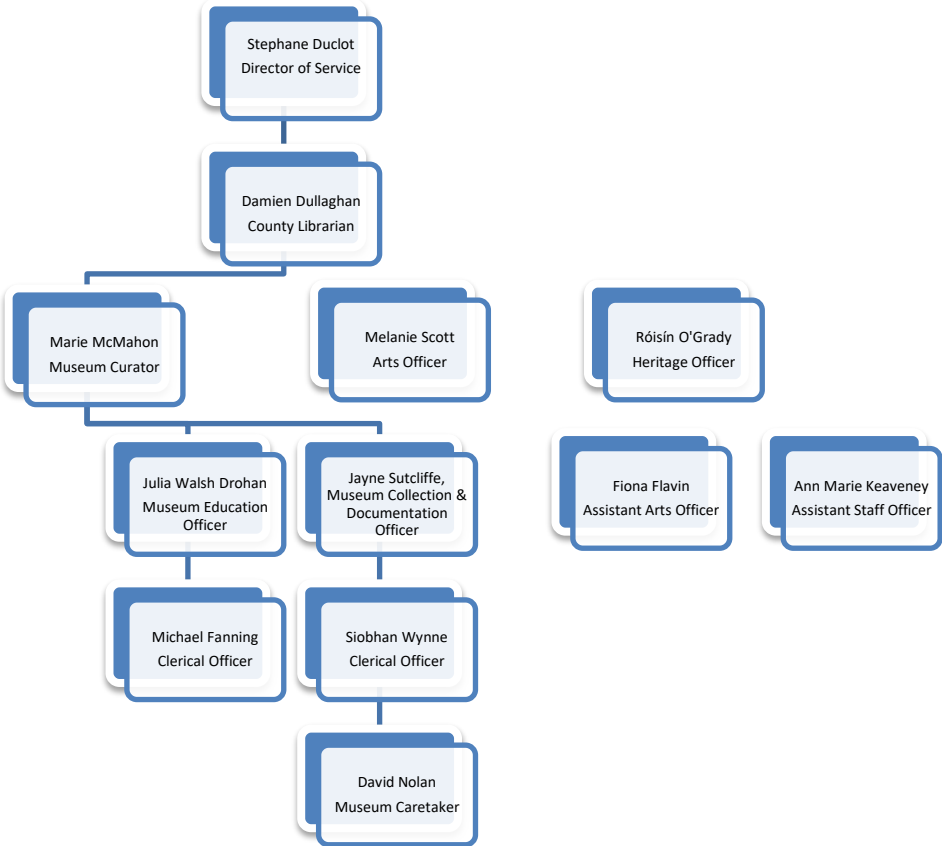
Liam Duggan
Schools Mobile

Bridget Keane
Carrick-on-Suir Lib

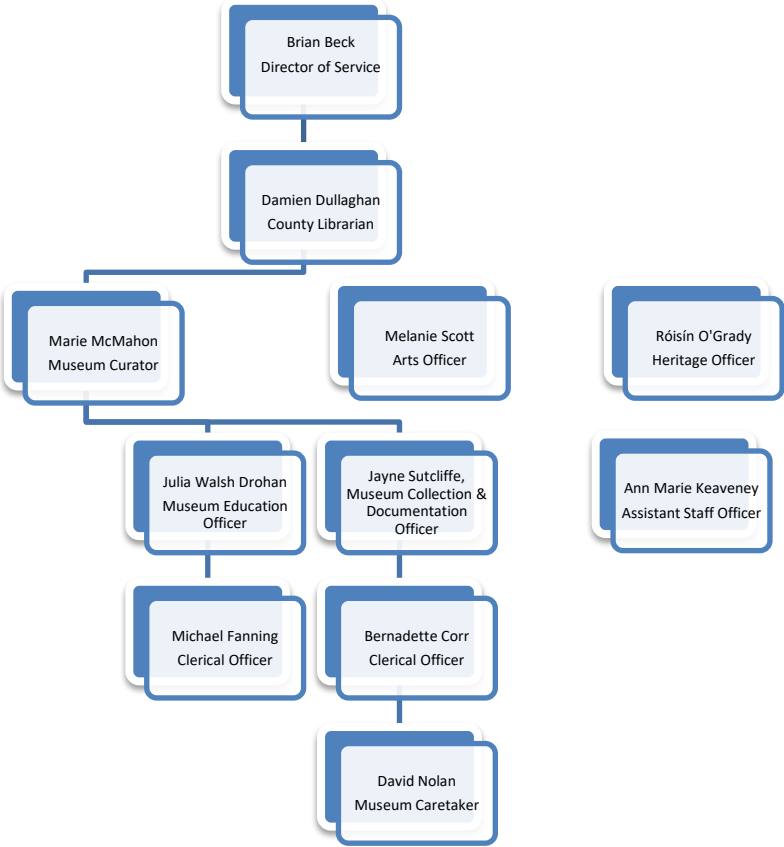
Tim O'Regan
Deliveries - HQ

Salome Halpin
Cashel Library

Organisational Chart – Cultural Services



Organisational Chart – Cultural Services



Service 9: Motor Tax & Information Technology

Service Introduction

The Motor Tax Section has responsibility for dealing with motor tax applications at the counter and through the post for Tipperary County. This service is carried out from the motor tax offices in Nenagh and Clonmel. In addition, the Municipal District in Carrick-on-Suir, Thurles and Tipperary facilitate the renewal of motor tax online.

Key priorities for 2023

Continue to improve the level of service to the citizen, and promote usage of the online motor tax service as an efficient means of taxing a vehicle.

Financial resources

The 2023 adopted budget for Motor Tax section is **€1,008,019**

Personnel resources

The Motor Tax section is managed by the Head of Finance who also has responsibility for Information Technology

Grade	Number	Comment
Management Accountant	1	Administrative Officer reports to Mgt Acc
Administrative Officer	1	
Senior Staff Officer	0.8	
Staff Officer	1.4	
Assistant Staff Officer	2	
Clerical Officer	13.1	

The section is organised according to the staff structure shown in Figure 5 below.

Primary service delivery objectives for 2023

Service Area	2023 Objectives/Targets
Motor Tax	<u>Continue to improve the level of service to the citizen and foster a culture of citizen centred Department:</u> <ul style="list-style-type: none">• Respond to queries and correspondence from the public in a timely manner, incorporating the use of CRM with daily responses;• Maintain a courteous and positive approach in all dealings with the public.• Process Motor Tax Applications within 3 working days• Process Trade Plate Applications within 2 working days

	<ul style="list-style-type: none"> • Process Trailer Licences within 3 working days • Process changes of ownership (pre1993) within 5 working days • Process Refunds within 30 working days • Process Garda Queries within 3 working days • Process Solicitors Queries within 3 working days • Process Traffic Fines within 10 working days. <p><u>Continue to promote usage of the on-line motor tax service as the most efficient means of taxing a vehicle:</u></p> <ul style="list-style-type: none"> • Increase on-line uptake. • Promote use of on-line service in all Municipal District Offices. • Maximise use of telephone system and website to ensure that the public have full information on all services provided by the Motor Taxation Department
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Assumptions and Key Performance Indicators (KPIs)

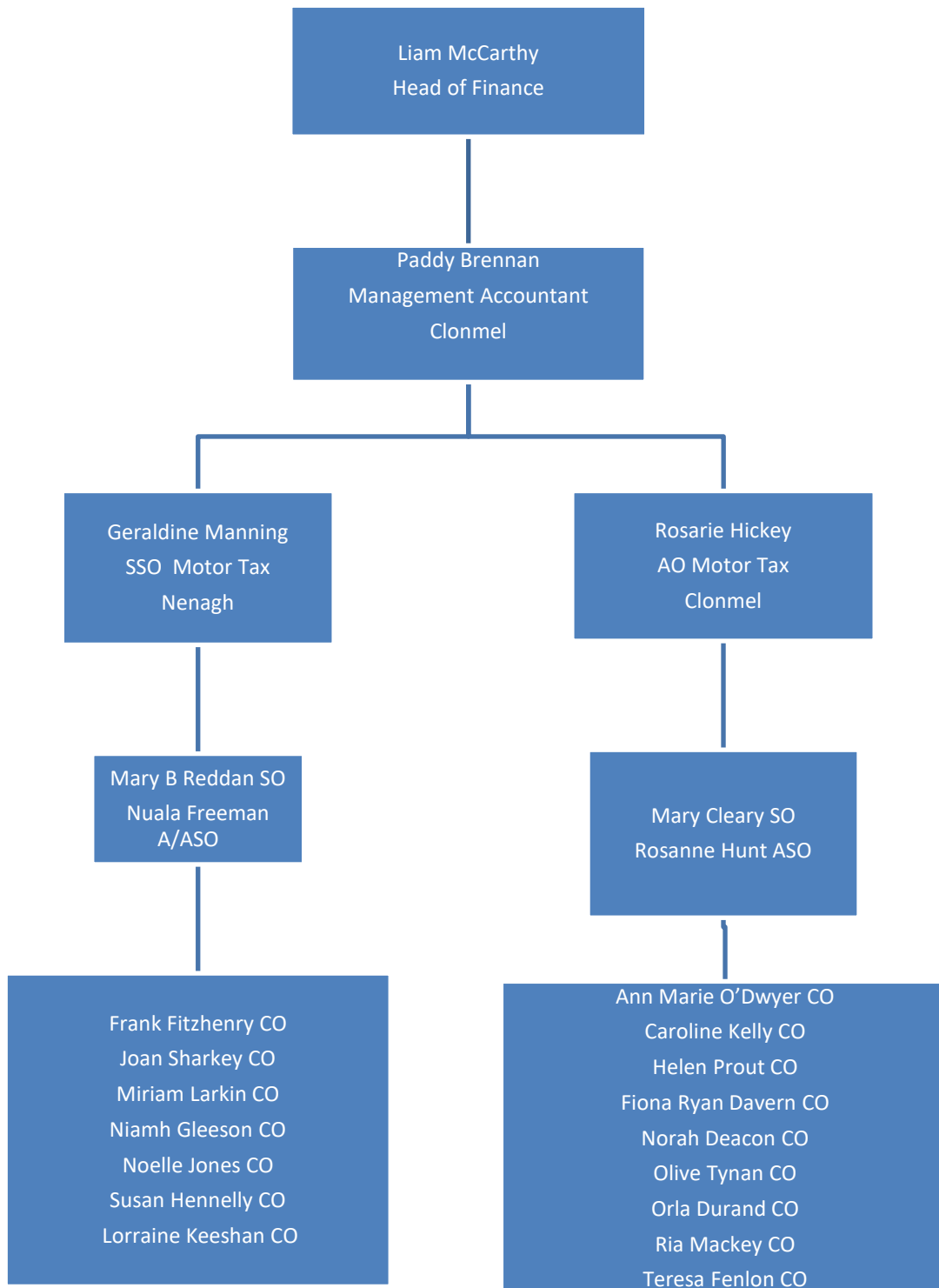
The above level of service delivery is dependent on the availability of funds as per the adopted budget and the retention of the current staff resources throughout the year.

The criteria and measurement methodology for KPIs set by the National Oversight and Audit Committee (NOAC) for 2022 is set out below. Motor Tax section will seek to maintain – and where possible improve on the 2022 performance level during 2023.

Functional Area	Measurement Methodology	2022 Output	Performance Indicators Target 2023
Motor Tax	The percentage of motor tax transactions which were dealt with online (i.e. transaction was processed and the tax disc was issued).	2022 KPI – 79.70%	80.70%
	Total number of motor tax transactions which were dealt with over the counter.	2022 KPI – 29,340	30,405
		2022 KPI –	

	Total number of motor tax transactions which were dealt with by post.	11,490	8,717
	Total number of motor tax transactions which were dealt with online.	2022 KPI – 160,269	163,579

Figure 5: Organisation Chart – Motor Tax



Information Technology

Service Introduction

Technology plays an ever-increasing role in the daily lives of those in our communities and in our own working lives. Within this rapidly changing digital environment, Tipperary County Council is transforming into a digital enterprise where technology is critical to its operational effectiveness. In this highly complex environment, processes must be flexible and evolve quickly to meet user demands and provide the right solutions for the tasks in hand.

Our Vision

Our vision is to provide innovative, effective service delivery to our colleagues and to the Council's customers and stakeholders with best-in-class technology and systems.

Our Principles

Our customers, stakeholders and colleagues are at the heart of our service. We aim for simplicity, and our focus is on customer-centred design and delivery. In a rapidly changing digital and commercial environment, we wish to match and exceed service-user expectations. We take a proactive, collaborative approach; focusing on transformation, workable business solutions and accessible information-giving. We strive for exceptional performance through self-evaluation, openness to feedback and the pride we take in our work.

In conjunction with our colleagues, we strive to transform the way we do our business; change the way we work with colleagues and citizens, deliver faster and better outcomes and enable our Council colleagues to be more productive, more quickly. We strive to deliver a high-performance service that our colleagues and citizens expect and deserve; a service that will deliver a better return on investment and a better quality of life for those who use it.

Our Objectives

Our objectives are to provide an integrated, secure, safe and performant digital environment that will allow us to:

- Provide digital services for citizens and businesses;
- Facilitate the implementation and integration of systems through innovative business projects;
- Collaborate and exchange information across departments;
- Support corporate decision-making and deliver more efficient business services;
- Provide an accessible, comprehensive customer service platform for the public, elected members and staff, through the use of information technology and the internet.

- Provide the tools, systems, solutions and infrastructure to enable the staff and the business sections achieve their business objectives.

The key priorities for the year are:

- Facilitate/Implement online a Housing Choice Based Letting in conjunction with the Housing section for Housing Applicants
- Rebuild our web site www.tipperarycoco.ie to facilitate new underlying software
- Upgrade the Video Conferencing facilities in the Nenagh and Clonmel council chambers to facilitate hybrid meetings
- Facilitate/ online services/solutions for members of the public
- Upgrade our Email system to Version 2019 and provide Cloud Email for Councillors
- Facilitate the new hybrid remote working model
- Keep our IT and business systems safe and secure
- Provide a technical support service to staff and elected members in the areas of Networks, Infrastructure, Applications, Online Solutions, Web and Geographical Information Systems (GIS).
- Continue to increase the availability of online services to our citizens and stakeholders.
- Complete the redevelopment of our web site www.tipperarycoco.ie to facilitate new underlying software, the services catalogue, a new look and feel, accessibility requirements, ease of use, be more customer focused and provide additional functionality.
- In partnership with our Roads section, assist and facilitate in the procurement and implementation of a Parking Fines Management System, and its integration with online, field system, and back office systems, across the head offices and the municipal district offices.
- In conjunction with our Finance and Housing Sections, facilitate the upgrade of our online payment systems
- Assist in the www.tipperary.ie redesign/rebuild project i.e. the web site which provides details to leading organizations to attract them to benefit from our winning combination of accessibility, talent, a thriving business ecosystem, and a safe environment for families to live.
- In partnership with our Planning Section, assist in the procurement and implementation of a new planning enforcement system, and its integration with back office planning and GIS systems.
- Work with the Housing section to facilitate a new Housing Document Management/Digitisation project
- Facilitate the significant IT requirements associated with the new refurbishment works in the various offices across the county, and staff moving to/from the various offices across the county.
- Continue to rollout and support blended working across the organisation
- Continue to provide an integrated, secure, safe and performant digital environment, and implement relevant measures to ensure this is achieved.
- Implement a significant email upgrade project to upgrade our on premise Email

Budget

The adopted Revenue Budget for 2023 is €3.616 million. This includes salary, non salary and the phone system.

Personnel Resources

The IT Section falls under the Finance and IT Directorate, which is managed by the Head of Finance. The IT Section currently has the following staff complement (see also Org chart below):

Personnel Resources

The IT Section falls under the Finance and IT Directorate, which is managed by the Head of Finance. The IT Section currently has the following staff complement (see also Org Chart Below):

Grade	Number	Comment
Head of IS	1	
IS Project Leaders	4	
IS Analyst Developers	8	Includes two temporary posts. Two posts are vacant
IS Technical Support Officers	8	Includes two temporary posts. One post is vacant.
Clerical Officer	1	
Total	22	

Assumptions and Key performance indicators (KPIs)

The above level of service delivery is dependent on the availability of funds as per the adopted budget and the retention and recruitment of staff resources throughout the year.

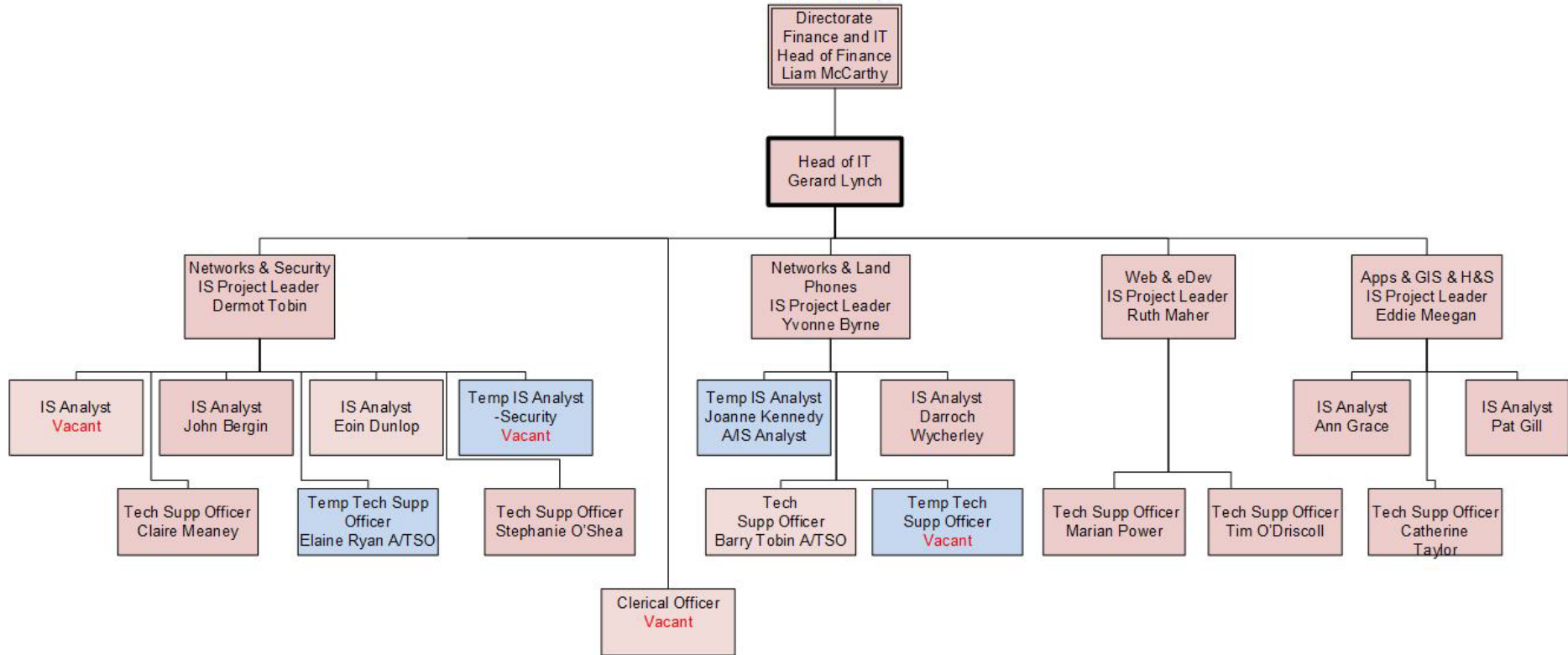
The KPIs set by the National Oversight and Audit Committee (NOAC) for 2022 are as below. The IT section will seek to maintain – and where possible improve on the 2022 performance levels.

Functional Area	Measurement Methodology	Performance Indicators 2022
IT	Page Visits to the local authority websites. These range from the main council website, http://www.tipperarycoco.ie to the Libraries/Museum/Tourism and Events Guides.	2.528million
IT	Total number of follower's of the LA's social media accounts	142,896
IT	Cost of ICT (Note: this figure is different to the IT Revenue Budget figure detailed above, as it is	€3.842m

	uses a NOAC predefined calculation methodology (e.g. incorporates a percentage of IT assets).	
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Organisation Chart – IT

(March 2023)



Service 10: Corporate and Miscellaneous Services

Service Introduction

The Corporate Services Directorate incorporates a wide variety of centrally provided services, which contains the following:

- (i) Corporate Support / Meetings Administration
- (ii) Customer Service / Communications
- (iii) Property Management;
- (iv) Franchise /Register of Electors
- (v) Insurance Portfolio Management
- (vi) Information & Records Management / Archives
 - Freedom of Information
 - Data Protection/GDPR
 - Ombudsman Complaints
 - AIE Requests

Key priorities for 2023

The Directorate is responsible for the development and implementation of the following key objectives:

- Ensure democratic accountability and effective governance;
- Ensure compliance with legislative and statutory obligations in service delivery;
- Manage and implement the Risk Management System;
- Coordinate the management of the Council's property assets;
- Ensure modern facilities for the delivery of services;
- Manage and Implement the Audit Committee Charter;
- Manage and Implement an effective Communications Strategy and efficient Customer Service;

It depends on the full and active involvement of all directorates in the County Council. It focuses on ensuring that a corporate approach is pursued in a number of key areas, such as the following;

- Customer Service delivery standards;
- Good organisational communications;
- Respect, Reputation and Responsibility;
- Accessibility;
- Performance Management;
- Records Management.
- Services to support the Elected Members.

Financial resources

The budget for Corporate and Miscellaneous Services as adopted in November 2023 is as follows:

Service Area	Budget 2022	Comment
Property Management	€622,511	This Budget is to provide a comprehensive property management service to all sections of Tipperary County Council that is fully compliant with relevant legal and financial requirements and to manage all acquisitions and disposals or leases of property on behalf of the Council and to ensure the availability of property solutions for inward investment.
Corporate Building Costs	€2,286,381	
Educational Support Services	€33,372	This Budget is to administer the School Meals Scheme and service support costs;
Franchise Costs	€222,600	This Budget is to manage and update the register of electors and begin preparations for the next Local Elections
Operation of Morgue and Coroner Expenses	€295,570	This Budget is to facilitate the payment of Coroner fees and other associated costs e.g. Undertakers; Post Mortem, Inquest & State Laboratory tests, Pathologists fees etc
Operation of Records Management & Archival Service	€78,981	This Budget is to facilitate the operation of the Council's records management function, archival service and related service support costs
Local Representation / Civic Leadership	€2,839,595	This Budget is to support and enhance local democracy and participative decision-making and to support the elected representatives to carry out their reserved and representational functions.
Agency & Recoupable Services	€82,650	This Budget relates to costs associated with the management and maintenance of the Courthouses and is recoupable from the Department of Justice.
Corporate Services General Costs	€2,464,802	This Budget is to provide corporate services for staff and elected representatives alike in relation to payroll, Customer Services, Irish

		language requirements, audit committee, out of hours call management service, Legal fees, Insurance, Corporate Reports and to ensure compliance with statutory and corporate functions such as reporting, FOI, Ombudsman, Ethics in Office and Protected Disclosures;
Print and Post Room Services	€466,289	This Budget is to cover printing and stationery costs for the Council and the operation of the Post room;
Partnership Costs	€62,000	This Budget covers costs associated with Partnership Health Promotion initiatives;
Total	€9,454,750	

Personnel resources

Corporate Services is managed by a Director of Services who also has responsibility for the Council's Community & Enterprise Directorate. The section currently has the following staff complement:

Grade	Number	Comment
Senior Executive Officer	1	<ul style="list-style-type: none"> Meetings Administrator / Local Elections Returning Officer / Protected Disclosures Officer / Ethics Registrar
Property Manager	1	<ul style="list-style-type: none"> Central Property Unit (CPU) Unit - (1)
Administrative Officer	1	<ul style="list-style-type: none"> Information and Records Management - (1)
Senior Staff Officer	1	<ul style="list-style-type: none"> Communications / Customer Services / Health & Safety Co-ordinator - (1)
Staff Officer	4	<ul style="list-style-type: none"> Corporate Supports - (1) Secretary to C/E and Management Team support (1) Franchise / Insurance Management/ Statutory Reporting (1) Customer Services Desk, Nenagh - (1)
Archivist (Staff Officer grade)	1	<ul style="list-style-type: none"> Archives /Records Management - (1)
Assistant Staff Officer	2	<ul style="list-style-type: none"> Corporate Support - (1) Customer Services, Clonmel - (1)
Clerical Officer	14	<ul style="list-style-type: none"> Customer Service Desk, Clonmel - (4) Customer Service Desk, Nenagh - (5) Franchise - (1) Property Management - (1) Corporate Support - (1) Information Management - (1) Post Room - (1)
Executive Technician	1	<ul style="list-style-type: none"> Property Management - (1)
Total	26	

The section is organised according to the staff structure shown in **Figure 5** below.

Primary Service Delivery objectives

Service Objectives/Priorities	Service Delivery Strategy	Performance Standards
Ensure democratic accountability and effective governance	Administer and support meetings of the Council and all Committees, including the new Tipperary Women's Caucus;	Meetings held, agenda business transacted effectively, follow-up actions implemented; Management of the Cllrs annual remuneration, local representational allowance, conference and training allowances together with the conferral of Civic welcomes and Receptions;
	Franchise & Register of Electors	Manage the register and registration process with the introduction of the new rolling register;
	Administer and Support an audit committee	<ul style="list-style-type: none"> • Audit committee meetings held quarterly, agenda business transacted effectively, Internal audit work-plan approved and recommendations implemented; • Annual report to Council; • AFS Report to Council
	Continue to implement a Corporate Governance strategy	Adherence to Strategy Principles
	Fulfil the organisation's responsibilities under the Ethics Framework	Up-to-date and complete Ethics Public Register in place and available on Council website;

Service Objectives/Priorities	Service Delivery Strategy	Performance Standards
	Develop an Archives and Records Management Service	Care & conservation plan prepared All Records Management Health Check recommendations implemented; Archives Website developed; Records Management Policies, Procedures & Protocols in place;
Ensure compliance with legislative and statutory obligations in service delivery	Prepare reports, work programmes and reviews in line with corporate governance requirements.	<ul style="list-style-type: none"> • Annual report adopted • Annual service delivery plan adopted • Monitoring and review of performance – NOAC Performance Indicators
	Develop appropriate and effective communication and customer care services and systems	<ul style="list-style-type: none"> • Develop corporate policies and procedures. • Communications strategy implementation • Customer care charter implementation • Facilitate all media queries/PR requests • Social media Monitoring/Twitter Day • Mapalarter/Out of hours Call Management Service
	Respond to information requests, complaints and protected disclosures in line with statutory requirements	<ul style="list-style-type: none"> • All FOI requests, Ombudsman complaints and Protected Disclosures addressed within

Service Objectives/Priorities	Service Delivery Strategy	Performance Standards
		<p>the relevant timeframes.</p> <ul style="list-style-type: none"> • Model Publication scheme reviewed
	Implement General Data Protection Regulations and put relevant policies/procedures/protocols in Place	<ul style="list-style-type: none"> • GDPR Policy and Procedures in place • Elected Representatives Representations Protocol in place;
Manage and Implement the Health & Safety Management System	Health & Safety Management System in place; Strategy/Policies/Procedures/Protocols reviewed.	<ul style="list-style-type: none"> • OHSAS 45001 Certification • PAT testing • Annual H&S Action Plan
Manage and implement the Risk Management System.	<p>Review and maintain risk management register;</p> <p>Arrange relevant risk management training for risk owners and editors;</p>	<p>Risk Register maintained, reviewed regularly and updated as required;</p> <p>Risk Oversight Committee in place;</p> <p>Risk Management Training provided to all relevant staff, as required;</p>
Coordinate the management of the Council's property assets	Develop a Corporate Property Strategy/Corporate Property Management Plan	<ul style="list-style-type: none"> • Comprehensive inventory of property in place • Title to all properties perfected • Effective use and management of property achieved • Funding opportunities identified
	Maintain Central Property Register	
	Reconcile Fixed Asset Register	
	Coordinate the purchase, sale lease or transfer of all properties	
	Facilitate Water Services in the transfer of property assets to Irish Water	
	Optimise the use of all properties	
Facilitate Kickham Barracks Steering Group Meeting in relation to the	<ul style="list-style-type: none"> • Continue to progress Phase 2/3 	

Service Objectives/Priorities	Service Delivery Strategy	Performance Standards
	<p>Kickham Barracks Master Plan implementation.</p> <p>Continue to assist Planning Directorate & Clonmel BD re URDF application for funding for Phase 3 works of Kickham Barracks;</p> <p>Continue to manage the licensing arrangement with TETB in relation to the current occupation of portion of the KB site;</p>	<p>of Master Plan re Garda Station and new Integrated College of the Future by TETB/TUS;</p> <ul style="list-style-type: none"> • Submission of funding application under Call 4 URDF funding. • Review and renew Licensing Arrangement with TETB and manage ad-hoc applications to use KB for one off events;
Manage and Review Insurance Portfolio	Ensure adequate cover in place for all Council activities;	Polices in place and adequate budget provision;
Ensure modern facilities for the delivery of services	<p>Coordinate and assist in progressing capital building projects within the Civic Offices, Clonmel;</p> <p>Reorganisation of Office locations within Civic Offices;</p>	Delivery of building projects progressed;
Coroner Service	Facilitate the payment of all certified accounts from the County Coroner;	All Payments certified and paid
	Review Annual Coroner Statistics	Review of Coroner Retainer

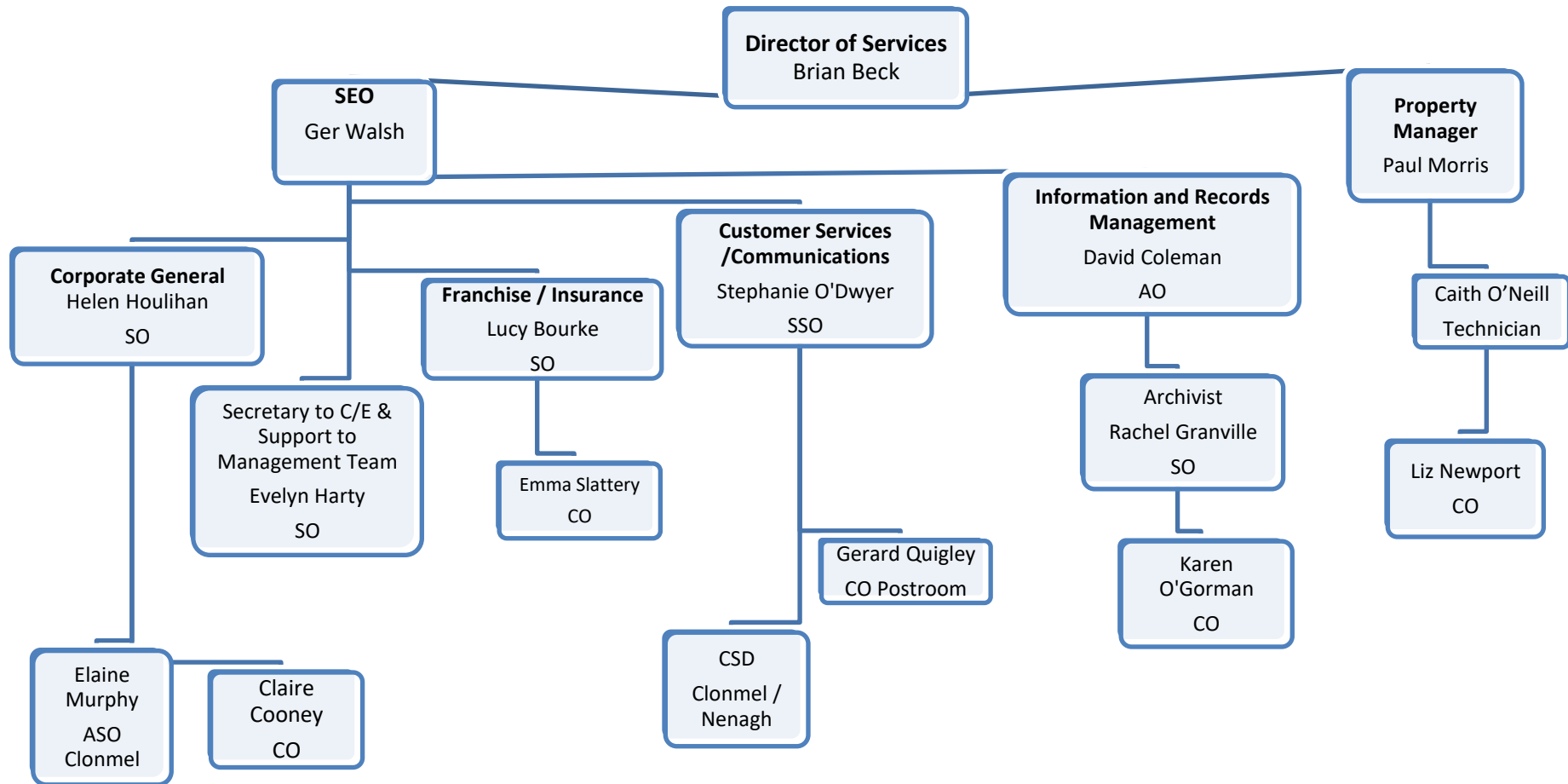
Assumptions and Key performance indicators (KPIs)

The above level of service delivery is dependent on the availability of funds as per the adopted budget and the retention of the current staff resources throughout the year.

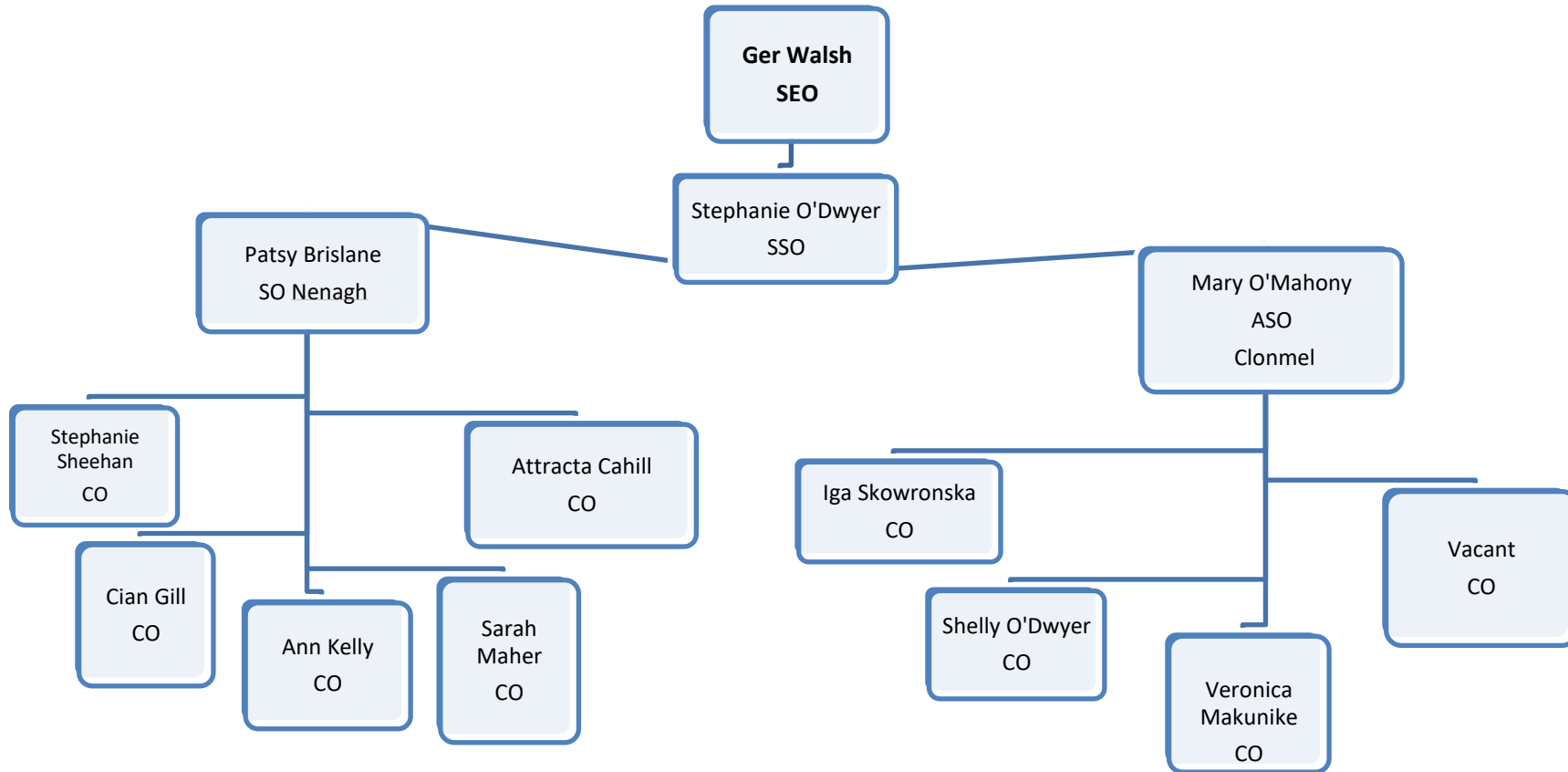
The Corporate KPIs set by the National Oversight and Audit Committee (NOAC) for 2023 are as follows. Corporate Services section will seek to maintain – and where possible - improve on the 2022 performance level.

Functional Area	Performance Goals	Supporting Programme	Measurement Methodology	Target Performance Indicators 2023
Corporate	<ul style="list-style-type: none"> • Optimum management of resources within the local authority 	<ul style="list-style-type: none"> • Workforce Plan • Annual Budget • Putting People First 	C1: Total Number of WTE's (whole time equivalent) staffing number;	1075
			C2: % Working Days lost to Sickness - <ul style="list-style-type: none"> ○ Certified ○ uncertified 	3.65% 0.25%
	<ul style="list-style-type: none"> • Development of ICT based customer friendly initiatives 	<ul style="list-style-type: none"> • E-Government Policy 	C3A: Number of Page Visits to the local authority website	2.55 million
			C3B: Total number of followers of the LA's social media accounts	150,000
			C5: Overall cost of ICT provision per WTE	3,600
			R3: Percentage of motor tax transactions dealt with online	83%

Figure 5: Organisation Chart – Corporate and Miscellaneous Services



Customer Service Desk – Nenagh and Clonmel



Service 11: LAWPRO (Local Authorities Water Programme)

The Local Authority Waters Programme (LAWPRO) is a national shared service working on behalf of 31 local authorities in Ireland in the implementation of the EU Water Framework Directive (WFD), which seeks to protect and improve the water quality of Ireland’s rivers, lakes, groundwaters, estuaries and coastal waters. Our core functions include governance and leadership, co-ordination, catchment science, community participation, innovation, communications and awareness.

LAWPRO is leading a new approach for the management of Ireland’s natural waters by seeking to work in collaboration not only with the local authority sector, but also with those bodies that have a statutory function in relation to implementation of the WFD, bodies that have an interest in water management, and most importantly, with communities who depend on water and seek to be involved in its management. We seek to foster relationships and collaborations with all, including strategically across Government departments.

LAWPRO is leading a ‘new approach’ to water management in Ireland that involves coordination and close cooperation between local authorities, WFD implementing public bodies and communities in the development and implementation of the national River Basin Management Plan (RBMP). LAWPRO has several roles and objectives, which led to its establishment. These have grown as the RBMP process has developed and evolved and at a strategic level now include the following outlined in Table 1.

Table 1: Strategic Objectives of LAWPRO 2023

Objectives	Rationale	Methods	Outcomes
<p>Governance and Leadership</p> <p>Drivers of effective governance for WFD implementation in Ireland</p>	<p>Support the DHLGH and EPA in meeting national obligations for better water quality and implementation of the WFD.</p> <p>Internal governance of the LAWPRO programme.</p>	<p>LAWPRO as conduits for information flow within the River Basin Management Plan Governance Structure.</p> <p>Attendances at relevant regional and national meetings and committees.</p> <p>Leading on the identification of issues and development of guidance.</p> <p>Effective internal senior & operational management committees.</p>	<p>Linking bottom-up concerns to top-down governance.</p> <p>Giving communities a voice in high-level decision making.</p> <p>Ongoing management and development of the programme.</p>

Objectives	Rationale	Methods	Outcomes
<p>Coordination</p> <p>Supporting governance structures for water quality management and promoting cooperation and knowledge transfer between actors</p>	<p>Local Authorities, State agencies, and public bodies working together for better water quality.</p> <p>Delivering multiple benefits for water, biodiversity, climate action, and local communities.</p>	<p>Regional Management and Operational Structures.</p> <p>Collaborations and knowledge sharing.</p> <p>Supporting local implementation of measures and actions for water quality.</p>	<p>Greater knowledge transfer.</p> <p>Shared vision and goals.</p> <p>Common purpose to achieve goals.</p> <p>Coordinated approach to implementation of RBMP.</p>
<p>Community Participation</p> <p>Supporting communities and stakeholders to participate in caring for local waterbodies</p>	<p>Bottom-up approach, involving communities and water users in conversations and actions to achieve water quality goals.</p> <p>Better understanding of local issues and concerns.</p>	<p>Local engagements, meetings, and events.</p> <p>Consultations and two-way dialogue.</p> <p>Listening to local communities.</p> <p>Promoting the value of good water quality.</p> <p>Administration and oversight of the Community Water Development Fund.</p>	<p>Community-led water related initiatives and projects.</p> <p>Giving communities a voice in water quality matters.</p> <p>Community resilience and capacity to take local action.</p>
<p>Catchment Science</p> <p>Catchment Management and Science in Priority Areas for Action</p>	<p>Leading the way with innovative catchment science.</p> <p>Identification of issues affecting water quality.</p> <p>Guidance for LA staff, relevant agencies, and stakeholders to find solutions to problems identified.</p>	<p>Desk studies and Local Catchment Assessments.</p> <p>Community Information Meetings.</p> <p>Referrals and tracking of implementation.</p> <p>Identification of gaps in POMs through field assessment.</p> <p>Development of catchment science methodologies.</p>	<p>Detailed assessment in PAAs.</p> <p>Stakeholder and community engagement.</p> <p>Wider understanding of the issues and solutions at multiple scales.</p>
<p>Innovation</p> <p>Continuous learning from experience, evolving, and changing our approach, as necessary</p>	<p>Pioneering catchment science and community engagement and consultation. Allowing in-house expertise to develop.</p>	<p>Building on experiences to date.</p> <p>Networking to share knowledge.</p> <p>Harnessing new ideas and developments.</p>	<p>LAWPRO as leaders in catchment science and community engagement in the LA sector.</p> <p>Knowledge transfer across LA sector.</p>

Objectives	Rationale	Methods	Outcomes
Communications and Engagement	<p>Delivering engaging and accessible public information on water policy and science.</p> <p>Advocating for water quality/RBMP objectives at local and regional levels, nationwide.</p> <p>Increasing water literacy to build capacity for actions within communities.</p> <p>Promoting LAWPRO as a reliable and trusted actor in water quality management</p>	<p>Clear and meaningful messaging grounded in evidence.</p> <p>Local engagements with communities.</p> <p>Collaboration and cooperation with partner organisations and stakeholders.</p> <p>LAWPRO mission and values delivered through management and staff.</p> <p>Optimising use of traditional and new media to reach target audiences.</p>	<p>Increased understanding of water quality issues, and challenges.</p> <p>Clear understanding of LAWPRO values, purpose, and goals.</p> <p>Continual growth in public participation and support for RBMP development and implementation.</p> <p>Effective collaboration in pursuit of RBMP objectives.</p> <p>A network of community groups actively involved in caring for local waterbodies.</p>

Key Priorities for 2023

- Local level engagement on the publication of the River Basin Management Plan for Ireland 2022-2027 (RBMP) in coordination with the DHLGH.
- Work with the Human Resources Sections of both Tipperary and Kilkenny County Councils to recruit staff to support the ongoing development and expansion of the LAWPRO programme.
- Set up and administer the Water European Innovation Partnership, if successful, with our partners. The Water EIP is a national pilot specifically focusing on reducing losses of phosphorus, nitrogen, sediment and, where relevant, pesticides to water from agricultural lands by promoting the adoption of innovative best practice in nutrient management, the application of nature-based Natural Water Retention Measures (NWRM) and other suitable measures at the farm level following the principals of Integrated Catchment Management (ICM) and science.
- Actively promote inter-agency collaboration and stakeholder participation, and facilitate learning and dissemination of best practice, in implementation of RBMP measures.
- Develop a multi-disciplinary team to carry out local catchment assessments in priority areas for action across all counties.
- Deliver extensive stakeholder and community engagement on local water matters.
- Provide additional support to the Agricultural Sustainability Support and Advisory Programme (ASSAP) for their Signpost Farms Programme, and technical reporting system.

- Development of interim guidance for Nature Based Solutions and Sustainable Urban Drainage Systems (SuDs).
- Provide catchment science and management training and capacity building for staff in local authorities, State agencies, ASSAP, and private agricultural advisors with the support of the LASNTG and private consultants.
- Data management and support to external bodies, e.g., LPIS data distribution, AECM co-operation projects.
- Provide support to the European Union LIFE Integrated Project – Waters of LIFE.
- Support the roll out of the Citizen Science framework and technical support for communities.
- Manage the open call and awarding of grants under the Community Water Development Fund.
- Develop and implement strategic communications, both nationwide and cross border, to influence support and positive actions to achieve water quality objectives.
- Maintain head office functions to support LAWPRO staff located nationwide across 13 LA centres.

Staff Structure

The LAWPRO Head Office is in Ballingarrane Estate, Clonmel, Co. Tipperary. To facilitate service delivery across all 31 local authority administrative areas, LAWPRO staff operate out of 13 different local authority centres nationwide. LAWPRO staff operate across three functional areas: Head Office, Communities Team, Catchments Team. Strategy, planning, and oversight is carried out by the Management Team.

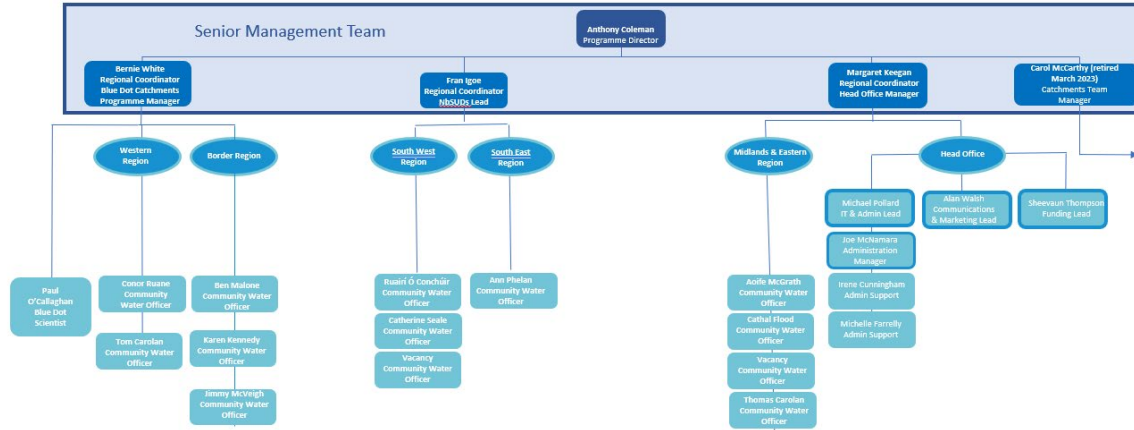
Grade	Number	Function
Director of Services	1	Management Team
Senior Scientist	3	Management Team and Head Office Management
Senior Engineer	1 (retired March 2023)	Catchment Managers
Administrative Officer	3	Head Office <ul style="list-style-type: none"> • IT and Office Administration • Communications and Marketing • Funding
Senior Staff Officer	1	Finance and Office Administration
Staff officer	13 (full complement not yet in place in 2023)	Community Water Officer

Assistant Scientist	31 (full complement not yet in in place in 2023)	Catchment Scientists and Blue Dot Scientist
Clerical officer	2	Administration support

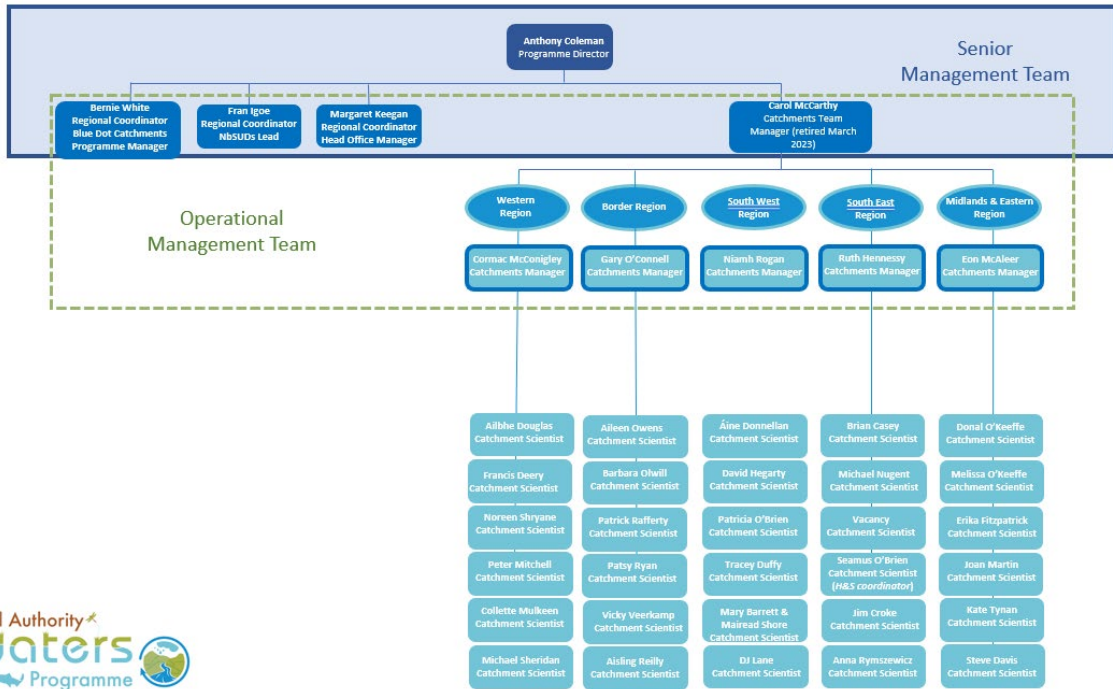
Financial Resources

The LAWPRO budget for 2023, as approved by the Department of Housing, Local Government and Heritage is €9,157,875.

Local Authority Waters Programme – Structure: Community and Head Office



Local Authority Waters Programme – Catchment Assessment Team



APPENDICES

Appendix 1

Section 134A of LG Act 2001 (Consolidated)

Local Authority Service Delivery plans

134A.—(1) in respect of the local financial year which follows the commencement of this section and in respect of every financial year thereafter, each local authority shall prepare in accordance with subsection (5) a plan (in this section and Part 3 of Schedule 14A referred to as a 'service delivery plan') identifying the services intended to be provided by it to the public.

(2) The service delivery plan of a local authority shall be consistent with the provisions in the local authority budget of the expenditure estimated to be necessary for the local authority to carry out its functions during the local financial year to which that plan relates.

(3) The service delivery plan of a local authority shall take account of best practice in service delivery (including, where appropriate in relation to the delivery of services, best practice having regard to performance of functions identified pursuant to section 126C(1)(c)) and that plan shall include—

- (a) A statement of the principal services that will either continue to be provided or will otherwise be provided by the local authority in respect of the local financial year, to which the plan relates,
- (b) The objectives and priorities for the delivery of each of the services to which paragraph (a) relates, and the strategies for achieving those objectives and priorities,
- (c) The performance standards intended to be met in the delivery of services, including reference to each appropriate performance standard prescribed by the Minister,
- (d) The manner in which the local authority proposes to assess its performance in respect of the delivery of services, including identification of the relevant indicators for the purposes of section 126C(1)(a) and the performance indicators and performance standards prescribed by the Minister under subsection (7) as are appropriate to each service in the service delivery plan, and
- (e) Such other matters as may be provided for by the Minister under subsection (7) or (8).

(4) In preparing its service delivery plan a local authority shall—

- (a) Take account of such policies and objectives in relation to any of its functional programmes that are set out in—

- (i) Any other plan, statement or strategy under the Local Government Acts 1925 to 2014,
 - (ii) Any service level agreements, or
 - (iii) Any other document prepared by it under this Act or any other enactment, and in so preparing its plan the local authority shall comply with sections 69 and 71, and
- (b) Having regard to the outcome of any assessment carried out pursuant to subsection (6), indicate the actions proposed to be taken to meet any performance standard prescribed by the Minister under subsection (7) or as a result of a comparison with any relevant indicator identified by the National Oversight and Audit Commission or prescribed by the Minister under section 126C (1).

(5)(a) As soon as may be following the adoption of the local authority budget, the service delivery plan shall be—

- (i) Prepared, in consultation with the elected members, under the direction of the chief executive in such manner, and in accordance with the timescale and format as may be prescribed by regulations made by the Minister, and
 - (ii) Considered by the elected members and be adopted by resolution, with or without amendment, within such time limit and in accordance with such conditions and requirements, as may be so prescribed.
- (b) In making an amendment under paragraph (a)(ii), the elected members shall have regard to the local authority budget adopted in accordance with section 103(9).
- (c) The adoption of the service delivery plan, with or without amendments, is a reserved function.

(6) A local authority shall include in its annual report an assessment of its delivery of services during the year concerned when compared with its service delivery plan for that year, including reference to those performance standards and performance indicators specified in regulations made under this section and such relevant indicators identified by the National Oversight and Audit Commission or prescribed by the Minister under section 126C(1) as are appropriate.

(7)(a) The Minister may make regulations for one or more of the following matters:

- (i) Performance standards against which the effectiveness and efficiency of the delivery of services may be measured and performance indicators to facilitate the evaluation of the performance of the local authority
- (ii) The comparison of one local authority, or class of local authorities, to another local authority or class of local authorities, as the case may be, in the delivery of services, and as appropriate, against any performance standard specified;
- (iii) Such other matters as the Minister may consider appropriate in relation to the preparation of service delivery plans.

(b) Before making regulations under this subsection, the Minister shall consult with the National Oversight and Audit Commission, and with any other Minister of the Government in respect of services provided by a local authority for which that other Minister is responsible.

(c) Regulations made by the Minister under this subsection shall be without prejudice to relevant indicators specified by the National Oversight and Audit Commission or prescribed by the Minister under section 126C(1).

(8)(a) The Minister may issue guidelines in respect of—

(i) The content and preparation of service delivery plans,

(ii) Publication of service delivery plans,

(iii) Such other matters as the Minister may consider appropriate, and each local authority shall have regard to such guidelines.

(b) Guidelines under this subsection may provide for a service delivery plan of a local authority to take account of and to reflect the principal activities of municipal district members within its administrative area and for necessary consultation for that purpose.】

Amendments:

F187 Inserted (1.06.2014) by *Local Government Reform Act 2014* (1/2014), s. 50, S.I. No. 214 of 2014.

FUNCTION: HOUSING					
Sub Service	Category	Budget	Road Number	Length (M)	Details
A0101	Maintenance of LA Housing Units	€402,542	N/A	N/A	Response based - based on Council's responsibility, priority and available budget. Responsibility of tenant outlined in Tenant Handbook/ Tenancy Agreement.
A0101	Voids/Pre-letting repairs	€218,034	N/A	N/A	As required and based on budget allocated from centre. Based on necessary works to return a house to a habitable condition subject to available budgets.
		€620,576			
FUNCTION: ROADS					
ROAD MAINTENANCE & IMPROVEMENT GRANTS					
Sub Service	Category	Budget			Description
B0105	National Primary Ordinary Maintenance	€46,567	N24		
B0206	National Secondary Ordinary Maintenance	€11,223	N76		
		€57,790			
B0301/B0401	Restoration Maintenance (RM)	€161,773			
	Supplementary Restoration Maintenance (SRM)	€127,151			
		€288,924			
	Rathsallagh, Rosegreen	€33,000.00	L1408-0	1300	
	Ballydine	€26,450.00	L2513-0	732	
	Kylanoreashy	€24,312.00	L2514-0	750	
	Ballynattin	€56,375.00	L7207-0	1700	
	Clashaniska	€21,106.00	L-3280-0	655	
	Ballingarrane North	€24,456.00	L-3277-0	750	
	Ballingarrane North	€22,625.00	L-3277-0	700	
	Monroe	€20,600.00	L-6503-0	640	
	Marlfield - Coole	€60,000.00	L-3620	1600	
		€288,924			
B0302/B0402	Restoration Improvement (RI)	€1,068,533			
	Attykit Rosegreen	€130,000.00	L - 1409 -1	800	
	Rathkenty Lisronagh	€138,000.00	L-6501-0	900	
	Rosegreen Village West	€97,500.00	L-1409-1	600	
	Ballypatrick Village to N76	€126,389.00	L-2501-3	900	
	Moyle Rovers GAA Monroe	€55,200.00	L-6503-0	300	Possibly reallocate to red road Carrigwillian
	Heathview Kilcash	€56,400.00	L-6517-0	600	
	Bawnatanvoher Rosegreen	€100,000.00	L-1408-0	800	
	Rathduff Upper Cashel Road	€115,000.00	R-688-5	440	
	Market Hill	€16,481.00	R-689-3	40	
	Market Hill Jxn to Cahir	€22,662.00	L-3272-3	54	
	Rathduff Upper Cashel Road	€210,901.00	R-688-6	760	
		€1,068,533			
	Community Involvement Scheme	€51,115.00			Awaiting dept notification mid-late 2023 for the following 2 yr period 2024 - 2025
	Local Involvement Scheme	€111,737.00			Currently being assessed
		€111,737.00			
B0305/B0405	Discretionary Maintenance Grant (DM)	€270,026			Road Patching, Drainage and other Maintenance on Regional & Local Roads
	Drainage Grant Works	€75,725			
	Cleriham	€15,000	R688		
	Fethard Rd	€12,907	R689		
	Attykit Rosegreen	€24,846	L1409-1		
	Kylanoreashy	€22,972	L2514 -0		
		€75,725			
	Climate Change Adaptation	€217,000			
	Brittas	€70,000	L6517		
	Ballypatrick	€97,000	L2502-2		
	Toor	€15,000	L6511-0		
	Cherrymount	€35,000	R-707		
		€217,000			
	Bridge Rehabilitation Works	€139,752			
	Sir Thomas's Bridge, Ferryhouse	€139,752	L6513		
		€139,752			

B0701	Safety Improvement Works	€110,000			
	Jamestown	€30,000	R687-3		
	Ballybeg	€30,000	R688-4		
	Rathduff	€25,000	R688-6		
	Mocklerstown	€25,000	R-688-4		
		€110,000			
	Active Travel Grants	€908,000			
	N24 Cycle Scheme, Clonmel	€50,000			
	Old Bridge to Suir Blueway Link	€50,000			
	Cashel Road Active Travel Scheme, Clonmel	€280,000			
	Cahir Road to Convent Road Active Travel scheme, Clonmel	€80,000			
	SRTS (R1) Loreto Secondary School, Clonmel	€50,000			
	SRTS (R1) Gaelscoil Chluain Meala, Clonmel	€200,000			
	Davis Road Active Travel Scheme Clonmel (Previously TCC/21/0014 Light Segregation Schemes)	€30,000			
	Rosegreen Active Travel Scheme (Previously TCC/22/0007 New Footpaths Package A)	€50,000			
	Clonmel Local Transport Plan	€118,000			
		€908,000			
Sub Service	Category	Budget			Description
FUNCTION:	ROADS				
	ROAD MAINTENANCE & IMPROVEMENT - OWN FUNDS				
B0305/B0405	General Maintenance (Rural)				Awaiting allocation
	Targeted Investment Intervention (Red Roads)				Awaiting allocation
B0405	Tertiary Roads Maintenance				Awaiting allocation
	IPB Footpath Monies				Awaiting allocation
B0501	Public Lighting - Knockdowns				Awaiting allocation
Sub Service	Category	Budget			Description
FUNCTION:	ROADS				
	DEVELOPMENT LEVIES 2021 - 2023				
	Development Levies for 2021	€209,467			
	Kilcash Village (€19,000)				
	Rosegreen Village (€9,707)				
	Clonmel Town (€180,760)				
	Development Levies for 2022	€248,243			
	Ballyclerihan (€126,293)				
	Lisronagh (€59,000)				
	Kilsheelan (€63,000)				
	Development Levies for 2023				Awaiting allocation
FUNCTION:	STREET CLEANING				
Sub Service	Category	Budget			Details
E0601	Street Cleaning				Awaiting allocation
	Litter Management				Awaiting allocation
FUNCTION:	BURIAL GROUND MAINTENANCE				
Sub Service	Category	Budget			Details
E0901/E0999	Maintenance of Burial Grounds				Awaiting allocation
FUNCTION:	AMENITY AREAS MAINTENANCE				
Sub Service	Category	Budget			Details
F0301	Parks & Open Spaces				Awaiting allocation
	Suir Blueway Maintenance				Awaiting allocation
	TOTAL	€4,376,888			



ADOPTED SCHEDULE OF MUNICIPAL DISTRICT WORKS 2023

Name of Municipal District:

Nenagh Municipal District

FUNCTION: HOUSING						
Sub Service	Category	Budget 2022	Details			
A0101	Maintenance of LA Housing Units	437,343	Response based - based on Council's responsibility, priority and available budget. Responsibility of tenant outlined in Tenant Handbook/ Tenancy Agreement.			
A0101	Planned Housing Maintenance	Awaiting Allocation	Allocated from the Centre			
A0101	Voids/Pre-letting repairs	Allocated from centre	As required and based on budget allocated from centre. Based on necessary works to return a house to a habitable condition and available budgets.			
		437,343				
FUNCTION: ROADS						
Sub Service	Category	Budget 2022	Description	Road No.	Length	Area
B0206	National Secondary Ordinary Maintenance	64,813				
		64,813				
B0305/B0405	Discretionary Maintenance (DM)	307,210	Covers patching, drainage and miscellaneous	North (Borrisokane)	27.10%	
		227,857	maintenance - regional and local roads	Central (Nenagh)	20.10%	
		344,620		South West (Ballina)	30.40%	
		253,930		South East (Templederry)	22.40%	
		1,133,617				
B0305/B0405	Own Funds - General Maintenance	210,653	Representing 27.1% of Nenagh MD, R, LP and LS Roads (360.56 kms)	North (Borrisokane)		
		156,241	Representing 20.1% of Nenagh MD, R, LP and LS Roads (267.67 kms)	Central (Nenagh)		
		236,305	Representing 30.4% of Nenagh MD, R, LP and LS Roads (403.95 kms)	South West (Ballina)		
		174,119	Representing 22.4% of Nenagh MD, R, LP and LS Roads (298.69 kms)	South East (Templederry)		
		220,541	Allocations in proportion to road lengths, maintenance, potholes, miscellaneous drainage on local and regional roads	Non-Recoupable Expenditure		
		997,860				
B0405	Drainage Grant Works	155,000	Rathcabbin - Phase 2	North		
		7,500	Moanfin, Kilruane	Central		
		40,000	Rathmartin Road Drainage	Central		
		35,000	Pallasderg Newtown	SW		
		65,000	Garrykennedy Road Portroe	SW		
		15,409	Ballinacloough Village	SE		
		317,909				
B0405	Additional Roads Allocation (Rates Vacancies)	14,188				
		14,188				
B0305/B0405	IPB Footpaths 2023	30,000	Village; R495-0	Dromineer		
		28,080	Wilton Estate, Gortlandroe	Nenagh		
		42,000	Yewston estate	Nenagh		
		14,400	Hamilton Drive	Nenagh		
		36,000	Portroe Cross to Community Centre	Portroe		
		20,000	R503 Repairs & Pound Street	Newport		
		34,217	Pairc na Cille	Lorrha		
		20,000	Gurteen Housing Estate	Rathcabbin		
		224,697				
B0301/B0401	Restoration Maintenance (RM)	66,300	The Ferry to Church Park	R489-0	1785	11604.8
		33,060	Ballymacegan to Killycross Upper	L5054	1000	4200
		23,940	Wingfield to Quakerstown	L5029	1400	6020
		34,830	Ballyfinboy Cross to Finnoe	L1100	2220	8658
		49,140	Coolbaun to Glenbower	L1101	1750	7525
		50,310	The Frolick to Rahinane	L5034	1500	5700
		27,360	Munlusk	L5039	1250	4750

		37,304	Loughkeen to Co Bounds	L1073	1910	8022
		322,244	NENAGH NORTH			
B0301/B0401	Restoration Maintenance (RM)	46,615	Modereeny towards Ballyhasty	R490-30	1,500	8,250
		39,000	Cushmona towards Dromineer Speed limits	R495-19	1,500	7,650
		27,500	Crowle towards Modereeny	L1058-9	1,400	5,040
		27,500	Ballycommon towards Monsea and Hogans Pass	L1200-0	1,000	3,600
		30,250	Annabeg Bridge towards Kiladangan	L1205-0	1,100	3,300
		30,250	Drominscart towards Prospect East	L1209-15	1,470	7,350
		27,225	Priorpark towards Cloghprior	L5074-1	1,549	6,194
		29,700	Ballyrusheen towards Crannagh	L5141-0	1,525	5,489
		258,040	NENAGH CENTRAL			
B0301/B0401	Restoration Maintenance (RM)	53,625	Ballycaran Towards Bollinbrook School	R497-58	1,517	8,343
		42,075	Kilkeary to Norwood	L6078-0	1,527	7,789
		27,720	Fly-Over Bridge Towards Lisnamoe	L2222-13	1,473	5,302
		19,800	Umerra towards Ballymackey	L2226-9	1,091	3,927
		18,150	Knockcurraghbola to Fahy's Cross	L6188-0	1,091	3,273
		40,425	Bennets Bridge Towards Killeen Jnt	L2122-0	1,473	7,364
		34,067	Dawson's Bog Towards Greenane	L2265-1	1,582	6,327
		30,191	Newtown Towards Clashnevin	L2217-0	1,527	5,498
		266,053	NENAGH SOUTH EAST			
B0301/B0401	Restoration Maintenance (RM)	46,800	Cragg towards Killeen	R504-16	1,200	7,200
		46,200	Lookout towards Castletown	R494-77	1,400	8,400
		44,550	Ballyhane Cross roads towards Cossane	L6017-0	1,800	8,100
		37,125	Killoscully Village towards Rossaguile	L2159-0	1,500	6,750
		30,250	Ballinteenoe towards Boher	L2129-8	1,100	5,500
		49,500	Mill Road towards Ballinagore	L6061-8	1,800	9,000
		37,400	Fiddane towards Castlewaller	L6011-10	1,700	6,800
		37,400	Garrykennedy Speed Limits towards Shesharoe	L6055-0	1,700	6,800
		37,400	Grange towards Legane	L6035-0	1,700	6,800
		366,625	NENAGH SOUTH WEST			
		1,212,961				
FUNCTION:	ROADS					
Sub Service	Category	Budget	Description	Road No.	Length	Area
B0302/B0402	Restoration Improvement (RI)	330,000	Coimimchas to Kilgarvin - Phase 2	R493-99	1,500	8,250
		140,300	Kilregane to Kilcarren - Phase 1	R438-24	1,000	6,100
		144,670	Carney Commons to Glenaviegh	L5069-0	1,700	6,290
		110,400	Munnia to Aglish	L5036	1,200	4,800
		144,900	Ballingarry to Aglish Phase 2	L1074-11	1,400	6,300
		44,850	Stonepark, Ballinderry	L1094-0	650	1,950
		119,025	Gurteen to Arraggh More	L5037-0	1,150	5,175
		163,185	Lis Lane	L5045-0	1,650	7,095
		100,568	Newtown to Kyleashinnaun	L5019-0	1,325	4,373
		110,745	Lorrha to Ballincor	L1082-20	1,070	4,815
		1,408,643	NENAGH NORTH			
B0302/B0402	Restoration Improvement (RI)	140,000	Dromineer Speed Limits towards Centre	R495-36	500	3,500
		112,000	Cloughjordan C.O.I. towards GAA	R491-98	400	2,800
		119,600	Ballyhogan towards Annabeg	L5128-0	1,300	5,200
		143,750	Coolnagrower	L5016-0	1,250	6,250
		100,000	Coolderry towards Ardcroney N52	L5157-0	500	2,500
		69,000	Tyone towards Ballynaclough	L2147-0	500	3,000
		80,500	Hogans Pass towards Monsea	L1200-0	700	3,500
		55,200	Kylenaheskeragh	L1057-0	600	2,400
		38,640	Rapla North towards Ballymagree	L5576-0	420	1,680
		858,690	NENAGH CENTRAL			
B0302/B0402	Restoration Improvement (RI)	110,400	Cragg towards Longhouse Crossroads	R504-16	800	4,800
		187,200	Portroe village - Phase 1	R494-95	780	4,680
		92,000	Gortlassabrien	L6033-0/12	1,000	4,000
		126,500	Castlelough towards Lackaroe - Phase 1	L6058-0	1,100	5,500
		138,000	Castletown towards Cloneybrien	L2136-21	1,200	6,000
		92,000	Cappankeady towards Greenhills	L6029-0	1,000	4,000
		110,400	Corbally towards Lackamore	L6041-0	1,200	4,800
		92,000	Curraghmore towards Burgess Bridge	L6032-0	1,000	4,000
		120,175	Kellys Garage towards Ballinahinch Phase 2	L2154-0	950	5,225

		87,400	Prissoon towards Lackabrack	L6087-0	950	3,800
		103,500	Capparoo Crossroads toward Kilmore	L2144-0	900	4,500
		41,400	Plunkett Straight towards N52	L5145-0	450	1,800
		69,000	Patrickwell Junction towards Carrigmadden	L2145-0	750	3,000
		1,369,975	NENAGH SOUTH WEST			
B0302/B0402		170,500	Curreeny towards Reiska Phase 2	R497-31	1,000	5,500
		101,200	Dolla towards Griffins Cross	R497-108	800	4,400
		80,500	Templederry Village to Cloghinch	L2261-25	700	3,500
		29,440	Water Treatment Rd Silvermines	L2116-27	320	1,280
		141,450	Clash to Ollatrim	L2224-0	1,500	6,150
		122,590	Clash to Carrowea	L2220-32	1,300	5,330
		147,200	Logg to Coolanelistrum	L6081-13	1,600	6,400
		74,400	Middleplough (Church of Ireland)	L2263-0	600	2,400
		131,100	Norwood	L6078-0	1,500	5,700
		74,400	Church of Irl Templeberry Towards Knockfune	L2258-0	600	2,400
		23,071	Old Road Silvermines	L2151-0	287	1,003
		1,095,851	NENAGH SOUTH EAST			
		4,733,159				
Sub Service	Category	Budget	Description	Road No.	Length	Area
B0701	Safety Improvement Works	90,000	Junction to R494/L6037 Loughtea	R494		
		55,000	Bend at Monroe, Newtown	R494		
		145,000				
B0306/B0406	Bridge Rehabilitation	140,000	Templederry Bridge	L6165-15		
		60,000	Annaghbeg Bridge	L1205-0		
		200,000				
B0405	Tertiary Roads	179,712	To be allocated by members For maintenance work on local tertiary roads only			
		179,712				
B0406	Community Involvement Schemes	214,588	Based on applications - grant allocation Excluding local contribution element			
		214,588				
Private Roads	Local Improvement Scheme		Based on applications			
		167,606				
B0502	Public Lighting - Civil Works	15,000	Dromineer Village in accordance with public lighting policy			
		15,000				
B0603	Speed Limits	3,400	Signage Housing Estates			
		4,500	Rural Speed Signage			
		7,900				
	Roads Projects funded from Development Levies	25,000	Tomona junction improvement	L1203		
		14,000	Cuan Derg Housing estate			
		15,000	Ballycregan Estate, Puckane	R445		
		49,942	Ballymacegan Junction	R498		
		15,000	Silvermines - back of church			
		118,942				
R503/R497	Specific Improvement Grants	450,000	Kilcommon Junction Improvement	R503/R497		
		450,000				
	Red Roads'	27,796	Feigh Bog Road		265	925
		100,000	Curragh	R489	385	2,500
		89,445	Richmond to Dromineer	R495	445	2,982
		21,440	Ballycommon	R495	80	536
		62,530	Ballyphillip towards Silvermines	R500	360	2,167
		301,211				
	Towns and Villages	40,000	Newport Courthouse			
		400,000	Access Promenade & Viewing Platform Ballina			
		440,000				
N7 R445	Former National Roads	300,000	R445 Carrigatother	R445		
		300,000				
	Climate Change Adaptation	55,000	Ballina Drainage design	R494		
		50,000	CA 23 NMD L572991 Ballykilalee Bridge	L6019		

		105,000				
	Active Travel	430,000	R445	Lisbunny		R445
		5,000		Ballina Active Travel Scheme		R494
		62,000		Quarry Lane to Cullenagh in Ballina		
		50,000		Birdhill Active Travel Scheme		R445
		150,000		Nenagh Urban Greenway		N/A
		32,000		Borrisokane Community College Footpath		
		15,000		Newtown Active Travel		
		744,000				
	Oris Grant	26,784		Ballinderry River walk		
		26,784				
Sub Service		Category	Budget	Details		
G0101	Ballycasey Drainage District		4,778	Works to be agreed with Drainage Committee		
	Ballycolleton Drainage District		7,560	Works to be agreed with Drainage Committee		
	Borrisokane Drainage District		17,178	Works to be agreed with Drainage Committee		
	Lorrha Drainage District		4,092	Works to be agreed with Drainage Committee		
	Pallas Drainage District		5,162	Works to be agreed with Drainage Committee		
	Bunkey Drainage District		2,162	Works to be agreed with Drainage Committee		
	Kilmastulla Drainage District		21,974	Works to be agreed with Drainage Committee		
	Additional allocation		22,446	Ecology Reports		
	LAWA		5,370	Drainage works in accordance with LAWA Act		
			90,721			
FUNCTION:		STREET CLEANING				
Sub Service		Category	Budget	Details		
E0601	Street Cleaning		336,476	Based on street cleaning at various locations across Municipal District		
			336,476			
FUNCTION:		BURIAL GROUND MAINTENANCE				
Sub Service		Category	Budget	Details		
E0901	Maintenance of Burial Grounds		63,105	Maintenance of burial grounds - caretaking, etc.		
			63,105			
FUNCTION:		AMENITY AREAS MAINTENANCE				
Sub Service		Category	Budget	Details		
F0301	Maintenance of Amenity Areas		509,713	Includes maintenance of:		
				Ballina Amenity Scheme		
				Bolingbrook, Dolla		
				Castlough		
				Clare Glens		
				Garrynatineel, Ballina		
				Garrykennedy		
				Look Out		
				Silvermines		
				Shanballyedmond, Rearcross		
				Steppe		
				Lough Derg Four Villages		
				Lough Derg Way		
				Dromineer		
				Glenbower (Skehana)		
				Kilgarvan		
				Luska		
				Borrisokane Town Park		
				Mota		
				Terryglass		
				Open Spaces - Terryglass & Dromineer		
				Nenagh - Open Spaces, Town Park, Castle Garden, etc		
				Signage Amenity Area Bye-Laws		
				Nenagh MD Landscaping Services		
			509,713			
TOTAL			13,552,305			



SCHEDULE OF PROPOSED MUNICIPAL DISTRICT WORKS 2023

Thurles Municipal District

FUNCTION: HOUSING						
Sub Service				Category	Budget	Details
A0101				Maintenance of LA Housing including Halting Sites	€757,028.00	
				Prelet/void Repairs		Allocations made as budgets submitted throughout the year
Subtotal Housing					€757,028	
FUNCTION: ROADS						
Sub Service	Road Number	Road Length (m)		Category	Budget	Description
B0206				National Secondary Ordinary Maintenance	€64,801	THURLES MD - North/Central/East/West
					€64,801	
B0305/0405				Discretionary Maintenance (DM)	€979,706	Patching, drainage and miscellaneous maintenance on regional and local roads, THURLES MD - North/Central/East/West
					€979,706	
B0305/B0405				Own Funds - General Maintenance		
				Regional Road Maintenance	€66,046	THURLES MD - North/Central/East/West
				Local Road Maintenance	€199,097	THURLES MD - North/Central/East/West
				Town Roads, Footpaths & Maintenance	€451,216	THURLES MD TOWNS
				Japanese Knotweed	€13,830	Japanese Knotweed treatment
					€730,189	
B0305/B0405				Drainage Grant	€274,746	
					€274,746	
B0305/B0405				Clar Funding		Not open for 2023 applications yet
					€0	
B0301/B0401				Restoration Maintenance (RM)	€586,948	As Discussed at Elected Members Workshop - 15.03.2023
			L-7045-26	Knock to Borris In Ossory Road	€44,000	
			L-3253-13	Knock Hill towards Timoney	€44,000	
			L-3253-0	Knock Village Towards Ballykelly	€19,800	
			L-3250-15	Newtown To Ogles Cross	€42,350	
			L-3209-0	Lisdalleen to Templetohy	€60,638	
			L-5564	Curraghkeal To Faqntane	€30,800	
			L-3211-0	Killahagan	€62,700	
			R-689	Gortnahoe - Ballysloe	€74,100	
			L-2104	Grange	€37,400	
			L-8010	Coolcroo	€16,500	
			R-503	Drumminnaglea to Ballycahill	€42,900	
			L-5232	Cloonyross	€31,680	
			L-8065	Gortnada	€26,565	
			L-1310-0	Gaile - Glenbane Upper	€53,515	
				Supplementary Restoration Maintenance (SRM)	€461,330	As Discussed at Elected Members Workshop - 15.03.2023
			L-7068-0	Clontaffe	€18,697	
			L-3232-10	Dangansallagh To Ballyhenry	€35,420	
			L-3231-0	Longfordwood To Clonakenny	€16,830	
			L-3217-0-0	Killoskehan- Barnane	€56,100	
			L-6175	Ileigh to Ballydaff	€39,957	
			L-6105	Tranagh - Lisduff	€24,805	
			L-8014-0	Pierstown	€26,931	
			L-6114	Gorteen Upper	€53,295	
			L-4158-0	Ballydavid To R-639	€15,510	
			L-8015-0	Loughtagalla To Loughlahan	€26,648	
			L-1309-2	Gaile To Kllough	€49,500	
			L-8066	Cappanvile- Garrnakilka	€35,750	
			L-5230	Marlow- Coffeys	€35,888	
			L-4130-9	RoskeenLittle To Drumbane	€26,000	
					€1,048,278	
B0302/B0402				Restoration Strengthening (RI)	€3,818,176	As Discussed at Elected Members Workshop - 15.03.2023
			L-7081	Montore - Oldcastle	€162,840.00	
			L-3262	Curragunneen - Ballynough	€115,920.00	
			L-7046	Cullaun	€80,500.00	
			L-3143-0	Cluian Ban	€47,040.00	
			L-7068	Clontaffe	€113,850.00	
			R-421	Limerick Road	€176,000.00	
			L-6155	Latteragh	€92,000.00	
			L-3250	Newtown - Boulabane	€46,575.00	
			L-2265	Culahill	€110,400.00	
			L-6176	Ballydaff	€105,800.00	

			L-7066	Ballyheen	€97,200.00		
			L-3654	Borrisoleigh - Knockanevin	€64,400.00		
			L-6150	Glenmore Lower	€82,800.00		
			R-498-49	Lower Main St. - Rathmoy	€294,000.00		
			R-502	Templetouhy - Johnstown	€145,800.00		
			R-503-62	Metal Bridge-Pendys Cross	€312,480.00		
			L-4147	Dooree	€91,770.00		
			L-8062	Knockalough	€119,600.00		
			L-4123	Lisnagrough	€165,600.00		
			L-4133	Metal Bridge - Gortkelly	€144,900.00		
			L-4131	Ragg - Templemore	€215,050.00		
			L-5307	Galbertstown Upper	€106,720.00		
			L-413-25	Pallas - Sandtrap	€88,320.00		
			L-4017	Clongour	€89,250.00		
			L-8100	Athnid	€81,305.00		
			R-689	Gortnahoe-Ballysloe	€283,920.00		
			L-2104	Newpark Grange	€88,320.00		
			L-4157	Littleton GAA	€86,400.00		
			L-8009	Townagha	€76,136.00		
			L-4252	Two Mile Borris	€133,280.00		
					€3,818,176.00		
B0701				Low Cost Safety Improvements			
				R498-40 Junction with L-4131-0 The Ragg, Bouladuff	€150,000		
				L4130 Allengort, Drombane	€60,000		
					€210,000		
B0306/B0406				Bridge Rehabilitation Works			
				R659 - TN-R659-003 Lisnagonoge, Thurles	€110,000		
					€110,000		
B0405				Tertiary Roads	€167,035	Thurles MD Elected Members Allocation	
					€167,035		
B0406				Community Involvement Scheme (C.I.S)	€185,454	Grant Element Only	
B0406				Local Improvement Scheme (L.I.S)	€181,827		
					€367,281		
B0502				Public Lighting - Civil Works	€15,000	Civil works only - knock down repairs as required	
					€15,000		
				Bridge Surveys	€3,000	Thurles MD	
					€3,000		
				Extra Allocation from Capitalised Funds for targeted intervention - Red Roads	€143,229	Roads to be selected	
				Additional Rates Allocation (Rates Vacancies)	€13,529		
				Targeted Investment Intervention RED Roads	€35,166		
					€191,924		
				Development Levy funded Roads Projects 2023	€278,830		
				Thurles Capital Enhancement Works	€10,000		
				Templemore Capital Enhancement Works	€10,000		
				Roscrea Capital Enhancement Works	€10,000		
				Bohernacrusha Junction Tightening, Thurles	€30,000		
				Church Avenue Parking Enhancement, Templemore	€28,830		
				Borrisoleigh/Templemore Junction R498, Borrisoleigh.	€40,000		
				Templetouhy Village Junction	€80,000		
				Parkmore Heights, Roscrea (resurfacing)	€30,000		
				Roscrea Skateboard Park Design	€30,000		
				Storm Water Line Improvement Works Monakeeba	€10,000		
					€278,830		
B0405				IPB Footpaths	€208,025	Thurles Municipal District 2023 Allocation for footpaths	
					€208,025		
B0901				Maintenance & Management of Car Parks	€58,311		
					€58,311		
B0406				Climate Adaptation			
				CA23 THMD Derryhogan	€41,600		
				CA23 THMD L8036 Drombane Village River Wall	€80,000		
				CA23 THMD L6174 Curraghnaoola Culvert	€72,000		
					€193,600		
				Active Travel			
				NTA at River Suir & Cycle Path Thurles	€48,000		
				NTA Thurles Bowes corner Junction Improvement	€150,000		
					€198,000		
Subtotal Roads					€8,916,902		
FUNCTION	DRAINAGE DISTRICTS						
Sub Service				Category	Budget	Details	
G0101				River Drainage Maintenance	€48,975	River maintenance works on the Black River, Clodaigh, Cromogue, Farneybridge/Ballinahow, Goul Rivers, Roscrea & Templemore Drainage Area	

				LAWA (Local Authority Woks Act)	€3,537	Location to be confirmed
					€52,512	
FUNCTION	STREET CLEANING					
Sub Service				Category	Budget	Details
				Litter Management/Illegal Dumping THMD	€19,915	
E0601				Thurles MD Street Cleaning	€366,974	Towns of Roscrea, Templemore and Thurles & Villages
					€386,889	
FUNCTION	BURIAL GROUND MAINTENANCE					
Sub Service				Category	Budget	Details
E0901				Burial Ground Maintenance		
				Burial Ground Maintenance Thurles MD Grants	€39,200	
				Burial Ground Maintenance Thurles MD Maintenance	€209,743	
					€248,943	
FUNCTION	PUBLIC CONVENIENCES					
Sub Service				Category	Budget	Details
C0401				Operation & Maintenance of Public Conveniences Thurles MD	€49,287	
					€49,287	
FUNCTION	AMENITY AREAS MAINTENANCE					
Sub Service				Category	Budget	Details
F0301				Open Spaces Maintenance Thurles MD	€553,852	
F0302				Playground Maintenance Thurles MD	€30,034	
F0401				Grants to Residents Associations and Sporting Bodies	€30,000	
E0501				Tidy Towns Thurles	€43,324	
					€657,210	
FUNCTION	GENERAL MUNICIPAL DISTRICT ALLOCATION					
Sub Service				Category	Budget	Details
H0909				General Municipal District Allocation		
				Village Enhancement Works - Moycarkey	€10,500	
				Village Enhancement Works -Clonakenny	€15,000	
				Town Enhancement Works - Thurles	€16,500	
				Town Enhancement Works - Templemore	€16,500	
				Town Enhancement Works - Roscrea	€16,500	
				Christmas Lighting Contributions	€15,500	
				Festival & Events - Grant Scheme	€13,536	
				Residents Associations - Grant Scheme	€15,000	
				Local Property Tax Project Allocations	€96,000	
				General Municipal District Allocation	€215,036	
FUNCTION	TOURISM PROMOTION					
Sub Service				Category	Budget	Details
D0501				Tourism Promotion	€38,500	
					€38,500	
FUNCTION	TOWN CHRISTMAS LIGHTING					
Sub Service				Category	Budget	Details
D0905				Christmas Lighting Thurles District	€80,000	
					€80,000	
FUNCTION	TOWN TWINNING					
Sub Service				Category	Budget	Details
D0903				Templemore Town Twinning	€10,000	
					€10,000	
Subtotal Other Functions					€1,738,377	

TOTAL ALL FUNCTIONS €11,412,307



FUNCTION:		HOUSING		
Sub Service	Category	Budget	Details	
A0101	Maintenance of LA Housing Units (Tipperary Cahir Cashel)	€673,427	Response based - based on Council's responsibility, priority and available budget. Responsibility of tenant outlined in Tenant Handbook/ Tenancy Agreement.	
A0101	Voids/Pre-letting repairs (Tipperary Cahir Cashel)	€76,030	As required and based on budget allocated from centre. Based on necessary works to return a house to a habitable condition and available budgets.	
	Travel Expenses Housing Maintenance	€10,000		
	Discretionary Housing Maintenance	€2,000		
		€761,457		

2023 Allocated Maintenance budget from Housing Central

Funding Allocation as of 23-2-2023

FUNCTION:		ROADS				
Sub Service	Category	Budget	Description	Road No.	Length	Area
B0105	National Primary General Maintenance	Awaiting Allocation	General asset maintenance	N24	36.12	
B0206	National Secondary Ordinary Maintenance	Awaiting Allocation	General asset maintenance	N74	20.39	
B0305/B0405	Discretionary Maintenance (DM)	Awaiting Allocation				
B0305/B0405	Drainage Grant Works	€11,000	Golden Road from cashel inlets	N74		Tipp Cashel LEA
		€10,000	Kilfeacle Hill roadside drainage	N74		Tipp Cashel LEA
		€10,000	Dualla Road Cashel Drainage	R691		Tipp Cashel LEA
		€15,000	Drumline	L4306		Tipp Cashel LEA
		€10,000	Grantstown Castle	L8303		Tipp Cashel LEA
		€15,000	Clonmore (Cashel Side of Ardmayle)	L1303		Tipp Cashel LEA
		€15,000	Boherlahan hill to Synone	L1307		Tipp Cashel LEA
		€11,000	Boherlahan estate soak pit	L13113		Tipp Cashel LEA
		€15,000	Bishopswood Upper	L-5221		Tipp Cashel LEA
		€19,000	Cordangan	L8215		Tipp Cashel LEA
		€15,000	Chantersland, Emly	L8102		Tipp Cashel LEA
		€10,000	Garryheakin Cullen	L8117		Tipp Cashel LEA
		€5,000	Ballywire	L8113		Tipp Cashel LEA
		€20,000	Ironmills / Rahyvira	R497		Tipp Cashel LEA
		€15,000	Ballysheeda	L1150		Tipp Cashel LEA
		€10,000	Moher West / Cahernahalla	L1156		Tipp Cashel LEA
		€17,000	Equestrian Centre Road, Kilcoran	L73071		Cahir LEA
		€15,000	Cashel Road, Cahir	R639-9		Cahir LEA
		€19,092	Poulmucka Road	L3158		Cahir LEA
		€15,000	Kilgrogy	L7519-0		Cahir LEA
		€13,000	Grange	L3511-0		Cahir LEA
		€13,000	Bohernanaul	L7510-0		Cahir LEA
		€10,000	Burgesland	L3510-2		Cahir LEA
		€20,000	Shanrahan Drainage	R665-3		Cahir LEA
		€10,000	Ballyboy	L34081		Cahir LEA
		€10,000	Bella Road Drainage	L3405-2		Cahir LEA
		€11,000	Rock Road Drainage	L3404-1		Cahir LEA
		€359,092				
B0305/B0405	Own Funds - General Maintenance	Awaiting Allocation				
		€0				
B0301/B0401	Restoration Maintenance (RM)	€57,954	Fethard Road Roundabout to Bounds	R692	1600	Tipp Cashel LEA
		€767,103.00	Rosegreen road Cashel to bounds	R688	600	Tipp Cashel LEA
		€42,900	Racecourse Cross to Rosegreen bounds	L-1409	1300	Tipp Cashel LEA
	Supplementary Restoration Maintenance	€72,000	Attikit to Cashel south exit	L-54161	2400	Tipp Cashel LEA
		€602,928.00	Clonoulty Village to Coolanga Cross	L1285	2600	Tipp Cashel LEA
		€62,100	Bishopswood Upper	L5221	2300	Tipp Cashel LEA
		€61,200	Boherlan Speed Limit to Bounds (Toberdora)	R660	1700	Tipp Cashel LEA
		€27,000	Chadville	L-8205	1000	Tipp Cashel LEA
		€60,800	Doorish Cross to Rossmore Village	L-1282	2400	Tipp Cashel LEA
		€54,400	Murray's Garage to Brownes Cross	L4203	1400	Tipp Cashel LEA
		€36,000	Donohill Soccer Field to Cranleys	L4205	1000	Tipp Cashel LEA
		€50,800	Scalaheen to Clonpet	L-4107-1	1300	Tipp Cashel LEA
		€98,713	Chancellorlands to Garrydoolos	L-8102	3000	Tipp Cashel LEA
		€35,000	Emly Village to Railway Crossing	L-4110	750	Tipp Cashel LEA
		€25,000	Cullen Village (Oola Rd) speed limit to Garryheakin Junction	L-8117	500	Tipp Cashel LEA
		€34,500	Kedrah	R639-9	575	Cahir LEA
		€62,234	Loughloher	L3168	1600	Cahir LEA
		€61,000	Salt Barn to Whitechurch	L3306-0	1570	Cahir LEA
		€80,269	Ballyvera to Feehans	L3506-2	2370	Cahir LEA
		€64,800	Rochestown to Kilmalogue	L3512-1	1800	Cahir LEA
		€45,000	Garnavilla	L3513-0	1250	Cahir LEA
		€34,500	Ballyhist to Regional	L7520-0	1150	Cahir LEA
		€57,291	Scart to Bella Rd	L3407-0	1460	Cahir LEA
		€67,320	Lisfunshion to Rock Rd	L3405-1	1870	Cahir LEA
		€68,250	Boherbui	L7316-0	2000	Cahir LEA
		€1,370,031			39495	
B0302/B0402	Restoration Improvement (RI)	€167,520	Lattin to Lisduff	R515	650	Tipp Cashel LEA
		€285,600	Lattin Village to Shronell School	R515	1200	Tipp Cashel LEA
		€122,500	Dundrum Village	R505 / R661	500	Tipp Cashel LEA
		€284,332	Knockavilla to Dundrum House	R505	1000	Tipp Cashel LEA
		€61,200	Ladywell Cashel	R639	200	Tipp Cashel LEA
		€265,200	Iron Mills to Glebe	R497	1500	Tipp Cashel LEA
		€340,625	Garnavilla to Rochestown	R-670-5	1750	Cahir LEA
		€191,750	County Bounds to Knocknagapple	R-665-1	895	Cahir LEA
		€128,800	Cordangan	L-8215	1400	Tipp/Cashel
		€195,040	Derrymore to Bounds	L-5234	1700	Tipp/Cashel

		€121,440	Ballintemple	L-1292	1100	Tipp/Cashel
		€244,800	Montanavoe to Ballinlough	L-8320 & L8321	1700	Tipp/Cashel
		€194,500	Racecourse to Racecourse Cross	L-1314	850	Tipp/Cashel
		€243,200	Garraun	L-5311	2300	Tipp/Cashel
		€141,212	Old Cloghleigh	L-8312	1480	Tipp/Cashel
		€198,400	Ayle Bridge to Clonbrick	L-4203	1100	Tipp/Cashel
		€100,000	Chadville Donohill	L-8205	1000	Tipp/Cashel
		€213,150	Losset Cross to blackstairs	L-1152	2900	Tipp/Cashel
		€180,865	Toureen	L-3152-1	1250	Cahir LEA
		€325,000	Poulmucka to Knockagh	L-3158-0	1300	Cahir LEA
		€170,000	Mortlestown to Clonmel Rd	L-7115-0	1700	Cahir LEA
		€96,250	Nicholastown	L-7527-1	1100	Cahir LEA
		€97,125	Flemmingstown	L-7523-0	1050	Cahir LEA
		€197,000	Garryntemple to Coole	L-3285-0	1050	Cahir LEA
		€106,250	Middlequarter to Tar Bridge	L-3506-2	850	Cahir LEA
		€72,188	Scart to Garrymore	L-7420-0	825	Cahir LEA
		€144,000	Crannagh to Carrigmore Cross	L-3406-0	1200	Cahir LEA
		€122,500	Carrigmore Cross to Lisfonsion	L-3405-1	1400	Cahir LEA
		€255,000	Ballyporeen to Glenacunna	L-3402-1	1800	Cahir LEA
		€5,265,447			36750	
B0701	Safety Improvement Works	No Scheme				
		€0				
	Bridge Rehabilitation	€65,000	Aughnagross Bridge	L-5218		Tipp/Cashel
		€50,000	Knockane Bridge	L-3302-2		Cahir LEA
		€60,000	Shanbally Bridge	L3310-0		Cahir LEA
		€30,000	Arglo Bridge - Clonmore North	L-1303-2		Tipp/Cashel
		€205,000				
B0306/B0406	Specific Improvement Grant	€231,000	Cahir Bridges	R640		Cahir LEA
		€231,000				
	DTTAS - Active Travel	€59,700	Active Travel Connectivity, Supervalu Junction, Cahir			
		€5,000	SRTS (R2) St. Brigid's Nationals School, Donaskeagh			
		€10,000	SRTS (R2) Cullen National School			
		€30,000	Active Travel Scheme Ladyswell Street, Cashel (Previously TCC/21/0006 New/Improved Pedestrian & Cycle Schemes)			
		€500,000	Cahir Road Active Travel Scheme, Cashel (Previously TCC/21/0006 New/Improved Pedestrian & Cycle Schemes)			
		€150,000	Ballylooby Active Travel Scheme (Previously TCC/22/0013 TCC MD - Minor Footpath Schemes)			
		€68,400	Old Road Active Travel Scheme, Cashel (Previously TCC/21/0008 - New Footpaths Package B)			
		€18,900	Emly Village Footpaths (Previously TCC/22/0013 TCC MD - Minor Footpath Schemes)			
		€842,000				
B0405	Tertiary Roads		Awaiting Allocation			
		€0				
B0406	Community Involvement Schemes		Awaiting Allocation			
		€0				
	Former National Roads	€300,000	Old Cork Road	R - 639-6		Cahir LEA
		€300,000				
	Climate Change Adaption	€90,000	Kings Yard and Upper Skeheenarinky, Cahir	L73153-0 & L73155-0		Cahir LEA
		€30,000	Solohead cross	L-4213 & L-8210		Tipp/Cashel
		€20,000	Kilfeakle Flooding	L42082 and N74		Tipp/Cashel
		€35,000	Clonbrick Roadside Drain	L4201		Tipp/Cashel
		€175,000				
	Speed Limits		Awaiting Allocation			
		€0				
B0406	Local Improvement Schemes		Based on applications			
		€0				
B0502	Public Lighting - Civil Works		Awaiting Allocation			
		€0				
	IPB Footpath Allocation		Awaiting Allocation			
		€0				
B	Capital Projects	€3,341,250	RRDF CAHIR TOWN CENTRE REGENERATION-CARPARKS			
		€11,553,436	RRDF CAHIR TOWN CENTRE REGENERATION			
		€14,894,686				
B	Roads Projects funded from Development Levies		Awaiting Allocation			
		€0				
			Awaiting Allocation			
FUNCTION:			STREET CLEANING			
Sub Service	Category	Budget	Details			
E0601	Street Cleaning		Awaiting Allocation			
		€0				
FUNCTION:			BURIAL GROUND MAINTENANCE			
Sub Service	Category	Budget	Details			
E0901	Maintenance of Burial Grounds		Awaiting Allocation			
		€0				
FUNCTION:			AMENITY AREAS MAINTENANCE			
Sub Service	Category	Budget	Details			
F0301	Maintenance of Amenity Areas		Awaiting Allocation			
	Playground operation		Awaiting Allocation			
		€0				
TOTAL		€24,403,713				

Drainage Grant Works L2111-1 Gleengoole 10k, L2208-2 Ballincurry 12k, L2213-0 Gragaugh 10k, R689-10 Poyntstown 9k, L6410-0 The Mountain Rd Kylatlea 15k, L6404-0 Rocks Road 10k, L2301-1 Kilkennybeg 16.1k, L2310-0 Rocklow rd 11.444k, R692-6 Ballinard 8k, L5403-0 Cooleagh 9k, R691-4 Ballinure Village 13k, L2410-2 Heathview 12k, L2601-2 Lisadobber to Faugheen 15k, L6422-0 Garrymorris to Castlejohn 14k.				€	164,544.00	
Climate Change Adaptation Grant L-6213-0 Mohober Ballingarry (raise road & improve drainage), L-2205-0 Crohane Lower Ballingarry (raise road & improve drainage), L2411-0 Coolarkin Grangemockler (additional drainage pipes), R697-0 Cregg Road Carrick on Suir (new drainage crossing), L-6421-1 Templemichael Grangemockler (raise road & improve drainage), R-690-6 Killagh Mullinahone (new drainage crossing)				€	205,287.00	
				€	369,831.00	
NTA Active Travel	Carrickbeg footpath/Car Park €150,000; Clarin Footbridge (Replace) €450,000; Carrick Active Travel (Railway to Town Centre) design €70,000; Killenaule School (Design)			€	690,000.00	
				€	690,000.00	
Additional Roads Allocation (Rates Vacancies)				€	7,310.00	Elected members to decide at Workshop
2022 Development Levies - (A)Village enhancements Ballingarry 60k (Footpaths & Drainage), Ballynonty 40k (Bridge repair, Footpaths & Drainage), The Commons 38K (Footpaths & Drainage in preparation of surfacing next year)				€	138,568.00	
Sign Cleaning, Cycle Signage & Speed limit signs				€	11,960.00	
				€	157,838.00	
CLAR - Traffic Calming & Lighting at Drangan School				€	30,000.00	Construction by Q2 2023 Replace Play ground equipment
				€	30,000.00	
Town & Village Renewal - Bog Field				€	100,000.00	Design & Construction by Q2 2022
				€	100,000.00	
IPB Footpaths 2023				€	147,537.00	
				€	147,537.00	
Subtotal Roads				€	8,939,555.00	
<small>Sub Service</small>	<small>Category</small>			<small>Budget</small>	<small>Details</small>	
E0601	Street Cleaning - Carrick-on-Suir			€	223,193.10	
FUNCTION BURIAL GROUND MAINTENANCE						
<small>Sub Service</small>	<small>Category</small>			<small>Budget</small>	<small>Details</small>	
E0901	Burial Ground Maintenance			€	42,000.00	St Mary's Cemetery Carrick-on-Suir
FUNCTION Amenity Areas Maintenance						
<small>Sub Service</small>	<small>Category</small>			<small>Budget</small>	<small>Details</small>	
F0101	Marina Maintenance			€	47,091.31	
F0301	Parks, Pitches and Open Spaces			€	159,465.05	
Japanesse Knotweed Project				€	8,282.00	
Subtotal Other Functions				€	480,031.46	
Carrick-on-Suir Municipal District Schedule of District Works 2021				€	28,146,324.46	